

Business Summary

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...man Helmut Werner is to
named as a new board mem-
of Daimler-Benz this week
part of the process of
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he diversified West German
or group. Page 23

THE RAPID rise in Japanese equity markets over the past decade has dramatically eroded the dominant role of the US in increasingly international financial markets. This is underlined by the New York-based Securities Industry Association. Worldwide equity capitalisation soared to \$5,616bn last year, up from \$3,616bn in 1975. Japanese markets grew by 15.8 per cent from 12.3 per cent in 1975. The share of the markets share shrank to 26 per cent from 61.2 per cent in 1975. Japanese markets grew by 15.8 per cent from 12.3 per cent in 1975. The share of the markets share shrank to 26 per cent from 61.2 per cent in 1975. Japanese markets grew by 15.8 per cent from 12.3 per cent in 1975. The share of the markets share shrank to 26 per cent from 61.2 per cent in 1975.

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YEAR RESULTS

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الکزامن ۱۴۴۲

EUROPEAN NEWS

Iran embassy proves a Mecca for Paris visitors

BY PAUL BETTS IN PARIS

THE IRANIAN embassy in Paris under siege since last Thursday has become an important attraction for the French capital's annual swarm of foreign tourists.

Situated a convenient five minute walk from the Eiffel Tower on the road to the Trocadero and near the big statue of George Washington donated to France by the Daughters of the American Revolution, the Iranian embassy is proving an irresistible curiosity for many summer visitors. Even the rain yesterday did not stop a few enterprising souls from stopping for a few moments near the barricades blocking off the Avenue de l'Éna where the

embassy is located.

As France and Iran confirmed yesterday that they were negotiating the eventual evacuation of their respective embassies in Paris and Tehran and the repatriation of their embassy staffs, there seemed little happening outside the heavily guarded Iranian embassy here yesterday. "I don't think much is likely to happen today. Try coming back in a couple of days time," suggested a friendly gendarme.

Since last Thursday, the French authorities have stepped up security around the embassy, with gendarmes and riot police on rooftops around the building. Spotlights trained

on the building every night and even the sewers are under guard. Although there appeared to be a slight slackening in the tension between Paris and Tehran yesterday, the French Government has continued to maintain a firm line on Mr. Wahid Gerdji, the Iranian interpreter who has taken refuge in the embassy and is wanted for questioning in connection with last September's terrorist bombings in Paris. The French authorities also believe Mr. Gerdji has been acting as the effective second in command in the embassy.

Before leaving for New York yesterday to attend the UN

Security Council meeting on the Iran-Iraq war, Mr. Jean-Bernard Raimond, the French Foreign Minister, said in a television interview that Mr. Gerdji's appearance before the judge investigating last September's bombings was "not negotiable".

But both countries yesterday appeared to be adopting a more moderate tone over their serious rift without, however, budging on their respective demands. The French authorities are now hoping to complete the negotiations on the evacuation of the respective embassy staffs by tomorrow. But the negotiations are expected to drag on beyond

Wednesday. Indeed, officials in Paris confirmed yesterday that the current negotiations were very complex and technical.

The biggest problem remains the French demand that Mr. Gerdji answer questions from the French judiciary before being allowed to leave the country, and the counter demand by the Iranians that Mr. Paul Torri, first secretary in the besieged French embassy in Tehran, appear before an Iranian prosecutor.

French officials expect that the complex and tense situation will only become more clear in coming days. Meanwhile, many French expatriate workers and

their families have left Iran. The Alstom engineering group confirmed yesterday that all its staff and families were now back in France for the summer holidays. Alstom, controlled by the Compagnie Generale d'Electricite group, is among the French industrial concerns still present in Iran where it is repairing the Tabriz power station damaged by Iraqi bombs.

Meanwhile, the reporters and the tourists braving the Paris summer showers have been watching with much frustration so far, for the slightest movement behind the embassy's windows.

Goria seeks to secure backing for programme

BY OUR FOREIGN STAFF

MR GIOVANNI Goria, Italy's Prime Minister-designate, yesterday began a difficult round of consultations designed to secure agreement on the programme his new Government is to follow.

Despite warnings from some members of the Socialist Party of Mr. Bettino Craxi, the former Prime Minister, that they were not happy with Mr. Goria's proposals, the 49-year-old Christian Democrat is expected to succeed in his bid to form a new Italian Government by the end of this week.

Mr. Goria, who was asked by President Francesco Cossiga to form what would be Italy's 47th post-war government, has put forward a draft programme including measures designed to cut the country's runaway public sector deficit, the holding of referendums on nuclear power and judicial reform, and institutional reforms.

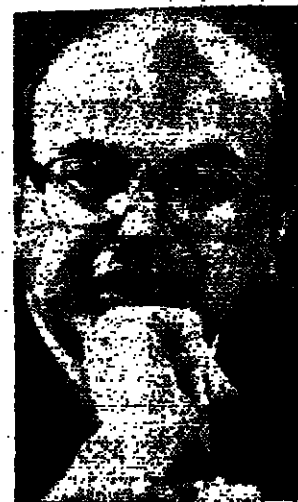
In the first days after his appointment Mr. Goria had appeared likely to succeed. There was general optimism about his chances and support in principle from all five parties in the previous Craxi-led Government.

However, at the weekend the Socialists and other potential partners raised serious doubts about his draft economic programme.

"At first glance there seem to be a certain number of difficulties," said top Craxi aide Mr. Giuliano Amato. The Socialist paper *Avanti!* said the Government programme still remained to be drawn up.

Mr. Goria's programme was also strongly attacked by left-wing labour leaders although it was welcomed by employers' groups.

Political sources said the Socialists, the main beneficiaries of the election, would make heavy policy demands as the price for supporting Mr. Goria. Without them, his efforts will fail.



Bettino Craxi

The Socialists, who consolidated their hold on the balance of power in the poll, are eager to paint themselves as the party of reform and are wary of being outflanked to the left. They are therefore likely to clash with Mr. Goria's conservatism.

The small Republican Party, another likely coalition member, said Mr. Goria's plans were not stringent enough and described them as "inadequate".

These problems have dampened the initial enthusiasm but commentators predict that Mr. Goria will overcome the obstacles.

He will be helped by the lack of any apparent alternative which would mask the De Mita-Craxi dispute and by the approach of August.

This is a powerful factor in political crises in Italy because it is the time when most people, including the politicians, want to leave the cities and escape to the beaches or the mountains during the hottest summer months.

Brussels tells Ireland to open up cement industry

BY WILLIAM DAWKINS IN BRUSSELS

THE IRISH Government must open up its national cement industry to competition by the end of this week or face court action, the European Commission warned yesterday.

The move is the Commission's second legal attack since 1984 on the Irish public procurement policy in the Irish construction industry. It follows an — as yet uncompleted — court case against public authorities in the town of Dundalk for reserving a water supply contract for local companies, rather than opening it up to tenders from other members.

Yesterday's warning took the form of a so-called reasoned opinion pointing out that the Irish practice of allegedly refusing to give licences to overseas suppliers to sell cement to public authorities contravened EC competition rules.

"Given the importance of

the public works sector for cement, the economic impact of these Irish measures is considerable," Commission officials said yesterday. According to the Irish Construction Industry Federation, the national cement market is worth 155m (£49.5m) while government contracts account for up to 70 per cent of the construction activity, well above the EC average. Federation officials argue that the high government involvement in the industry is a necessary consequence of a lack of attractiveness to private investors of the Irish property market.

The ultimatum to Dublin was delivered officially to the opinion pointing out that the Irish practice of allegedly refusing to give licences to overseas suppliers to sell cement to public authorities contravened EC competition rules.

"Given the importance of

Spain on course for 5% inflation rate this year

BY TOM BURNS IN MADRID

A ZERO inflation rate last month has brought Spain's price consumer index over the past 12 months down to 4.9 per cent, breaking a psychological barrier and placing the Government well on the path of meeting a 5 per cent target for 1987.

According to estimates by Economy Ministry officials the inflation differential between Spain and the average of other OECD countries has now narrowed from six points in December to two points at the end of the first six months of this year. Annual inflation has been in excess of 5 per cent since the 1980s and it only came down to single digits two years ago.

The overall performance of Spain's inflation this year owes

a great deal to the extremely moderate rise in food prices which have performed erratically in the past, and which sent breaking a psychological barrier and placing the Government well on the path of meeting a 5 per cent target for 1987.

Officials are now planning a 1988 inflation target of 3 per cent. At the weekend Prime Minister Felipe Gonzalez, who is currently engaged in negotiating a three-year wages "social" pact with employers and unions, said that his Government's economic policy would continue to be "belligerent" with inflation and with the budget deficit.

The ghost of 48 years of dictatorship has finally been laid, writes Diana Smith
Portugal recovers from its long hangover

PORTUGAL'S period of adjustment to the end of 48 years of right-wing dictatorship is over. Last Sunday the critical mass of Portuguese politics shifted away from 13 years of shaky coalitions or minority governments—which obliged the population to put up with seven general elections, three presidential polls and four municipal elections—and towards stable majority rule.

The feat was achieved by a lean, tense economist-turned-politician, Professor Anibal Cavaco Silva. In the most remarkable turnaround under democratic circumstances in Portugal's contemporary history, he led his Social Democrat party (PSD) from a standing of 24 per cent of the vote in 1983 to 30 per cent and minority government in 1985, and on to a stunning victory with over 50 per cent of the popular vote last Sunday. This translated into 145 of Parliament's 250 seats.

The result was a triumph for Professor Cavaco Silva's compulsion to make the Portuguese people believe that, with his party in stable government, development and progress could come faster and more effectively. His public gaffes, which obliged his PSD colleagues to stay discreetly in the shadows and allow him to monopolise the stage, had a simple message which apparently persuaded more than 20 million people he was on the right track. It harped on a theme that, basically, was this: "We have already proved in the past 18 months, despite fierce opposition, that we can do a better job than any other government in the world."

No one suspected Prof Cavaco Silva of possessing charisma when he emerged from the background two years ago to take over a then querulously divided PSD. He was shy, wooden-faced, with stiff, awkward gestures, a starchy head for figures and, until then, no signs of having a grain of political perspicacity.

But it did not take long for



Prof Cavaco Silva's supporters celebrate his win

the charisma to start operating. His government made gaffes but the public forgave them. His popularity soared until, last year, 56 per cent of those interviewed in a large opinion poll said they thought he was doing a good job—that is, 26 per cent more than the number who had voted for him.

Mistakes or not, the PSD and Prof Cavaco Silva became synonymous with efficiency. They had quite a lot of help from two key factors: EC membership which brought funds, stimulus, positive response to competition and sense of belonging to a larger, more challenging world; and the conciliatory, discreet Presidency of Mr. Mario Soares, the former Socialist leader who had become an indefatigable defender of stability.

As Mr. Soares's prestige grew in the presidential palace, Prof Cavaco Silva's prestige grew in the soft man and the hard man working comfortably in harmony.

Portuguese voters seemed to like the balanced mixture — more than they liked the idea of a Socialist Prime Minister in tandem with a once-Socialist President, and more than they would have liked the idea of a tough, occasionally-autocratic centre-right Prime Minister working in tandem with a Conservative President.

Essentially, Prof Cavaco Silva wants to do the following: ● Trim the excess fat from the public sector, through privatisation in a few instances (after due study of the chances of successful privatisation), closure of totally unworkable units in publicly-owned industries which was attempted during his minority government but blocked by the opposition in the case of the National Petrochemical Corporation, and far tougher accounting principles for the nationalised industries, utilities and banks, holding management publicly responsible for losses or slack performance.

● Accelerate the flow of free market forces in the financial system — but with due caution because of the size and chronic inflationary pressure of the accumulated debt and annual budget deficit. Banks are subject to bi-monthly credit ceilings and likely to remain so for the next year or so until the shakeup of the public sector begins and its effects can be felt in the shape of easier demand on credit and easier pressure on money supply.

● Make labour laws more flexible in conjunction with better retirement and unemployment pensions, so as to reduce the chronic, erosive overmanning of Portugal's public and private industries.

● Revitalise agriculture — Europe's most backward and least-productive — and help Portugal withstand the full brunt of EC competition after the end of the 10-year transition most Portuguese agricultural products enjoy.

● Rationalise chaotic educa-

tional and health service structures.

● Simplify a complex and onerous tax system.

Prof Cavaco Silva's main test will be his ability to juggle the growth of market forces to which he is verbally committed with creating a less-bureaucratised structures of Portuguese society, without allowing a return to the sort of speculative, wildcat practices in which businesses engaged during the old 1928-1974 regime, or without letting the bureaucratic obstruct much-needed industrial and administrative reforms.

While the Prime Minister prepares for majority rule, constitutional reform aimed at abolishing the debilitating weight of a loss-making public sector and liberalisation of the financial system to conform with EC rules, the left, which held either power or the balance of power in Portugal for so long since the election in 1975, the first after the Revolution, is facing up to a new set of facts.

● The PSD took more votes than the sum of the Socialists, Communists and minor parties of the left. The Socialists settled at about 22 per cent of the vote — not a shattering defeat but a long distance for the party to climb before it reaches its goal of becoming the alternative in future elections to the PSD.

● The maverick PRD of Gen. Antonio Ramalho Eanes, the ex-President who wanted to be Portugal's De Gaulle, which took 18 per cent of the vote in 1985, was almost wiped out. It settled to below 5 per cent of the popular vote, punished by voters for not knowing where it stood politically and for provoking the censure motion that toppled the PSD in April.

● The Communists shrank and further lost their ability to resist constitutional and labour change.

In short, Portugal shed some of its complexities, including the post-1975 "complex of the left", and opted for a real challenge to a charismatic leader to show the people whether he really has the will to restructure the country.

Gorbachev meets Afghan chief

THE Soviet leader, Mr. Mikhail Gorbachev, and Dr. Najib of Afghanistan met yesterday for what diplomats said was likely to have been a review of the upsurge in the country in the country's political ways to settle the conflict. Reuter reports from Moscow.

The official news agency Tass said the two leaders met in the Kremlin but gave no further details. Dr. Najib arrived on Sunday on a previously unannounced visit, his first to Moscow since last December.

Diplomats in Moscow said they expected they would have explored ways to combat recent successes by Moslem rebels which have been fighting the Soviet-backed Communist Afghan Government for more than seven years.

They were also expected to have reviewed indirect peace talks in Geneva between Afghanistan and Pakistan which have failed so far to set a timetable for the withdrawal of Soviet troops.

The Afghan leader has launched a policy of "national reconciliation" which he presents as an effort to end the war by uniting the Communist party, some clericalism and other forces around an agreed set of policies. He has said he is ready for contacts with supporters of the exiled former King Mohammad Zahir Shah to promote a settlement. The king's aides in Rome said he would not share power with Dr. Najib.

Dr. Najib, a former Soviet police chief who replaced Babrak Karmal as Afghan leader in May 1986, declared a unilateral ceasefire against the rebels last January which he extended last week until next January.

Abdul Rahim Wardak, a rebel leader and former Afghan army general, said at the weekend that his forces had won a crushing victory near Kabul earlier this month. A US official said this month that co-ordinated guerrilla attacks for the first time driven a large Soviet force including elite troops into retreat.

Greek doctors strike About 30,000 Greek doctors began a five-day strike yesterday over tax and social security terms. Their action would affect most of the country's hospitals, the doctors' association told Reuters in Athens. It said that during the strike hospitals would be staffed by emergency personnel and that operations and check-ups would be postponed.

French Awacs move France has begun talks on buying a fourth Airbus Warning and Control System (Awacs) aircraft from Boeing, according to the Ministry of Defence, Reuters reports from Paris. France agreed in February to buy three Awacs, following a British decision to buy them. It also took options on two further aircraft.

Syrian off to space Procedures are under way for the launch of a joint Soviet-Syrian space mission, AP reports from Moscow. Moscow Radio said the Soviet TM-3 spacecraft carrying Syria's first cosmonaut would blast off from the Baikonur complex in Kazakhstan tomorrow. It will orbit for two days and then dock for six days with the orbiting complex Mir.

Conditions ease in Italian flood area

By Alan Friedman in Milan SOME 3,000 troops and numerous helicopters were continuing efforts yesterday to evacuate thousands of people from northern Italian villages hit over the weekend by floods and landslides caused by torrential rains.

The rescue work was made easier as the rains eased and the mudslide which killed three and injured 16 people yesterday morning was contained. A helicopter crashed and its crew of three was injured.

The total death toll yesterday was put at 14, with a further 16 people missing and 100 hurt. Dozens of villages and towns were isolated, and hundreds of people were forced to take refuge on their rooftops when roads and railway lines in northern Lombardy were inundated.

Damage in the worst hit area to the east of Lake Como and about 40 miles south of St. Moritz has been estimated at up to £500m. In Tartano, a village close to the Swiss border, a mudslide sliced through a hotel, killing seven people.

Warnings were issued yesterday about a threat to public health. Most water in the area was deemed unsafe for drinking unless boiled.

Financial aid plan for Swedish companies

BY SARA WEBB IN STOCKHOLM

THE Swedish Government wants to encourage small and medium-sized businesses by offering more financial assistance and to place more resources in research and development in order to strengthen industry over the next few years, Mr. Thage Peterson, the Industry Minister, said yesterday.

He outlined proposals yesterday which are due to be discussed at the Social Democratic Party's congress in September. Last year, more than 25,000 new companies started up in important areas for Sweden, though many of these faced problems in securing start-up loans from the banks because

they could not offer adequate guarantees, he said. Mr. Peterson proposes to increase assistance from the regional development and government funds to help such companies in future, while creating a more favourable tax climate for smaller businesses.

The Government wanted to place more emphasis on technology research and development, he said, and Swedish industry needed to improve its infrastructure, for example in communications and education. He called on private industry to use its increased profits from last year to help create jobs and broaden the structure of industry and indicated that com-

panies should try to expand in the private services sector.

Mr. Peterson said that "one or two more state-controlled companies" may eventually be privatised partially. State-controlled companies represent a small proportion of Swedish industry at between 8-10 per cent, and Mr. Peterson said that the Government planned to improve the efficiency and competitiveness of these companies.

The Government has embarked on a limited partial privatisation of state concerns including PKbanken and Procordia (the state holding company). SSAB, the commercial steel company is due to be launched on the stock market

within the next few years.

Sweden's balance of trade showed a surplus of SKr 2.4bn (£231m) in June, down SKr 3.7bn on the previous year due partly to lower ship exports.

The value of exports fell by 2 per cent to SKr 23.8bn in June, while the value of imports rose by 12 per cent to SKr 21.4bn. Over the six months January to June, the value of exports was 3 per cent higher than in the previous year at SKr 138.9bn, while the value of imports was 8 per cent higher at SKr 123.6bn. The balance of trade showed a drop of SKr 4.7bn to SKr 15.3bn in the first six months.

Crane operators strike disrupts two ports

BY OUR STOCKHOLM STAFF

WORK AT the Swedish ports of Gothenburg and Oskarshamn was seriously disrupted yesterday when about 100 crane operators came out on strike in sympathy with a handful of their colleagues who are at the heart of an interethnic war in the blue-collar union movement. The authorities at Gothen-

burg, which handles 25 per cent of exports and is Sweden's largest port, estimate that the strike action will cost about SKr 1.5m (£144,000) a day in lost revenue as foreign vessels and Swedish exporters turn to other ports. The port is still operating roll-on/roll-off and some lift-on/lift-off facilities.

The crane operators are members of the Municipal Workers' Union and are striking in sympathy with 11 crane operators at Koping who were told that in future they would come under the auspices of the Transport Workers' Union.

The row between the two blue-collar unions has proved

embarrassing for LO, the trade union confederation, whose leader, Mr. Stig Malm, yesterday said the strike action was "deplorable" and urged the Municipal Workers' Union to "live up to its responsible role as Sweden's largest trade union" and accept the change.

Horizons are limited for East German summer holidaymakers

BY LESLIE COLTITT IN BERLIN

MORE THAN 3m East Germans will frolic this summer by the Baltic Sea, the Communist state's most popular summer playground.

The Baltic coast is to East Germans what the Italian Adriatic is to the West Germans. In the depths of winter, East Germans learn who will be lucky enough to spend the summer holiday at a trade union home on the Baltic. The charge for a couple of weeks' stay is only 28 per cent of the actual cost, while children pay a flat Mark 30 (£10).

For the less fortunate there might just be a site on which to pitch a tent in an over-crowded camping ground not

too many kilometres from the sea, at night the tents overflow with illegal sub-tenants who add to the problem of erratic food supplies. It goes almost without saying that boats and inflatable rubber mattresses are prohibited beyond a prescribed distance from the coast. The Danish islands of Lolland and Falster lie only a short distance away and East German naval vessels can be seen on the horizon patrolling the sea for would-be escapees.

East Germans who go in for nudism — and there are many — have several stretches of beach reserved for them. The sight of several dozen nudists queuing to buy milk and bread

on a chilly Saturday morning at a makeshift shop by the sea is unforgettable.

Citizens of East Germany are as eager to travel abroad as West Germans and have a minimum three weeks and three days paid holiday in which to do so. Unlike their Western cousins, however, East Germans are not covered in Eastern Europe for their currency.

Czechoslovakia, the only country they can go to without a visa, is mainly visited during the day. East Germans cannot purchase enough Czechoslovak koruna to stay overnight in even the simplest hotel. Poland has been off limits since 1980, and

Hungary, the most popular foreign destination, has become prohibitively expensive for most East Germans. Those fortunate enough to spend their holiday at Lake Balaton do so in tents and often bring their food with them. Others exchange flats with Hungarian acquaintances and bring East German products to trade for Hungarian forints.

This month, a special travel offer appeared in East German newspapers. An additional number of trips was made available to Romania — at a hefty price. With tourists from the West staying away in droves, economically hard-

pressed Romania has decided to let East Germans have a crack at its resorts. A 15-day tour of the country advertised in Neues Deutschland at Marks 2,000 or, almost three times the price of a similar Romanian holiday for Westerners.

But there are other ways to visit the Balkans. An East German acquaintance of mine takes off for a remote mountainous area of Romania each summer where he hikes from one cottage to the next enjoying the overwhelming hospitality at no cost whatsoever. But, for most East Germans travelling in Eastern Europe

is a bitter lesson in how little their currency is worth outside the country. The West German D-Mark invariably purchases three to four times the amount for forints or Bulgarian leva as the Mark.

Probably the most sought after holiday for an East German is a cruise on the MS Arkona, a ship which used to sail as the Astor under the West German flag. Only "outstanding" East German workers are given a chance to book passage on this cruise vessel which is run by the trade unions and which offers top flight cuisine and excellent service. The ship is chartered to a West German

operator for several months a year.

My landlady during the Leipzig Fair once took the ultimate cruise for an East German — to Cuba on an East German ship. But, apart from rum, she said there was nothing to buy once she got there. Another East German, whom I did not know personally, was so taken in by a commercial on West German television for travel to the US that he made a successful escape across the Wall to West Berlin. The first thing he did in the West was to borrow some money to make a down payment on a one-week package tour to New York City.

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OVERSEAS NEWS

Kuwait hands tanker responsibility to US

BY ANDREW WHITLEY IN KUWAIT

KUWAIT has handed over to the US the responsibility for determining how to respond to any Iranian attack on the "reflagged" Kuwaiti oil tankers which are due to begin entering the Gulf tomorrow under US naval escort.

Sheikh Saad al-Abdullah, the Kuwait Prime Minister and Crown Prince, said yesterday: "These are new American vessels carrying the American flag. So the sure the US will defend the flag."

Sheikh Saad said that while his country could offer the US Navy "certain facilities," there was no question of making air naval bases available to the protecting force.

A 15-strong fleet of warships headed by the US aircraft carrier Constellation has been assembled off the Straits of Hormuz, at the mouth of the Gulf, in anticipation of possible trouble from Iran when the first super tanker — renamed the Bridgeton — begins its two-and-a-half-day journey from the Gulf of Oman to Kuwait.

An extensive minesweeping operation, involving US, Kuwaiti and Saudi military personnel, was completed at the weekend outside Kuwait's main oil terminal of Mina al-Ahmadi.

As US Navy divers detonated the 200 lb mines located in the port's entrance

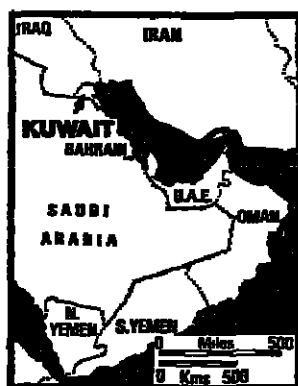
channels, it was revealed that Saudi minesweepers are to maintain a constant watch on the cleared waterways over the coming months.

Britain has joined the Soviet Union in allowing three British-registered oil tankers to be chartered, Sheikh Saad said yesterday. Kuwait was in touch with the British authorities to see about either leasing a further number or permitting the re-registration of Kuwaiti tankers in Britain.

Meanwhile, the Kuwaiti Government is attempting to explain its decision to embroil the major powers in the so-called "tanker war" between Iran and Iraq, by leasing

foreign vessels or reflagging Kuwaiti tankers. Messages have been sent to the permanent members of the Security Council and embassies despatched to dozens of Third World countries. The Crown Prince yesterday took the unprecedented step of speaking for nearly three hours to some 200 foreign journalists.

"This is a purely commercial transaction to ensure the continued flow of Kuwaiti oil to its natural markets and to meet our contractual commitments," he said. Kuwait has been attacked by Iran and other countries for allegedly escalating the conflict in the Gulf through these measures,



and is very much on the defensive.

Although Sheikh Saad insisted that support and understanding had been expressed by all the countries Kuwait had contacted, misgivings have been expressed by some Gulf countries.

Fiji chiefs in debate on constitution

By Our Foreign Staff

FJI'S INFLUENTIAL Council of Chiefs began a critical meeting yesterday on the country's constitutional future and, in particular, proposals to declare the country a republic.

The meeting, held in the capital Suva and scheduled to last for two days, is the first since the Council accepted the re-assertion of executive authority by Ratu Sir Penaia Ganilau, the Governor General, in the wake of the May 14 coup on behalf of pro-Fijian interests, which ousted the coalition multi-racial government.

The chiefs gathered as reports came through of an explosion outside a hotel in Nadi, on the other side of the main island. No one was hurt, and damage was minor. The blast was attributed to a home-made bomb.

Dr Timoci Bavadra, the coalition's Fijian head and former Prime Minister, was allowed to address yesterday's Council meeting. The Governor General was also heard. Both are likely to have counselled against a move to a republic.

The Governor General will eventually receive proposals for constitutional changes from his own specially-appointed committee. His plan at present is for an appointed parliament to amend the constitution and then for fresh elections to a new body.

Australian coal talks announcement fails to end strike threat

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIA'S coal industry was in suspense last night as miners continued threatening a national strike despite a decision by Mr Bob Hawke, the Prime Minister, to hold national talks on the country's coal crisis.

The announcement of next week's conference, to be attended by unions, employers and representatives from federal and state governments, coincides with mass redundancies and mine closures forced by weak prices and tight markets internationally.

Australia is the world's largest coal exporter, but under present conditions many of its higher-cost mines are no longer competitive.

Mining companies want an end to overmanning, restrictive practices and bonus payments schemes.

The unions, resisting the changes, have urged the Government to establish a national coal authority, apparently to stop the companies undercutting each other in their marketing abroad and to strengthen the country's position in world markets.

The industry is resisting this, but the unions have won support for the idea from the state government in New South Wales, where many of the costliest mines are located. Altogether it is estimated that some 21 mines and 3,000 jobs are currently at risk.

In a fresh development yesterday, workers at 11 collieries owned by the Coal and Allied Industries group, who had already refused to work overtime, walked out, apparently in sympathy with 229 miners declared redundant last Friday. Those redundancies, at the Leanington mine jointly owned by CSR and Exxon, followed another 136 announced a week earlier at BHP's Saxonvale mine.

Mr Hawke and Mr Barrie Unsworth, the New South Wales premier, yesterday urged the miners not to strike, as did Sir John Bejlek-Petersen, the Queensland premier, who said every action possible would be taken to break a strike.

Industry representatives warned that a strike would simply hasten the job losses and closures. Although the unions welcomed Mr Hawke's announcement, they are ready to go ahead with such action if Joint Coal Board talks scheduled for today break down.

Andrew Gowers on the Security Council's hopes of influencing Iran and Iraq UN shrugs off legacy of failure on Gulf war

THE United Nations Security Council debate yesterday on the Iran-Iraq war was the strongest possible demonstration of widespread international concern at the continuation of a conflict which has lasted nearly seven years and claimed more than a million lives.

It is extremely rare that such an array of foreign ministers should gather for a special session of the Security Council; rare still that they should display total unanimity on such a difficult issue. The motion being considered last night in New York was also remarkable in that it is the UN's first mandatory pronouncement on the Gulf war, after years of tortuous discussions and seven non-binding resolutions. But, in a way, it was still hard not to wonder why they were bothering. None of the UN's previous ceasefire resolutions has had the remotest effect on the conflict; nor have the efforts of the wide range of prestigious would-be mediators from the Islamic Conference Organisation to the Non-Aligned Movement and from Algeria to Japan.

Furthermore, both Iran and Iraq have already signalled in advance that they will not heed the resolution. President Saddam Hussein of Iraq said last week that he would not accept anything short of a "comprehensive settlement of the conflict, which hardly augurs well for the UN's immediate and more limited goal of a ceasefire.

There was, however, some hope yesterday that Iraq might agree to halt its attacks on tankers in the Gulf.

For its part, Iran has repeatedly made clear in the last few days that it regards the Security Council as anything but an impartial interlocutor in the war. Mr Ali Akbar Velayati, the Foreign Minister, said in Tehran on Saturday that Iran unequivocally rejected the resolution, which would "cripple" mediation efforts by Mr Javier Perez de Cuellar, the UN Secretary General, between Tehran and Baghdad.

President Ali Khamenei said the motion would "hold no value before public opinion or us if it fails to take a neutral stance in the conflict."

Iran's demands for ending the conflict apparently remain as sweeping as ever: the ousting of President Saddam Hussein of Iraq; punishment of Iraq for starting the conflict by invading Iran in September 1980; and the payment of massive war reparations.

The task of the Security Council in persuading the Iranian leadership to listen to the Council's resolution can only have been complicated in the last few weeks by the bitter rows which have blown up between Iran, Britain and France, two of its permanent members.

The Iranians have made clear that they regard these incidents as directly related to the mission of the Security Council and US plans to step up its naval presence in the Gulf with the aim of protecting Kuwaiti oil tankers from Iranian attack. It all adds up, in the Iranian rhetoric, to a new manifestation of the old international conspiracy against Iran's Islamic revolution.

So what has induced the Security Council to go to so much trouble over the latest resolution and how do its members think they can succeed in influencing the conflict now when they have failed before?

The answer to the first question lies to some extent in American politics, and the evolution of the Reagan Administration's policy on the Gulf war. There is no doubt that yesterday's Security Council resolution is in large part a creation of US diplomacy. Washington has felt the need to redefine its policy because of the immense damage done to its credibility in the Middle East by the controversial arms sales to Iran.

The White House has also been forced to push hard on the diplomatic front by criticisms in Congress and among US allies that it was laying excessive emphasis on a military response following the Iraqi missile attack on the US frigate Stark in May, in which 37 American sailors lost their lives.

Yet there is clearly more to it than that. One of the more remarkable aspects of the

resolution is the degree of co-operation between the US and the Soviet Union — and, for that matter, China — which lies behind it.

The attack on the Stark — coinciding as it did with an Iranian attack on a Soviet merchant vessel — clearly brought home the dangers of the Gulf war to a cross-section of the international community which had hitherto tended simply to hope it would go away. Gen Vernon Walters, Washington's UN envoy, has been jettisoned around the globe to underline this message, and the high-level attendance at yesterday's meeting is one obvious result.

Another important difference on this occasion is that, for the first time, there is plausible talk of backing the Security Council resolution with "further steps to ensure compliance."

This essentially means a possible arms embargo on Iran or Iraq if they refuse to contemplate a negotiated settlement to the conflict. The US will be pressing hard in the next few weeks for a second resolution along these lines — principally aimed at Iran, since that is the party which has consistently refused negotiations.

On the other hand, the drafters of the resolution clearly went out of their way to introduce elements which might be attractive to Iran — such as the setting up of an impartial body to investigate who was responsible for the Gulf war, and international assistance for any reconstruction efforts which might be needed after the conflict is over.

Nevertheless, there should be no illusions about what can be achieved. The US and the Soviet Union remain deeply

suspicious of each other's motives. It is not yet completely clear that sufficient support can be mustered for an arms embargo, especially in view of the fact that China, one of the five permanent Security Council members, is believed to be one of Iran's major arms suppliers. Nor is it at all certain that such an embargo would be terribly effective, since Iran has shown itself to be quite capable of obtaining weapons from a wide variety of suppliers.

But at least it cannot be said any more that the international community is burying its head in the sand about the war. And there was at least a chance that yesterday's resolution could persuade Iran to curb its attacks on Gulf shipping, which Iran has consistently pledged would prompt it to do the same. If there were to be a truce in the shipping war, even a temporary one, the danger that the Iran-Iraq conflict could become a wider conflagration would be considerably eased.

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MIDEAST TALKS URGED

EGYPTIAN Foreign Minister Ahmed Hassan Abdel-Meguid, the country's most senior official to visit Israel for six years, said yesterday in Jerusalem there was a "unique opportunity" to engage an international Middle East peace conference this year. However, he seemed certain to be rebuffed by Prime Minister Yitzhak Shamir.

His arrival was overshadowed by efforts of Mr Shamir's right-wing Likud bloc to begin a new Jewish settlement in the occupied West Bank, and a diplomatic incident which led to the cancellation of a planned meeting with Israeli parliamentarians.

Mr Abdel-Meguid said: "We are counting on the Israeli

government and people to stand together and support us in our endeavour to resume this very year the process of conciliation and peace settlement."

His call for a peace conference under UN auspices appeared unlikely to break the stalemate on the question. The fragility of Israeli-Egyptian relations was highlighted yesterday by the decision of the speaker of the Knesset Mr Shlomo Hillel, to bar the parliamentary foreign affairs committee from meeting the guest from Cairo.

He cancelled the session because Mr Abdel-Meguid would only meet the Arab at a Jerusalem hotel to avoid recognising Jerusalem as Israel's official capital.

Congress-I support for Gandhi likely to dwindle

BY K. K. SHARMA IN NEW DELHI

A CHORUS of support yesterday for the Indian Prime Minister, Mr Rajiv Gandhi, for the expulsion of his chief rival, Mr V. P. Singh, the former Defence Minister, from the ruling Congress-I party, was apparently orchestrated and observers have noted that all senior cabinet ministers have maintained silence over the move.

Since at least three more Congress-I MPs have come out openly in favour of Mr Singh and other dissidents expelled from the party by Mr Gandhi, there were fears that the Prime Minister's support from the parliamentary party would dwindle.

This is unlikely to threaten Mr Gandhi's position as Prime Minister for the present since Congress-I has a comfortable four-fifths majority in the Lok Sabha, the lower house. It would need massive defections

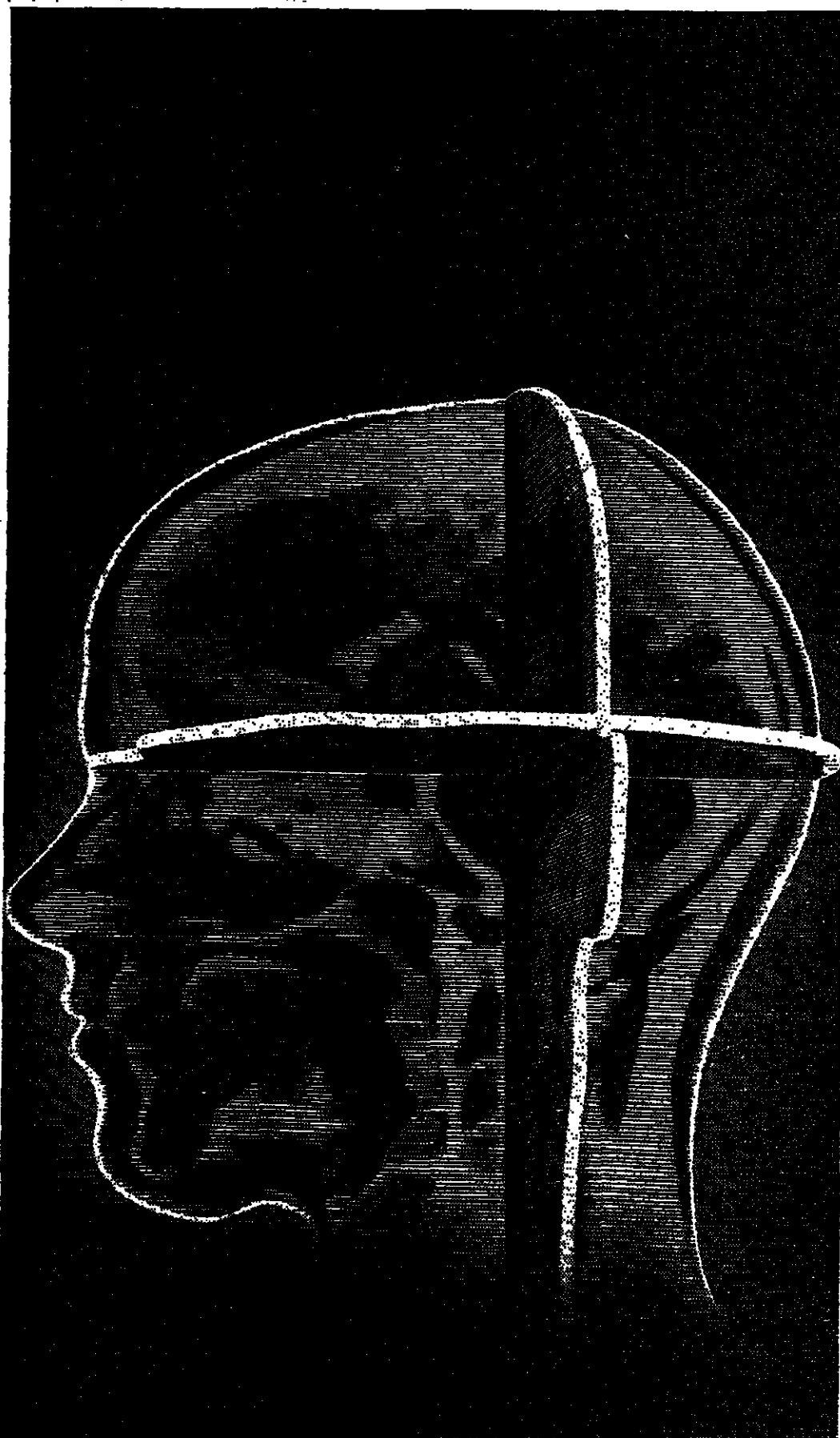
to endanger his position. Because of the anti-defection act passed two years ago, which stipulates that a member leaving the party on whose ticket he has been elected loses his seat in parliament, large-scale defections can be ruled out.

Nevertheless, there is growing disillusionment with Mr Gandhi's leadership in Congress-I and this could grow if more members are expelled by him without being given a chance to explain what are vaguely called "anti-party" activities.

Expectations are that Mr V. P. Singh will become the rallying point not only of those expelled from Congress-I but also the large section in the parliamentary party that is opposed to Mr Gandhi because of his arrogance and shielding of close friends accused of economic offences.

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AMERICAN NEWS

Admiral defends silence on arms deal

By Stewart Fleming, US Editor, in Washington

REAR ADMIRAL John Poindexter, in his fourth day of testimony before the Congressional committees investigating the Iran-Contra affair, angrily defended his management of the covert operations yesterday, saying, "I don't have any regrets and I am not going to apologise."

Faced with charges from Republican and Democratic members of the committee that, as Mr. Tom Foley, the Democratic majority leader in the House put it, that the operations had been "bungled," Adm. Poindexter defended his decision not to tell even top Congressional leaders about the arms-for-hostages deal with Iran, or the diversion of the profits to support the Contra rebels in Nicaragua.

Commenting on the admissions by the admiral and Lt. Col. Oliver North, that they had misled Congress, Mr. Richard Cheney, now a Congressman and White House chief of staff during President Gerald Ford's administration, said: "The reason for not misleading the Congress is a very practical one. It's stupid."

Adm. Poindexter bristled at Senator Paul Trible, another Republican drew from him the admission that he had not ensured that detailed financial accounts of the arms sales proceeds, and the private funding



John Poindexter as unapologetic pipeman and star witness

for the Contras, had been kept. Instead, he had relied on his trust and confidence in Col. North and former General (Richard) Secord, the private businessman who helped to manage the undercover deals.

Although several senior administration officials, including Mr. Edwin Meese, the Attorney-General, and Mr. George Shultz, Secretary of State, will be called to testify in the next two weeks, it is already clear that, with Col. North's testimony over and Adm. Poindexter likely to finish testifying tomorrow, the wind has gone out of the inquiry.

Supporters of President Ronald Reagan are arguing that there is not much more to learn about the Iran-Contra

arms deals. They assert: The major questions have been answered; the questioning is now a formality; it was not before being drawn out simply to pillory the administration; the sooner it is brought to an end the better and Congress can debate what action, if any, is needed to try to restore a better working relationship between Capitol Hill and the White House.

Even so, Mr. Meese can expect to be thoroughly grilled. Many Republicans feel he bungled the administration's initial response, when the affair surfaced in public last November, while the president's critics would argue that he bungled an attempted cover-up.

Japan set to join SDI research

JAPAN and the US are expected to sign an agreement today for Japanese companies to take part in the US Strategic Defence Initiative, the anti-missile research programme, US nuclear missiles and warheads said yesterday, Reuter reports from Washington.

Japan would become the fifth country to join the effort to develop lasers and other weapons which could destroy nuclear missiles and warheads in flight.

Britain, West Germany, Italy and Israel have already signed agreements, by which companies there compete with US companies for research contracts.

Published reports have said the agreement will be signed in Washington by Mr. Casper Weinberger, US Defense Secretary, and Mr. Nobuo Matsunaga, Japan's ambassador in Washington.

Ortega calls on Congress to stop Contra aid

PRESIDENT Daniel Ortega of Nicaragua called on US Congressmen yesterday to oppose President Ronald Reagan's proposal for increased aid to rebels fighting the Sandinista government, Reuter reports from Managua.

In a key-note address to commemorate the eighth anniversary of the Sandinista's seizure of power, he said Mr. Reagan's policy risked embroiling the US in another Vietnam, in Central America.

"Congressmen must understand it is better to fight Reagan than to bear the costs of a US intervention," Mr. Ortega told a crowd of 10,000 people in Managua, a northern provincial capital.

Mr. Ortega, who described the Contras as corrupt mercenaries, said the money would not buy them success. The US would resort to direct intervention in Central America, to ensure the overthrow of the Sandinistas, he argued.

Yesterday was the eighth anniversary of the triumph of the Sandinista uprising that ended 40 years of dynastic rule by the US-supported Somoza family.

El Salvador faces new wave of violence as industrial action spreads Guerrillas take fight to capital

WHILE WASHINGTON'S eyes are focused on the Contra war in Nicaragua, neighbouring El Salvador, which receives more than \$2m in US aid every day, is sliding rapidly into disorder, according to Western diplomats, Reuter reports from San Salvador.

"It's all turning very nasty," said one Western diplomat. "It's probably the worst it's been for two or three years and for whatever reason it's happening, it adds up to the fact that the government and the American plan is in trouble."

Police have twice opened fire in the past nine days to break up demonstrations by striking workers.

Leftist guerrillas are displaying a new ability to create havoc in the capital after scoring military successes in the countryside.

The deaths of six US military personnel in a helicopter crash on Sunday served to remind an American public, preoccupied with the Iran Contra hearings and the Reagan Administration's campaign against Nicaragua's leftist Government, that drawing and holding the line against Communism in El Salvador could also be costly.

And, as always, ordinary Salvadorans are caught in the middle.

Hospital workers, including nurses and cleaners striking for higher pay, have been denounced by the Government as "terrorist sympathisers."

President José Napoleón Duarte (right) faces intensified violent opposition after the period of relative stability which followed his election in 1984.



Other people trying to get to work have been forced off buses at gunpoint by urban guerrilla units, who have then shot up or burned the vehicles to enforce a transport ban.

El Salvador appeared to be moving slowly but surely towards stability after the election of US-backed President José Napoleón Duarte in 1984 after years of repression and war.

Life has become tougher, however, for many poor Salvadorans with almost 50 per cent unemployment, stagnant wages and rising prices. An earthquake last October, which killed 1,500 people and left 200,000 homeless, added to the misery.

The discontent has helped Farabundo Martí National Liberation

Front (FMLN) guerrillas rebuild an urban support base which was almost wiped out by right-wing death squads in the early 1980's.

The National Union of Salvadoran Workers (UNTS) denies government charges that it is the political vanguard of the FMLN. It has, however, spearheaded a series of small but provocative anti-government protests whose demands match those of the guerrillas—the resignation of President Duarte's negotiated solution to the war by including the left in a coalition government; and an end to US influence in El Salvador.

The US embassy has become a target for students and workers linked to the UNTS but security forces have taken no action against

those who dented its walls with graffiti, hurled flaming torches into the compound and hammered on its gates.

The military, citing captured rebel documents, said the demonstrators were looking for martyrdom.

Last week, however, security forces opened fire to break up a brawl between striking hospital workers and other police, wounding at least 25 people.

On Wednesday, police shot from the upper storeys of a bank to break up a march by UNTS members, during which they had vandalised buses, lit bonfires in the streets and stormed a government building. Three people were wounded in the shooting.

Diplomats and human rights groups fear the unrest, which has been brewing for several months, is prompting another wave of repression.

Several human rights abuses by soldiers against civilians in the countryside have been reported and last month a notorious death squad resurfaced, giving warning to 14 student activists to leave the country or risk execution.

One embassy source said: "The problem is not President Duarte, the problem is the guerrillas. It takes a long time to build democracy and if you compare any day now to any day five years ago, it's better."

Colombia's creditors agree loan

By Alexander Nicoll, Euromarkets Editor

COLOMBIA's leading creditor banks have informally agreed to raise a \$1.06bn new loan for the country, the only Latin American state, apart from Paraguay, not to have rescheduled its debt since the region's funding crisis broke in 1982.

The loan is to finance the electricity and coal sectors, as well as other public investment. Although Colombia's case is far different from those of its debtors with greater economic

problems, the loan will be a further test of banks' willingness to lend to developing countries, after the recent round of provisions by large banks to cover losses on loans. The loan will be for 10 years, including a 5-year grace period, and will bear interest at 11 per cent plus points above London interbank offered rates—a higher margin than the 11 point spread on Mexican and Argentine loans this year.

The country's 10 main creditor banks—led by Chemical Bank though there is no formal bank advisory committee—have agreed the terms and will finalise the precise conditions before putting a request to all other creditor banks, probably in September.

The loan is expected to be provided in tandem with various finance from multilateral and official export credit agencies, which could amount to about the same as the bank funding.

Brazilian minister reopens talks on debt today

By our Brazil correspondent

MR LUIZ Carlos Bresser Pereira, Brazilian Finance Minister, leaves for the US today to open informal talks on the country's \$113m foreign debt, confident that he still has considerable leeway in the negotiations.

He will travel in the knowledge that the convention of the majority Democratic Movement Party (PMDB) at the weekend voted once again to oppose any formal Brazilian accord with the International Monetary Fund (IMF).

Also, the party's compromise text on economic policy has demanded that any end to Brazil's moratorium on interest payments on \$88bn of bank debt, begun in February, must be conditional on a multi-year rescheduling of debt service and a ceiling on transfers to foreign

creditors of 2.5 per cent of gross domestic product.

However, the public divisions within the PMDB on other issues, and the disenchantment of President José Sarney with party leaders, should give the minister some flexibility.

Leaks from the finance ministry suggest, even so, that Mr. Bresser will attempt to adhere to the party's demand that Brazil's sovereignty over its economy is not compromised by IMF conditionality.

The Brazilians are expected to seek refinancing for all debt interest that falls due this year and 60 per cent of that for 1988. According to one authoritative report, the country will need about \$800m in "new money" to meet all its refinancing requirements.

OBITUARY Great social historian of Brazil's development

By our Brazil correspondent

GILBERTO FREYRE—Brazil's best-known anthropologist, social historian and man of letters—died at the weekend aged 87.

Born in 1900 in Pernambuco, the most prominent state of Brazil's north-eastern region, Freyre was brought up in the literate and wealthy atmosphere of the home of his father, a law professor, in Recife, the state capital in its sugar-growing zone.

Freyre achieved international fame with the publication in 1933 of his masterpiece *Casa Grande e Senzala*, which is literally translated as *Big House and Slave Quarters* but was published in English as *The Masters and the Slaves*.

This methodically researched social history of Brazil sought to scrutinise its character through its origins in colonial mansions and slave quarters where Portuguese and African cultures gradually found synthesis in a familiar, domestic, often authoritarian relationship of masters and slaves.

Later, Freyre's analysis, first regarded as radical, became the target of intense criticism from the Brazilian left. His opponents argued that he had not given sufficient attention to the savagery of the slave era, and had sentimentalised the relationship between master and servant.

WORLD TRADE NEWS

Japan moves to block export violations

By Yoko Shibata in Tokyo

JAPANESE Government and Liberal Democratic party leaders yesterday agreed to draw up amendments to the Foreign Exchange and Foreign Trade Control law in order to prevent the recurrence of illegal exports of strategically important goods to the Communist bloc.

The aim is to submit the legislation to the extraordinary Diet (parliament) session as soon as possible.

Mr Hajime Tamura, International Trade and Industry Minister, who visited the US last week, reported that the public reaction in the US to Toshiba Machine's violation of regulations of the Co-ordinating Committee for Export to Communist Area (COCOM) was worse than he expected and that measures to prevent the recurrence of such incidents were necessary.

The government and LDP leaders approved in principle a four-point measure announced by Mr Tamura.

The ministry intends to increase the maximum penalty for violations of the Export Control Law from three to five years, boost the number of officials monitoring Japan's exports to the communist bloc from 40 to 80, the same level as in West Germany, take the initiative in trying to reinforce COCOM's powers, and promote co-operation with the US to enhance anti-submarine technology.

Mr Shinji Furukawa, vice-minister, Trade and Industry, reiterated that MITI intends to stiffen penalties for COCOM violation within the framework of the Foreign Exchange and Foreign Trade Control law.

Japan's Prime Minister, Mr Yasuhiro Nakasone, said he had no evidence of a direct link between Toshiba Machine's sales of numerically controlled machine tools to the Soviet Union and reduced propeller noise from Soviet submarines. However, he indicated that the Japanese Government had no choice but to deal with the matter on the premise that a relationship existed between the two.

Toshiba, according to the advertisement published in the New York Times and the Wall Street Journal, extends its deepest regrets to the American people. It added that the company shares the "shock and anger" of the American people.

It seeks to place the blame for the affair on "The conduct of one of our 50 subsidiaries." It says that the parent company itself had no knowledge of the action by the subsidiary, Toshiba Machine Company.

Both the Japanese government and the company, faced with threatened action in Congress which would block much of Toshiba's export business to the US, have launched major efforts to try to head off tough Congressional retaliation.

It is unclear, however, whether these efforts will succeed. Reportedly some American companies are discreetly rallying to Toshiba's side arguing that if Toshiba's exports to the US are banned, their companies would be damaged.

One reason for this may be that the White House is focusing more attention on defeating the elements of the trade bill, which it believes to be objectionable.

Chrysler machinery for China car maker

CHINA's largest car maker has agreed to buy machinery and technical help from Chrysler Corporation to produce up to 300,000 engines a year for light trucks and automobiles, Chrysler officials said agencies report.

First Automotive Works of Changchun will make a one-time payment for design and manufacturing technology and 45 "major pieces of machinery," and will pay royalties on each four-cylinder engine produced.

Mr Robert Lutz, a Chrysler executive vice president and board member, said. The formal agreement is to be signed in Peking today.

"This constitutes one of the most significant transfers of automotive technology from the US to China since the beginning of China's open-door policy in 1979," Mr Lutz said.

First Automotive Works will build a new plant to manufacture the Chrysler engines and plans to begin producing them in 1988.

The Chinese company manufactures about 100,000 vehicles a year, almost all five-ton trucks. The Chrysler-designed engines will power new two- and three-ton trucks and some passenger cars which the company intends to produce.

First Automotive Works will receive complete technology for Chrysler's 2.2-litre and 2.5-litre overhead-cam four-cylinder engines, including future announcements.

Chrysler will assist in designing the new plant and train employees of the Chinese company both in China and Chrysler plants in Trenton, Michigan, and Saltillo, Mexico.

Chrysler will begin shipping the manufacturing equipment early next year. Mr John McCandless, Chrysler spokesman, stated.

Mr Lutz said talks leading to the agreement began three years ago, but stressed that the agreement did not represent a joint venture with the Chinese company.

"It's just a straight financial transaction, we sell machinery and equipment, we provide technical assistance, and we get a royalty for every engine."

There were no discussions of further agreements, such as for the manufacture of cars or trucks, though "we would hope to explore future opportunities with First Automotive Works."

The UK Trade Department has built up a dossier of complaints, Nancy Dunne writes

Exporters hit out at pre-shipment checks

THE UK DEPARTMENT of Trade and Industry, under pressure from angry British exporters to take strong action, has accumulated "a sizeable dossier" of complaints about the operations of pre-shipment inspection companies.

But fear of retaliation by the countries using the agencies may prevent the UK government from adopting unilateral countermeasures.

A DTI official said the number of complaints has increased markedly since the end of last year when American exporters filed unfair trade cases with the US government and began to push for legislation to limit the scope of pre-shipment inspections.

As is the case with the US, the UK dossier of complaints mainly centres on price comparison checks performed by the agencies—comparing an exporter's prices with those of similar products made by different companies. Some exporters say they are required to give confidential cost and price information.

The agencies, however, maintain that the price information they require is readily available and does not involve confidential details.

The DTI has been urged by exporters to recommend a bill to outlaw price comparison checks. However a Department official said there is a reluctance to recommend such

"draconian" action, since it may result in the loss of trade with the 25 developing countries under contract with the inspection agencies.

Many UK exporters are reluctant to speak publicly because of the power held by the inspection agencies, which are given exclusive mandates

to curb fraud and capital flight by checking out goods for quality, quantity and price. Unless the inspectors issue satisfactory reports, exporters will not be paid for their shipments.

A paper prepared for the ICC United Kingdom, the British Affiliate of the International Chamber of Commerce, contends that price comparison requirements have resulted in "a growing number of complaints from reputable exporters of allegedly unfair, inconsistent, overzealous and price and specification conscious; they know exactly what they want to buy and how much

given for the contract," the paper said.

Meanwhile, such price comparisons are not applied to goods from Eastern bloc countries, which have a competitive advantage because their prices are simply mandated by government entities.

One British exporter, who described endless frustration with one of the agencies, argued that price comparisons aimed at protecting buyers from overpricing was totally unnecessary.

"The reality is that the countries concerned are extremely price and specification conscious; they know exactly what they want to buy and how much

it costs on world markets."

He said that exporters repeatedly had to deal with inspectors who compare "apples with grapefruit" and "frankly do not know the first thing about the products they are supposed to be inspecting."

Final approval is not given by the inspection company he deals with until a bill of lading is presented, meaning the goods are on the way. The exporter is then placed in a position of having to agree to an arbitrary price reduction in order to be paid.

"We are completely at their mercy if they believe our price is too high," he said, adding that exporters are already operating on margins of 5 per cent or less in a very competitive environment."

He complained that no UK government body exists which demands the level of details about a company's activities.

"And yet HMG quite willingly permits a private concern acting as the agent of the Government to demand confidential information on British company's profit margins, establishment costs and pricing policies," he said.

The Geneva-based UN Conference on Trade and Development is expected to issue a recommendation against pre-shipment inspection by private companies in developing countries.

The report may be sent on to the General Agreement for Tariffs and Trade for action.

The DTI has submitted the issue to the European Commission, which may take it to the new round of GATT talks.

Mr Giles Wybyrd, director of ICC UK, said waiting for Gatt action would result in years of costly delay. Meanwhile, the Chamber has established a task force to develop a code on pre-shipment inspections and hopes to obtain voluntary compliance from the agencies. It is planning an international symposium on the issue next March in Birmingham.

Midland Bank has signed a £20m line of credit with Rafidain Bank, which will help to finance the supply of pharmaceuticals, medical equipment and veterinary products to buyers in Iraq.

Exporters will receive 100 per cent of the value of eligible contracts from the loan. To qualify for finance, contracts must have a minimum value of £50,000 and be signed by December 31 this year.

Midland provided Iraq with a £50m line for pharmaceuticals and medical equipment in March this year.

Mr Tom Robson, head of international trade and export finance, Midland Bank, commented: "The signing of this line of credit emphasises Midland's leading position in the Iraq market."

C. Itoh in pact to boost Chinese crude oil output

By Yoko Shibata in Tokyo

C. ITOH, Japan's largest trading house, has signed an agreement with China aimed at boosting annual crude oil output at the Shengli Oil Field from 28m tons to 50m tons.

The agreement, with China National Petroleum Technology and Development Corporation, calls for Japanese banks to provide \$10m in yen to China.

The corporation is a newly established organisation under the Ministry of Petroleum.

Seventy per cent of the money will be provided through the government-controlled Export and Import Bank of Japan and the remainder through the Nippon Life Insurance and the Bank of Tokyo.

over five years and repaid over 10 years.

Mr Itoh will purchase about 1m tons of crude oil a year from the Shengli Oil field, and oil products, to the value of \$1.4bn over a 10-year period from 1992.

The company will also give technological advice on the sinking of wells in the oil field. Collins MacDougall added: Shengli, in east China, is the country's second largest oilfield and produces more than a fifth of national output. Developed in the 1960s, increasing production has become difficult with China's outdated techniques. New equipment bought under the deal should help to solve the problem.

Senate nears trade bill vote

By Nancy Dunne

THE US Senate is heading today into its final lap on a controversial Trade Bill after diluting some provisions viewed with most disapproval by the White House.

With about 30 minor amendments still to be voted on, the Senate has dealt with most of the major controversies. Last week, in a key vote, it gave the White House an important victory by approving a measure which, in essence, allows the President to retain discretion in deciding if industries ought to be granted relief from imports.

Another key amendment would require the US Trade Representative to identify patterns of unfair trade in indi-

vidual countries—Japan is the particular target—and ultimately to use threats of retaliation to gain market access for US exports.

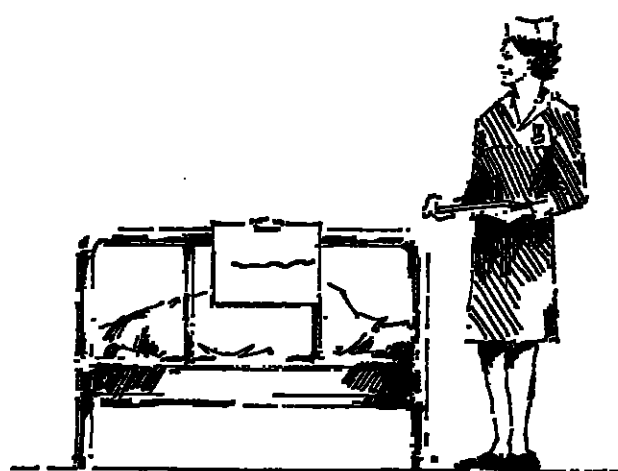
The diplomatic community scored a significant win last week when the Senate voted overwhelmingly not to establish a system of disclosure requirements for foreign investors in US companies or real estate. The amendment would have required foreign investors to reveal the percentage of interest acquired and the market value of the assets of the US business enterprises.

A similar provision was passed in the House trade bill, but the strength of the opposition in the Senate is likely to defeat the measure when the conferees

meet to reconcile their two very different bills later this month.

It is unlikely that conference work towards completion of the final legislation will progress much before Congress' summer adjournment next month. The conference will be broken down into subgroups dealing with the various titles, and the sessions are expected to be long and arduous.

The President and his cabinet officials have often threatened to veto the final package when it finally emerges. However, the Congress has in the bill the vital legislation the Administration needs to conduct negotiations in the new round of the General Agreement for Tariffs and Trade.



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UK NEWS

Port strike
ballot
hinges on
jobs pool

By Jimmy Burns, Labour Staff

MOST OF Britain's 13,500 dock workers will back a national strike if a pool of casual labour is created as a result of the planned closure of the Greenock container terminal in the West of Scotland, a union leader said yesterday.

The warning by Mr John Connolly, national docks secretary of the Transport and General Workers' Union, came amid signs that the Clyde Port Authority, responsible for the terminal, was finding it difficult to find jobs for 24 out of an original 60 dockers who had not applied for £35,000 in severance pay.

None of the 24 dockers have accepted a transfer to six jobs available at the Hunterston Iron ore and steel terminal and the Ardrossan harbour at Clyde Port, both on the west coast of Scotland.

At the same time, the ports authority has apparently failed in its attempts to urge other employers to reach an early decision on offering additional jobs in the area.

A meeting between the Clyde Ports Authority and employers grouped in the West of Scotland Docks Labour Board, due last Tuesday, was adjourned to August 1.

The port authority, due to close the terminal on August 14, said yesterday it was "reasonably confident" of finding a solution at local level that would avoid a national strike.

Mr Connolly, however, said yesterday he felt the port authority did not know "where to go from here".

The union leader still sees Greenock as a test case for the 40-year-old National Dock Labour Scheme, under which no dockers are sacked but offered alternative employment in the area.

Sharp upward swing in
consumer spending

By RALPH ATKINS

BRITAIN's retail sales rose sharply in June showing that the surge in consumer spending is continuing despite an unexpectedly large fall in the figures for May.

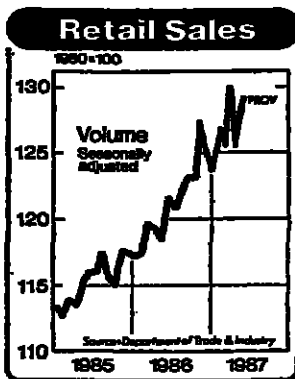
Provisional figures from the Department of Trade and Industry published yesterday show the index of retail sales volume rose 3.1 per cent compared with a fall of 3.5 per cent in May.

Sales were helped by rising real incomes, an increase in consumer credit and a drop in the mortgage rate. Tax cuts announced in the budget boosted trade at the end of May and continued to push up sales in June.

The index now stands at 129.3 (1980=100) compared with 124.4 in May and 130.0 in April.

In recent month sales figures have moved erratically and have frequently frustrated the expectations of retailers and City of London economists. However, the department said June's figures confirmed that the trend was firmly upwards.

In the three months to June, the level of sales was 6 per cent higher



than the same period last year and 2.5 per cent higher than the first three months of this year. However, January sales were depressed by severe weather.

Sales are likely to grow further in the next few months as tax and mortgage rate cuts continue to put more money into shoppers' pockets. Shops will also be helped by earnings rising much faster than the rate of inflation and the expansion in consumer credit.

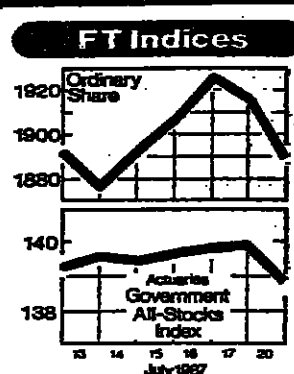
The sharp drop in sales recorded in May continues to puzzle economists, although it is explained partly by the seasonal adjustment made by the department failing to account for exceptionally bad weather and the late Easter.

Yesterday's figures should allay fears that the retail trade might be losing some of its buoyancy.

"I think you can say May was something of an aberration and any anxieties should be dispelled by June's numbers," said Mr Ian Harwood, chief economist at Warburg Securities.

Christopher Parkes adds: Mr Richard Weir, director general of the Retail Consortium, the industry's main representative body, said consumer nervousness before the general election may have contributed to May's fall.

This carried over into the early part of June when sales of durables and other costly items suffered. Furniture and furnishings appeared to have sold well throughout the month, although fashions and fresh foods had again been affected by the poor weather in much of June.

Inflation
fears
unsettle
markets

By Janet Bush and Terry Byland

NEWS OF last month's surge in bank lending and a rebound in retail sales yesterday unsettled British financial markets which have been displaying increasing concern about a possible build-up of inflation in the economy.

Yesterday's figures provided further evidence of the buoyancy of consumer demand and the substantial appetite for credit, particularly in the personal sector, at a time of fast economic growth.

The UK Government bond market reacted particularly badly to the figures which were seen pointing to higher inflation and ruling out lower interest rates. Government stocks (gilt) closed down 14 points.

The Bank of England is known to have been concerned for some time about bank lending and yesterday's much higher-than-expected figure underlines official caution towards interest rates. It is thought that under current monetary conditions lower rates are ruled out.

Seasonally adjusted bank lending rose £3.0bn in June while the unadjusted figure was even higher at £4.7bn. Even taking into account £400m arising from the restructuring of a bank, the adjusted total was far higher than the £2.4bn average monthly growth in bank lending over the past six months.

There is no doubt that concern has been increasing in financial markets. There are fears that inflationary pressures are building in the economy and that surging consumer demand, fuelled partly by high lending to the personal sector, could sink in imports.

Yesterday's figures showing retail sales volumes rose 3.1 per cent in June after May's erratic 2.5 per cent decline seemed to confirm the strong upward trend.

Mr Gavin Davies, chief UK economist at securities house Goldman Sachs, said the bank lending figures were worrying although he still believed the underlying rate of inflation was relatively stable.

Mr Ian Harwood, chief economist at Warburg Securities, said he saw few immediate dangers for the balance of payments as British industry was capable of responding to higher domestic demand. "We might as well have low growth for ever just because of fears the economy will overheat," he said.

Sterling weakened to close in London at DM 2.5825 compared with Friday's closing DM 2.5990 and at \$1.6020 after \$1.6085.

The setback in government securities fuelled a technical shake-out already underway in equities. Despite an attempt to rally on the retail sales figures, the FT-SE 100 index closed 28 points lower at 2489.7 and the FT ordinary share index ended down 27.3 at 1899.4.

Broad money M3 rose a provisional, seasonally adjusted 1 per cent in June compared with its 2.1 per cent rise in May while narrow money, M0, rose by 0.2 per cent after May's 0.5 per cent increase.

Thatcher accused of
personal intervention
over spy book affair

By TOM LYNCH

MRS MARGARET THATCHER, Prime Minister, may have usurped the function of the Government law officers in moves to stop newspapers publishing extracts from the book, *Spycatcher*, by Mr Peter Wright, the former secret-service officer. Mr Tom Doherty, the Labour MP, said yesterday in the House of Commons.

However, Sir Patrick Mayhew, the Attorney General, insisted that decisions taken by him about criminal proceedings - such as the current contempt actions against the newspapers which have published the Wright allegations - were taken entirely on his responsibility "with-out reference to the Prime Minister or any other minister."

Earlier, at Question Time, Mr John Morris, the shadow Attorney General, asked for an assurance that there was no basis for the inference that had the courts ruled against the Government's criminal contempt proceedings against the Sunday Times newspaper, which has printed extracts from the book, the Prime Minister would have instructed Sir Patrick to seek an injunction to stop the paper publishing further details.

Sir Patrick told him he had sole responsibility for decisions on whether to proceed in criminal matters. However, all ministers had a legitimate interest in protecting the duty of all security officers to maintain confidentiality about secret service matters.

Mr Doherty said the Treasury Solicitor's office had called the solicitor for the Sunday Times on July 8 to say that the Prime Minister was in a meeting, but when she was free she was expected to ask the paper for an assurance that it would publish no further extracts from the Wright book.

An hour later, said Mr Doherty, the Treasury Solicitor's office called back demanding just such an assurance.

"This would appear to be an example of the Prime Minister stepping in to what parliament has always believed was the sphere of decision-making of a law officer." It was "a *prima facie* case of blatant abuse of a law officer's responsibility."

However, Mr Doherty's request for an emergency debate was turned down by the Speaker (chairman) Mr Bernard Weatherill.

TUC delay
expected
on nuclear
decision

By David Bridle, Labour Correspondent

THE TRADES union congress (TUC) is expected to defer for another year a decision on whether to ask against nuclear power generation in the wake of the Chernobyl disaster in the Soviet Union.

Union leaders are likely to agree tomorrow to extend by 12 months the nuclear energy review, set up last year. This will be crucial in determining whether the TUC maintains or abandons its present balanced energy policy.

The issue is a delicate one for the organisation and raises such fierce passions on either side of the nuclear argument that union leaders will gladly opt for a deferral.

The general council will view a report by the energy review team, which has held 14 meetings and two weekend study sessions and has visited nuclear plants in Britain and Sweden as well as in Chernobyl itself.

The report, to go before the TUC Congress in Blackpool, on the north-west coast of England, in September, is believed to conclude that further research is needed before a definitive conclusion can be drawn.

Pits still idle in coal dispute

By CHARLES LEADBEATER

ELEVEN PITS in the Yorkshire coalfield employing about 8,000 miners were still idle yesterday in the dispute over the operation of state-owned British Coal's disciplinary code.

Nine hundred miners at Frickley colliery seem set to consider calling off their strike, however. This began over the suspension of five men and led to the disruption of the entire South Yorkshire coalfield last week.

Frickley became increasingly isolated after delegates to the Yorkshire National Union of Mineworkers' area council voted by 60 to 3 to recommend a return to work, in line with the area executive's decision on Saturday.

Mr Steve Tully, the Frickley branch secretary, admitted that the

pit could not fight on alone. Several delegates said that miners at pits which had voted to return to work would start to cross picket lines despite their loyalty to the traditions of the union.

The strike began last Tuesday and flying pickets brought out 13,000 miners at 15 other pits over the following two days.

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NORDISKA INVESTERINGSBANKEN

Notice of Redemption to Holders of NORDISKA INVESTERINGSBANKEN (Nordic Investment Bank)

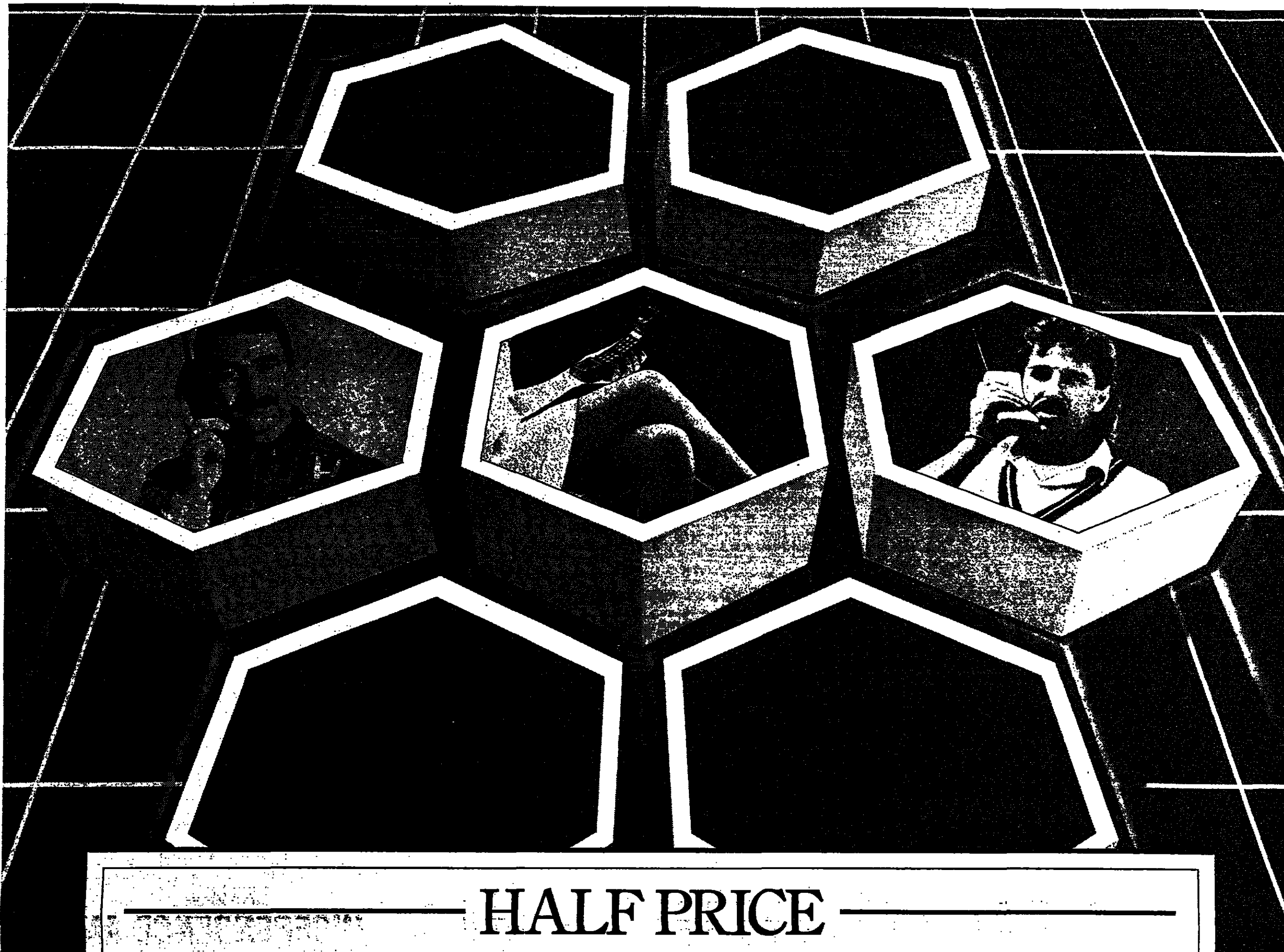
12 1/2% Notes 1983/90, NOK 100,000,000.-

In accordance with the Paying Agency Agreement, the following Notes are drawn for redemption.

Maturity 15th July 1987. First instalment.

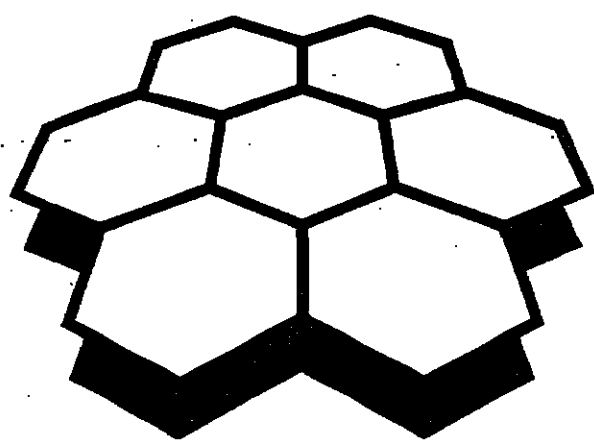
2500 Notes each NOK 10,000.-

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UK NEWS

Ban on Spycatcher is 'unrealistic', court told

FINANCIAL TIMES REPORTER

THE COURTS were in danger of becoming a "laughing stock" over the Peter Wright affair, the High Court was told yesterday.

Mr Stephen Nathan, counsel for the Observer newspaper, said it would be a tragedy if the courts assisted the Government in preventing publication in the UK of Mr Wright's allegations, in the face of the now overwhelming availability of his book, "simply for the purpose of making a political point and to appear consistent, but it had reached the point where it was wholly unrealistic to try to maintain that the information was confidential."

He agreed with the Vice-Chancellor's suggestion that, "if

one is allowed to apply any real common-sense, this information is now so widely disseminated and so easily available that for the court to go on saying 'you can't do this' is simply not facing reality."

However, the judge said that, on the other side of the argument, there was the principle of enforcing contract and legal obligations which could have a disciplinary effect.

The Attorney General, Sir Patrick Mayhew, QC, is arguing for the continuation of the injunctions obtained by the Government against the Guardian and the Observer on the grounds of the need for confidentiality by former secret service employees.

The Vice-Chancellor is also hearing a move by the Attorney General to continue an injunction, granted last week, against The Sunday Times, which had published extracts from Mr Wright's book to coincide with the US publication.

Mr Desmond Browne, counsel for The Guardian, said that the US publication had "revolutionised" the argument that Mr Wright's allegations could no longer be muzzled in Britain. The Government, he said, had nothing to show.

The hearing resumes today. Parliament, Page 10

book being brought into the UK.

Mr Browne said that the injunction had prevented The Guardian and the Observer from reporting the many newsworthy stories stemming from the book, yet the foreign press had a free hand. He argued that it would be futile to continue the injunction. "Quite clearly the material is no longer secret and the price the Attorney General sought to preserve, has evaporated," he said. The Attorney General could be likened to King Canute's courtiers.

Mr Browne added that the "ice cube" of confidential information which the Attorney General had sought to refrigerate was now a "pool of water." The judge commented that although the ice cube might be a pool of water in the US, it was "just a bit mushy" in the UK.

At the end of yesterday's submissions, Anthony Lester, QC, for The Sunday Times, said his client accepted that, if the injunctions against The Guardian and the Observer were upheld, the injunction against The Sunday Times must also stand.

The hearing resumes today. Parliament, Page 10

BBC leads move to set up satellite sport TV

By Raymond Snoddy

THE BBC is playing a leading role in moves to set up a satellite sports television channel for cable television companies across western Europe.

Mr Alan Hart, BBC controller of international relations, will chair a meeting of public service broadcasters in London next week to start drawing up a business plan.

The plan is to use the sports coverage and rights to sporting events already held by the European Broadcasting Union to produce the European equivalent of ESPN, the US 24-hours-a-day sports channel.

A meeting this month in Copenhagen of all directors general of the EBU, which represents about 30 of Europe's public service broadcasting organisations, asked for the idea to be investigated. A feasibility study is being undertaken.

Senior BBC executives believe that eventually a Europe-wide sports channel will be created and that the EBU is in a very strong position because of existing relationships with sports organisations.

A mixture of sponsorships and advertising would be the obvious, and possibly the only way, to finance such a channel.

About 12 EBU members, including ZDF of West Germany, are believed to be interested in the project, which might begin broadcasting next year, depending on the availability of satellite channels.

If an EBU-sponsored sports channel were to get under way, it would provide a major boost to the W.H. Smith-owned sports channel available to 400,000 homes in the UK, Ireland, Finland and Sweden.

The talks by public-service broadcasters seem to have evolved out of the Europa channel, the European satellite channel that ran out of money last November.

Attempts to revive Europa seem to have made little progress and the plan for a sports channel is a separate project.

GEC wins £50m gas turbine order from General Electric

BY DAVID THOMAS

GENERAL ELECTRIC COMPANY, the electronics and engineering group, has won its largest contract for gas turbines with a £50m deal from General Electric of the US.

This deal extends significantly the co-operation between the two companies, which do not have any equity connection. It involves GEC designing and manufacturing parts for General Electric, as well as marketing joint GEC-General Electric products under its own name.

The contract, awarded to Ruston Gas Turbines, the GEC division based in Lincoln, has three main elements.

Ruston will design and make turbines for General Electric's

new gas generator, known as the LM1600. The generator's main markets are likely to be in shipping, oil and combined heat and power.

It will also assemble and test complete packages, using General Electric's gas generators and Ruston's turbines, and then market them worldwide under the Ruston name. It will make other parts for the full range of General Electric's gas generators.

The deal will mean orders for Ruston into the 1990s. Ruston, the annual turnover of which is understood to be near £150m, will supply the first turbines for the LM1600 at the start of 1989.

The package extends into the smaller end of gas turbines the existing arrangement between the two companies for larger turbines. Ruston supplies turbines for General Electric's LM 5000 gas turbine range.

Mr Kelvin Bray, Ruston managing director, said: "This new agreement provides Ruston with an excellent opportunity to extend its current business relationships with General Electric."

The two companies are also discussing further collaboration in gas turbines for aero-engines, a field in which Ruston is not active at present.

Cable franchise sell-off

By Raymond Snoddy

TWO OR three new cable television franchises are likely to be advertised in the next few weeks—the first since February 1986. They are believed to cover the affluent London boroughs of Kensington and Chelsea and north-east Lancashire.

Later this year, operators are likely to be sought for the city of Birmingham, the largest franchise ever to be advertised.

The Cable Authority, which regulates the cable television industry, has decided in principle to let Birmingham as a single franchise, partly because of the support of the local authority.

To cable Birmingham, it is estimated, would require investment of about £100m.

The precise timing of the advertising of the franchises depends on how quickly potential applicants can impress the authority that they stand a good chance of raising the necessary money—usually about £30m for every 100,000 homes passed by the cable network.

The decision to advertise new franchises is an indication that the authority believes the financial climate for cable television may be improving, however modestly.

Mr Jon Davey, director general of the Cable Authority, said yesterday: "What is now happening is an increase in both interest and confidence in the industry."

In its annual report published last week the authority said the number of homes connected to cable had increased by 24 per cent over the year.

Commercial satellite television channels have changed viewing habits in Europe, according to Pan European Television Audience Research.

The study conducted in 12 western European countries showed that between March 1986 and April 1987, an estimated 14.3m individuals watched commercial satellite channels at least once.

David Fishlock on government plans for research and development

Raising the scientists' morale

THE PRIME Minister is to take charge of Britain's civil research and development programme, designed to address all three objectives more effectively.

Its strengthened central role in R and D has two main components. One is collective responsibility through a cabinet committee headed by the Prime Minister, which will determine national priorities.

The other is a body tendering independent technical advice to ministers across the science spectrum.

The advisory body will be the Advisory Council on Science and Technology—Acost—announced this month, under the chairmanship of Sir Francis Tombs, chairman of Rolls-Royce.

A vital component of Acost will be the academic science community.

Under the present system, academic science is overseen by the Advisory Board of the Research Councils.

In its report, also published yesterday, the ABRC acknowledges the "lack of purposeful direction, nationally, in the re-deployment of university research effort, both between and within institutions."

Present policies, it says, fail to achieve the degree of concerted effort needed to maintain international competitiveness, run through government support of civil research and technology.

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● Maintaining and enhancing quality in science and technology activities.

● Increasing the economic and social returns (including "quality of life") from science and technology.

● Better management, greater concentration and selectivity of

science and technology activities.

The Government says its proposals are designed to address all three objectives more effectively.

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British industry's low rate of investment in R and D. It quotes the Organisation for Economic Co-operation and Development figures which show that less than 60 per cent of R and D carried out by UK industry in 1985 was funded from its own resources, compared with 67 per cent in the US and 72 per cent in France (1984).

At the committee's suggestion, it investigated the experience of other nations in using tax incentives to try to stimulate R and D investment. In a third report published by the Government yesterday, of tax incentives in 10 countries, it concludes that for Britain's main trade rivals, including those where industry-financed R and D is highest, the incentive to R and D investment was small or at best neutral.

It finds the balance of evidence shows that additional R and D stimulated by tax incentives among the nations studied "is roughly one-half of the revenue foregone by the Government, so that average cost-effectiveness is low."

The Government plans to make statistical surveys of industrial R and D investment, for publication in parallel with its annual surveys of government R and D spending.

Civil Research and Development Government response to the first report of the House of Lords Select Committee on Science and Technology, 1986-87 session. Cmnd. 185 HMSO (£2.50).

A strategy for the science base HMSO (£2.50).

Fiscal incentives for R and D spending. Inland Revenue Reference Room, Room 8, New Wing, Somerset House, Strand, London WC2R 1LB (£15).

The report is critical of

Acost, as an expanded advisory body incorporating ABRC views, will be responsible for advising ministers on R and D priorities in science and technology.

● Applications of science and technology, developed for the benefit of both public and private sectors in accordance with national needs.

● Co-ordination, in collaboration with departmental chief scientific advisers, of science and technology activities.

● The nature and extent of UK research efforts in international science and technology collaboration.

Acost will report to the Government's chief scientific adviser, Mr John Fairclough. He is also to be chairman of an expanded committee of departmental chief scientific advisers, now to take account of the Government's economic objectives.

The report is critical of

needs to be laid on the potential for producing useful results — on exploitability. "In particular, judgments of potential utility should play a greater role in determining the relative level of effort to be devoted to different fields of basic research."

To that end, it proposes that the board and the research councils should adopt new common criteria for assessing the relative priorities in science, taking account of timeliness, pervasiveness, excellence, exploitability, applicability and significance for education and training.

It urges the research councils to give priority to programmes of research and research training undertaken collaboratively with users, to increase the chance of exploitation and reduce the information gap between business and science.

Split planned for science higher education

CHANGES in the way scientific research is organised and managed in Britain are proposed in a report from the Advisory Board for the Research Councils, which advises the Secretary for Education and Science on the deployment of the national science budget, writes David Fishlock.

The most controversial proposal is that universities and polytechnics should be differentiated into three types, namely:

● Type R—offering undergraduate and postgraduate teaching and research activity across the range of fields.

● Type T—offering undergraduate and MSc teaching with associated scholarship and research activity, but without advanced research facilities.

● Type X—offering teaching

across a broad range of fields and substantial research activity in particular fields, sometimes in collaboration with others.

The proposals are an integral part of government plans for a national science base more responsive to economic objectives. But Prof Sir David Phillips, the ABRC chairman, in a letter to Sir Kenneth Baker, Secretary, Education and Science, paying the report, acknowledges its recommendations as far-reaching and perhaps controversial. He admits that not all board members support all the proposals.

The report urges research councils to develop more explicit policies for the management of research manpower in universities.

It also calls for interdisciplinary research centres, in association with the type R institutions, and with the type

X institutions which can make a good case collaboratively. It wants much of the research council's support for university research channels through such multi-disciplinary centres, which would each have a positively managed coherent programme of work undertaken by a small number of core staff and "visiting" teams of researchers.

It wants to see type R and X institutions bidding to host such centres.

It also wants responsibility for all additional equipment, materials and technical and other support costs associated with research council projects to be transferred from universities to the research council concerned. That should apply immediately to programmes of the Alvey type and to the proposed multi-disciplinary centres.

It argues that throughout the science base, greater emphasis

needs to be laid on the potential for producing useful results — on exploitability. "In particular, judgments of potential utility should play a greater role in determining the relative level of effort to be devoted to different fields of basic research."

To that end, it proposes that the board and the research councils should adopt new common criteria for assessing the relative priorities in science, taking account of timeliness, pervasiveness, excellence, exploitability, applicability and significance for education and training.

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London fares likely to rise

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

FARES ON LONDON'S bus and Underground services are likely to rise in the autumn for the second time this year, partly to ease congestion caused by record numbers of passengers.

London Regional Transport, the publicly owned corporation that runs both services, disclosed in its annual report yesterday that Underground travel rose by 4 per cent last year to a record 3,800m passenger miles.

That is an increase of 70 per cent over the last five years, mainly as a result of the introduction of Travelcards and joint marketing with British Rail.

Bus travel was up by 5 per cent to 2,700m passenger miles, the highest since 1978, in spite of a marginal fall in bus mileage because of industrial action.

As a result, fares subsidies

from the Government and London ratepayers were cut by £34m to £52m and total grants were cut by £28m to £294.8m.

The continuing rise in demand has led to increases in average waiting times, from 3.35 minutes to 3.38 minutes for Tubes and from 7.28 minutes to 7.35 minutes for high-frequency bus services.

In addition, congestion at many Underground stations is approaching unacceptable levels. Passenger numbers were up 10 per cent at King's Cross and Victoria, and Angel station at Islington has had to be closed on a number of occasions to avoid the crush forcing passengers on to the tracks.

Fares were increased by an average of 6.5 per cent in January, but the average cost of an Underground journey is only about 50 per cent in real terms of the cost five years ago.

Sir Keith Bright, LRT chairman, said that Travelcards were regarded as underpriced, but he had "no personal view on whether that meant fares would rise."

London Regional Transport is believed, however, to have drawn up a range of options for fare rises up to 20 per cent, all of which would reduce the fare while reducing demand.

The figures are believed to show that passenger numbers would fall significantly after increases of more than 10 per cent.

A decision will be made after the publication of a revised statement of objectives by Mr Paul Channon, Transport Secretary, which is expected in about six weeks.

In the longer term, London Regional Transport is planning to spend about £100m to ease congestion at the busiest stations.

LRT housing sales might raise £20m

BY KEVIN BROWN

LONDON Regional Transport has sold almost 1,000 houses and flats in a series of auctions and private sales expected to raise between £15m and £20m.

The sales include hundreds of Victorian homes built for staff of the privately owned Metropolitan Railway and London and North Eastern Railway before the establishment of an integrated Underground system.

About a third of the houses are believed to have been sold to sitting tenants at discounts of 50 per cent on valuations obtained last autumn.

House prices have since risen substantially in most parts of

London, offering the prospect of substantial capital gains to those tenants who opted to buy. No similar conditions were imposed by LRT.

Mr Geoffrey Sullivan, LRT's director of estates and valuations, said tenants who had chosen not to purchase were protected by the Rent Acts.

He said the sales reflected LRT's intention to concentrate on running bus and Underground services and its reluctance to act as a housing authority.

Mr Sullivan refused to give details of the value of the properties but about 120 homes sold at auction are known to have raised around £7m. Other

LRT officials said the total revenue was expected to be more than twice that.

The sales include an estate of 270 houses at Neasden built as a "railway village" by the Metropolitan Railway in the 1880s for staff of the nearby Neasden workshops.

The estate, which was regarded as a model for working class housing, was built on a greenfield site near the River Brent by a company with a reputation for caring deeply about the welfare of its staff.

It now stands in heavily built-up suburbia and many of the houses have developed structural defects that LRT could not afford to remedy.

Universities to compete for superconductor research

BY JANE MPPETEAU

ELEVEN universities are being asked to compete for selection as the UK's main superconductivity research centre by the Science and Engineering Research Council. Funding of between £1m and £2m for each of the proposals are due on September 15.

The council intends to name its selection by January 1988

and have the centre "up and running by March or April." It said it was intended to establish a centre adjacent to, but independent of, whichever university was selected.

Universities that have been asked to submit proposals are Birmingham, Bristol, Cambridge, Durham, Imperial

College in London, Leeds, Liverpool, Oxford, Southampton, Strathclyde and Warwick.

Concern has been widespread, mainly among academics, that Britain is falling behind in the world in the race to develop newly-discovered "high-temperature" superconductors.

The council has moved superconductors to the top of its list

of so-called inter-university research centres. Informally called "centres of excellence"—that it wants to create to co-ordinate research.

● The council expects this week to name recipients of grants to fund research in superconductivity. Eleven winners were chosen from 26 applicants.

Spitalfields project deadline

BY PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

THE Spitalfields Development Group, a consortium of property and construction companies in the running for the contract to redevelop the east London market site, is threatening to withdraw from the project.

It said it would turn its back on the area, recently visited by Prince Charles, who called for a crusade against inner city deprivation, unless planning delays could be overcome by the autumn.

That deadline was chosen because a bill needs to be lodged in Parliament by November for the transfer of the Green Neighbourhood Committee, effectively the Spitalfields planning authority for the borough of Tower Hamlets. It welcomed the consortium's proposals, although it has reservations about the architecture and deferred a decision.

The consortium announced yesterday that it had lodged a planning application with Waltham Forest for a 300,000 sq ft retail and leisure complex at the Temple Mills site to be followed through if the Spitalfields deadline is not met.

It also said that if it did not go ahead with Spitalfields, other properties on the site within the City of London, would be redeveloped as offices.

Free of such complexities, Sheffield Forgemasters is to convert a 100-acre steel mill site in the Neigh Valley, a mile from Sheffield city centre, into a retail warehouse park of 350,000 sq ft and an industrial park of 300,000 sq ft.

Fuller Peiser, advising the steel company, said planning permission had been granted by Sheffield city council.

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Deposit-based pensions face legal obstacle

By Hugo Dixon

BUILDING SOCIETIES and banks may not be allowed to sell deposit-based personal pensions when they are deregulated next year because of a legal technicality.

The obstacle, which has been discovered by lawyers working for the Building Societies Commission, the industry's regulatory body, is a similar obstacle for banks under banking legislation.

The 1986 Building Societies Act explicitly allows the sale of unit-linked pensions and also the offer of customers deposits. However, lawyers are worried that a deposit-based pension does not legally constitute a deposit.

A deposit, they believe, must fulfil two conditions: it must be paid back to the person making it and paid back within a reasonable period of time. In a deposit-based pension, money is paid to an insurance company to buy an annuity—sometimes many years after the deposit has been made—and so fulfils neither condition.

BMW results

THE UK subsidiary of BMW, the West German car company, would have suffered a taxable loss in 1986 but for a £12.5m currency trading profit. Mr Paul Layzell, managing director of BMW (GB) said yesterday.

(GB) results published yesterday it was incorrectly stated that there was a £12.5m trading loss for 1986. A currency trading loss of £12.5m occurred in 1985. BMW (GB) reported a £10.5m pre-tax profit for 1986 compared with one of £18m the previous year.

UK 2000 smartens up for a first birthday celebration

Andrew Taylor on the progress of a year-old environment improvement project

THE EFFERVESCENT Mr Richard Branson, millionaire businessman and adventurer, will make time today to fit a first birthday party into his busy schedule.

Among his many and varied interests, which include transatlantic b-jumping, powerboat records and running his Virgin music and airline businesses, Mr Branson is also chairman of UK 2000.

That futuristic-sounding government-sponsored organisation—originally to have been called the National Environment Work Scheme—was established just over a year ago to co-ordinate clean-up and environmental improvement projects using unemployed people on the Community Programme.

The aim of UK 2000 and the

seven voluntary environmental bodies with which it works, including Friends of the Earth, British Trust for Conservation Volunteers, Groundwork, Royal Society for Nature Conservation and Keep Britain Tidy, was to create 5,000 jobs in its first year.

It has not quite achieved that target but has still created more than 4,000 jobs for people on the Community Programme. They have been working along with about 5,000 volunteers on 250 projects started under the UK 2000 banner, since July last year.

Unfortunately, the publicity the organisation has attracted has not always lived up to UK

2000's worthy objectives or its catchy title.

The scheme proved slow to start. While a large number of small projects have successfully got under way, there have been few large headline-grabbing developments.

Trade union leaders, particularly public services unions, have attacked the initiative as a publicity stunt that has failed to live up to its hype. National newspapers have regularly criticised UK 2000 for failing to clean the rubbish from Britain's streets.

Last Friday, Mr Branson, often mistakenly identified as some kind of environmentalist, was impelled to pen

a letter to The Times to correct a misunderstanding of his role at the organisation.

"I was never asked to tackle the nation's litter," he said. "My task at UK 2000 is to stimulate more and better work to improve the whole environment and to find interesting jobs for those who are out of work."

The Manpower Services Commission, which runs the Community Programme, has paid about £22m to fill the more than 4,000 places promoted by UK 2000, which was given a first-year budget of £750,000 by the Government. A further £500,000 to £750,000 has been provided in cash and gifts from private companies and

individuals.

So what environmental improvements are being made and what interesting jobs have been found for the unemployed, if they are under 25, must have been unemployed for at least six months and if over 25 out of work for a year to qualify for the scheme?

A typical UK 2000-backed project is a scheme to clear and landscape surplus land provided by British Rail Property Board next to Wigan station. A digger was provided free by J. Case, the construction equipment manufacturer; skips to carry away debris were given by Wigan Management. The project provided 48 jobs.

At Spalding in Lincolnshire, UK 2000 is backing a Civic Trust project to rebuild decaying brick houses by the River Welland. Turners Turf, a local company, has donated £9,000 to help to pay for the work. Barclays has helped to sponsor several projects, including providing £5,500 for a nature trail complete with "tapping rails" for blind walkers.

Other corporate sponsors include Esso. The oil group, as well as providing £30,000 cash, has also allowed UK 2000 to use some of its offices and has seconded Mr Alex Brown, one of its senior executives, to run UK 2000 in Scotland.

Mr Brian Lymbery, UK 2000's

director, says one reason why it has been unable to pursue larger-scale projects has been changes in emphasis in government unemployment policy that have made it harder to get enough places from the Community Programme to staff bigger projects.

The situation, he says, should improve after recent discussions with the Manpower Services Commission.

The last word should perhaps go to Mr Branson himself, who has often been infuriated by what he regards as unfair and misguided criticism but has maintained his enthusiasm for the UK 2000 initiative.

He writes: "I am pleased at the start UK 2000 has made, although obviously the task ahead will be a long one. Hence the name."

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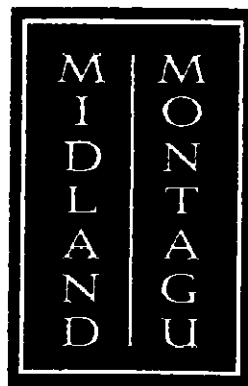
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Midland Montagu Ventures

UK NEWS

Citizen Watch to build Scunthorpe printer factory

By DAVID THOMAS AND HAZEL DUFFY

CITIZEN WATCH, the Japanese watch and office equipment manufacturer, is to build its first computer products factory outside Japan at Scunthorpe on south Humberside.

The £6m plant, which will make computer printers, is the first substantial investment by a Japanese company in the Yorkshire and Humberside region.

The company is planning to create 300 jobs at the factory by the end of next year, when it will have built up to an output of 30,000 units a month. About three quarters of the output will be exported to continental Europe.

The company said it has speeded up its decision because of the European Commission's investigation of whether to impose anti-dumping duties on Japanese computer printers.

However, it insisted that it had always intended to make computer products in Europe once sales justified the move.

Citizen, which has been diversifying out of its base in watch manufacturing, claims 8 per cent of the European computer printer market. It forecasts sales in Europe this year of almost 250,000 printers, worth about £50m.

Mr Morio Kizawa, Citizen's president in Europe, said the company had considered locating in West Germany and France before it chose Scunthorpe.

Reasons for locating in the

UK included the language, the good economic prospects and the sound industrial relations. Citizen has held talks with the conciliation service Acas about seeking a single union deal for its new plant.

Mr Kizawa said the British Government "has bent over backwards to accommodate us and to lighten the load of our £6m investment." Grants of up to £1.5m are believed to have been made by the Department of Trade and Industry towards the project.

Mr John Gannell, chairman of the Yorkshire and Humberside Development Association, said: "This announcement is a vindication of the time and effort we have put into marketing the region in Japan."

The company will begin making two printers in its range this year at a temporary site in Scunthorpe employing 100 workers, before moving next year to a purpose-built factory. The new factory will allow Citizen to double its output whenever it wants.

Further expansion of the plant might involve Citizen in making other computer peripherals products, such as computer monitors and floppy-disk drives, as well as extra printers.

Mr Kizawa said the company intended to source most of its raw materials and components locally by the end of 1988.

Traditional tea trolley trundles into history

By Alice Rawsthorn

THE DAYS of the traditional tea trolley are numbered. More and more caterers are abandoning their old-fashioned trolleys crammed with clattering cups and steaming pots of tea in favour of vending machines, according to a new study.

Already four out of five companies that offer a drinks service to employees use vending machines. A Euro-monitor report into the catering equipment industry expects that trend to continue as the benefits of manufacturers' recent investment in "full menu" vending systems filter through.

The demise of the tea trolley is just one result of the transition of the catering sector from a labour-intensive to a capital-intensive industry. Euro-monitor envisages the institutional catering system of the future as one using larger and more sophisticated equipment together with a well organised distribution system.

The use of more sophisticated equipment, together with product advances and trends towards cook-chill and self-service facilities, should ensure continued growth for the whole catering equipment industry. Euro-monitor estimates that the market for catering equipment in the UK was worth £170m last year and has grown between 3 per cent and 4 per cent a year since 1981.

Every area of catering equipment, except food preparation, has seen healthy growth in the last five years. Annual sales in refrigeration have more than doubled to £22m and the serving equipment market has grown by 64 per cent to £29.5m.

Euro-monitor anticipates further growth for both these sectors and for the waste disposal, cooking and dishwasher markets. Overall, catering equipment sales will be buoyed by product advances, the replacement of obsolete machinery and the increased use of higher value products.

Catering Equipment in the UK 1987. Euro-monitor, 87-88 Turnmill Street, London EC1M 5QU. (£23.5)

Anthony Moreton on an agency encouraging birth and growth of local business

Catalyst of enterprise in the Welsh economy

MR PETER WALKER, who became Secretary of State for Wales after the general election, paid his first visit to the Welsh Development Agency yesterday.

In talks with Mr John Williams, the WDA chairman, Mr David Waterstone, the agency's chief executive, and other members of the board, he was told how the WDA was now a catalyst for change in Wales rather than an instrument of intervention. In particular, Mr Walker was made aware of the agency's revised strategy plan, completed last February, which is intended to take Wales into the 1990s.

Although most of the structural changes in coal, steel, the ports and the railways have been completed, unemployment remains too high and there are difficult black spots in the economy such as agriculture. Nevertheless, a report prepared for the WDA this year showed an economy rising faster than elsewhere in the UK.

Mr Walker has therefore arrived in Wales at a time of rising morale, especially in the industrial south-east and north-east.

The WDA, like its counterpart in Scotland, was established 11 years ago by the second Wilson government to act as an interventionist instrument. The arrival in 1979 of Mrs Margaret Thatcher in government with her different economic approach, loyally pursued by Mr Nicholas Edwards,

her first Welsh Secretary, has led to a considerable change of emphasis.

The WDA still takes equity stakes in companies and builds advance factories, but the emphasis now, according to Mr Waterstone, is "through encouraging the birth and growth of indigenous business. This is the prime way to reinvigorate the Welsh economy."

The traditional route to growth has always been seen as attracting inward investment. That has in the past been successful, since more than 50,000 people in the county work for overseas concerns and "Wolver", the WDA arm dealing with the sector continues to play an important role.

But as the flow of international mobile investment dried up in the early 1980s it became essential to look inward rather than outward for, first, survival then growth.

That means the agency has had to take a fresh look at its purchase policy. Rather than simply putting up shells and leaving tenants to do the rest, the WDA is researching to see what tenants want and making a bigger effort to provide it.

One result can be seen at the Cleppa Park development on the edge of the M4 motorway just outside Newport, which is full of promises directed towards the high-tech market.

Similarly, the agency is looking to see what sort of



Peter Walker: Wales could be a role model

business might be interested in particular areas.

"The intention now," Mr Waterstone says, is to "build on the basis of the locality and the type of business. There is a great shortage of good factory space in Wales and our aim is to produce the right factory for the tenant."

To stimulate indigenous growth, the WDA has also had to take an active financial role. "Apart from 31 we are the only provider of venture capital in Wales. Indeed, for

sums up to £750,000 we are probably the only source of money," he says.

New-business growth is also encouraged by the use of consultants—a sector in which the WDA claims no monopoly, since both the Department of Trade and Industry in England and the SDA in Scotland employ them. However, the WDA can link its 55 full-time consultants to the provision of technical assistance through its Wintech arm—something not available in the other two countries.

Mr John Williams points to the "staggering" drop in the number of liquidations in Wales as proof that the policy is working. According to Dan and Bradstreet, the company information concern, there has been a 14.5 per cent fall in overall business failures in Wales and a 29 per cent drop in the number of liquidations of limited companies in the past six months.

"This is clear evidence that Welsh businesses are doing better," he says, "and vindicates our view that growth comes through the self-employed and the small company."

To thrust home its message, the WDA has reorganised itself to deal with the economy. The agency has been divided into four zones to take decision-making nearer the client: an eastern strip covering both Clwyd in the north and Gwent in the south; the valleys of south Wales; the end of the

M4, covering Neath to Swansea; and the rural areas.

By working through such groups, the agency can complement government policy more easily since much of the Welsh Office economic support will concentrate on inner cities, represented in the principally severe industrial dereliction and social deprivation together with the problem of attracting medium-sized employers.

The agency itself is undertaking considerable work on land reclamation and urban renewal in the valleys, underpinning the work of the local authorities and other bodies.

There is evidence that the change of strategy has been noticed in high places. Last December, Mr Waterstone was called to 10 Downing Street to talk over the WDA's role in Wales with Mrs Thatcher's central policy unit. Mr Brian Griffiths, the senior policy adviser, has kept an eye on Welsh affairs since then.

It might be that what the Welsh have worked out through practice, might become the role model for plans being worked out by Lord Young and his team at the Department of Trade and Industry. Regionalism and English development agencies appear to have receded within government thinking but the WDA's micro approach might still be appropriate to the needs of many English areas, especially the inner cities.

Media campaign over UK Opren claimants

FINANCIAL TIMES REPORTER

THE BRITISH organisation campaigning on behalf of people seeking compensation for alleged side-effects from the anti-arthritis drug Opren has launched a new initiative.

The organisation, Citizen Action, is writing to all UK doctors and pharmacists about the case and is paying for newspaper advertisements. It is seeking to persuade Eli Lilly, the US makers of Opren, that the US was withdrawn in 1983, to act "more humanely."

Mr Jack Ashley, the MP, who campaigns on health issues,

said yesterday he would ask the Government to intervene to ensure that Eli Lilly came to a reasonable settlement.

Citizen Action said it had written to Lilly Industries in the UK urging that a trust fund be set up to compensate those who had suffered side-effects. About 1,400 people in Britain are seeking compensation.

Mr Derek Anthony, manager of industry affairs at Lilly Industries, said the company would "study with interest" the suggestion of a trust fund.

ICL to market business games

By David Thomas

ICL, Britain's largest computer company, and Cranfield School of Management have formed a joint venture company to market management games.

ICL said yesterday it believed that sophisticated management games, often computer-based, were likely to play an increasingly important role in management training.

Most companies in the management games field at present are specialist organisations with far fewer resources than ICL.

The new company, to be called ICL/Cranfield Business Games, will be based at the Cranfield campus near Bedford.

The joint venture will market management games to companies with large management training requirements.

Warning to borrowers as house prices keep rising

BY ANDREW TAYLOR

LOWER mortgage interest rates might lead house purchasers to borrow beyond their means, according to a survey by estate agents.

The survey, which warns that house prices are continuing to soar, is published today by the Royal Institution of Chartered Surveyors.

More than a third of the 219 estate agents polled reported prices increasing by more than 5 per cent in the three months to the end of June. Only 7 per cent of agents reported price falls while 40 per cent

had experienced increase of more than 20 per cent.

Mr Peter Miller, of the institution, said: "The general election result has brought with it the possibility of further cuts in interest rates and purchasers may be tempted to borrow larger sums of money."

"This can only help to fuel price increases and could lead to some borrowing beyond their means."

The institution said sales were continuing to boom after previous reductions in interest rates. Many estate agents were

recording a higher level of sales than at any time this year. First-time buyers were continuing to be squeezed out of the market.

A regional survey compiled by the institution, showed an even higher rate of price increase in East Anglia. Almost three quarters of agents reported increases of more than 5 per cent and 8 per cent of agents reported increases of more than 10 per cent.

The institution said the recent electrification of East Anglia's rail links into London would further fuel house price rises in the region.

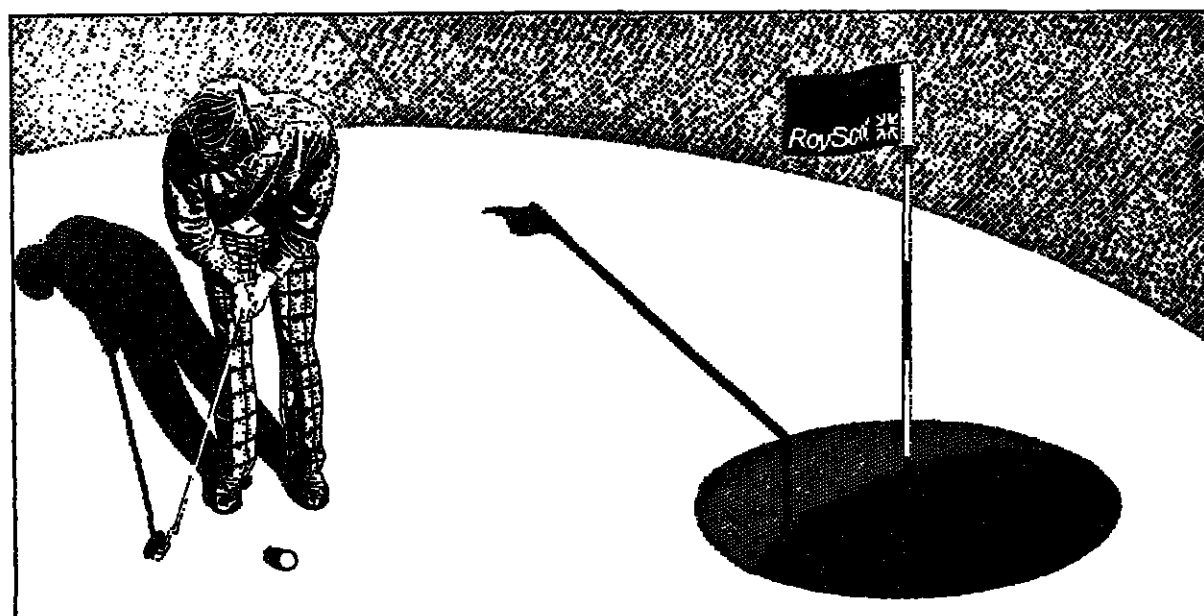
Design students' work on show

By Fiona McEwan

BRITAIN'S manufacturers, retailers, architects and interior designers will be able to see that work of emerging young designers at a three-day event in London called Graduate Designers for Industry.

It is organised by the Design Council, House and Garden magazine and the Business Design Centre. The event, at the Design Centre, brings together about 250 designers of interior design and related products, drawn from colleges around the country, exhibiting furniture, textiles, glass, ceramics/metal, graphics and interior design. Another 200 designs of home furnishings are also on show.

The show aims to centralise the process by which young designers meet industrialists



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London & Scottish banks' balances as at June 30 1987

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the committees of London and Scottish bankers and cover the business of their offices and their subsidiaries which are listed by the Bank of England as falling within the monetary sector.

TABLE 1				TABLE 2			
AGGREGATE BALANCES		Total outstanding	Change on month	LIABILITIES OUTSTANDING		Change on month	Change on year
LIABILITIES		£m	£m	Sterling deposits		£m	£m
Sterling deposits:				Change on month			
UK monetary sector		30,120	-45	Foreign currency deposits			
UK private sector		113,637	+237	Change on month			
UK public sector		4,514	+133	Total deposits		247,465	-2,541
Overseas residents		15,412	-893	Change on month			
Certificates of deposit		8,223	-329	Notes in circulation		1,865	-14
of which: sight		172,216	-811	Other liabilities		45,814	+1,778
Time (inc. CDs)		77,421	-686	TOTAL LIABILITIES		294,284	-776
Foreign currency deposits:				ASSETS			
UK monetary sector		12,120	+431	Cash and balances with Bank of England			
Other UK residents		5,045	-41	Cash and balances with other banks			
Overseas residents		42,960	-1,863	Cash and balances with other banks			
Certificates of deposit		5,119	-249	Other assets			
of which: sight		75,249	-1,739	TOTAL ASSETS		294,284	-776
Time (inc. CDs)		247,465	-2,541	LIABILITIES OUTSTANDING			
Foreign currency deposits		12,120	+431	Sterling deposits			
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* Includes items in suspense and in transit.

TABLE 2 INDIVIDUAL GROUP BALANCES		CLBS	Bank of Scotland	Barclays	Lloyds	Midland	National Westminster	Royal Bank of Scotland	Standard Chartered	TSB
LIABILITIES OUTSTANDING		£m	£m	£m	£m	£m	£m	£m	£m	£m
Sterling deposits		172,216	6,870	38,808	28,820	27,197	47,685	18,272	3,844	11,88

UK RESEARCH INTO SUPERCONDUCTORS

GEC ceramics: The atmosphere becomes electric

By David Fishlock, Science Editor

"OUR superconductor technologies are coming together in a quite extraordinary way," says Karl Gehring, manager of GEC's superconductivity programme.

Not only has GEC, the UK electronics group, found a remarkable diversity of potential uses in-house, it has also discovered a range of skills in formulating and understanding ceramics, for instance, that are beginning to look highly relevant.

For GEC, Gehring says, superconductivity, the phenomenon of materials that present virtually no resistance to electricity, began to get really exciting last March, with the first published report of a ceramic that superconducts at liquid-nitrogen temperature.

Such a material could considerably lessen the problems of keeping electrical equipment at temperatures close to absolute zero (0 degrees Kelvin), as today's metallic superconductors require.

The company has identified a host of potential uses for the new "high-temperature" superconductors—first discovered by IBM last year. Cyril Hills, GEC's research director, and his senior scientists have been compiling a development programme which will cost £1m a year and require about 20 scientists. GEC has committed £100,000 of its own money and hopes the balance will come from collaborative research proposals currently under discussion with other companies and agencies.

His research programme is based on Karl Gehring's present perspective of what his company might do with high-temperature superconductors. He has identified three main strands of technological interest.

● **Big magnets.** Through its Picker medical equipment division, GEC already uses superconducting magnets (made by Oxford Instruments) to generate the high and stable magnetic fields needed for nuclear magnetic resonance (NMR) imaging in medicine. Potentially, such magnets could be cheaper to build and simpler and cheaper for hospitals to use if they worked at higher temperatures (cooled by liquid nitrogen or other substances rather than today's expensive liquid helium).

● **Electrical machines.** Strength of materials limits the



PUTTING CEREBRAL CONTOURS ONTO THE MEDICAL MAP

A NEW way of letting doctors peer through the skull, using superconductors to generate computer images, is taking shape in the Hirst Research Centre in Wembley, headquarters of GEC Research. It makes contour maps of the brain's magnetic field for medical scientists at St Thomas's Hospital, London, to try to interpret in terms of a patient's health.

The brain is essentially an electrical device, and a by-product of all electrical devices is the magnetic field set up as currents flow. The

beauty of the magnetic imaging process is that the skull is transparent to magnetic forces, whereas it distorts the electrical signals before they can be picked up by detectors placed on top of the head.

GEC scientists, working with specialists in the brain's electrical activity in the electroencephalography (EEG) department at St Thomas's, have been developing a new way of generating real-time images of the brain at work. "It shows us what there is, rather than what is happening," says Cyril Hills, GEC's research director.

A tumour, for instance, will be clearly delineated as a zone of inactivity.

The key to magnetoencephalography is a sensor ultrasensitive enough to register anomalies in a magnetic field only about one billionth as strong as the Earth's. In fact says Karl Gehring, manager of GEC's superconductivity research programme, it probably needs 30-40" such sensors spread over the head, to be a medically useful tool.

For the past 18 months he has been experimenting with individual squids (superconducting quantum interface devices) of the kind illustrated. The possibility is now opening of making arrays of squids perhaps 10 per sensor—using films of the new ceramic superconductors, and operating them at a temperature much more convenient to doctors than the current nuclear magnetic resonance (NMR) brain imaging machines which have to be cooled by highly expensive liquid helium.

programme it wants to muster, and how the proposed GEC collaborations between companies fit into its plans.

In May, GEC Research invited 30 technical directors from other GEC companies to a presentation of the opportunities unfolding for ceramic superconductors organised by Karl Gehring. The company's proposed research programme is based partly on feedback from this presentation, together with its discussions with other companies and the DTI.

As Hills sees it, the superconductors discovered by IBM last year, although not in themselves very practical materials, are having a profound effect in rejuvenating research in superconductivity, which had begun to stagnate.

One strand of thinking is along the lines: How, if we found a good ceramic superconductor, would we make it into a magnet? GEC's ceramic expertise in the Stafford laboratories of GEC Research, previously focused on insulators

magnets for its NMR imaging systems.

Another collaboration, into more fundamental properties of these novel materials, is under negotiation with British Electronics competitor Plessey, bringing together GEC's Hirst Research Centre and Plessey's Caswell laboratory in Northamptonshire. This collaboration could also involve ICI, the chemicals group where scientists at Runcorn have invented a relatively ductile form of ceramic, using techniques which may be applicable to superconducting ceramics.

A third collaboration is under discussion between GEC and British Central Electricity Generating Board, for which GEC is proposing investment in a power engineering project concerning generation, transmission or storage of electricity using high-temperature superconductors.

Of possible partners to help contribute the other two thirds of GEC's five-year research programme, the brightest prospect is Oxford Instruments, says Karl Gehring. Oxford already supplies GEC's Picker with big superconducting

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(non-conductors), suddenly became highly relevant. Early in June, Graham Partridge, a scientist in these laboratories, made ceramic tape which proved superconducting at the temperature of liquid air, potentially an extremely convenient coolant.

They were short lengths of tape, "not Sellotape," stresses Hills. But he has made Robin Banks, who heads these laboratories, deputy manager of the superconductivity programme and given him the challenge of making both long lengths of such tape and wires.

Meanwhile, GEC's Wembley laboratories have taken responsibility for the materials science—the physics and characterisation of the new materials. "We're trying to raise the temperature but at the same time—and probably just as important for the next year or so—to raise the critical current-carrying capabilities," says Hills.

The point here is that, at usefully high current densities, most superconducting materials—not just the new ceramic ones—simply revert to being normal resistive materials. Their superconductivity disappears until the current density is reduced. The same happens if the magnetic field they set up round themselves goes too high. These characteristics have severely cramped the possible applications for the new superconductors.

The materials discovered by IBM are a class of ceramics called perovskites. But ceramics form an ocean of polycrystalline substances previously rejected by superconductor scientists. According to Cyril Hills, GEC's scientists have already proposed a dozen or more ideas to be explored. Some fairly obvious varieties and some completely different approaches.

Hills says his scientists have seen signs of superconduction in some of their materials at temperatures as high as 240 degrees K—excitingly close to room temperature.

Tomorrow's Technology Page will look at basic research at Oxford University into understanding the nature of high-temperature superconducting materials.

Case is made for data on the move

PORTABLE DATA Communications (PDC) of Camberley in the UK is offering a battery-driven data communications terminal that works over the cellular radio services that operate in the UK.

The unit, called PDC 25, uses a Racal Vodafone cellular telephone in conjunction with a Gridline portable computer from Grid Computer Systems of Esher, Surrey. PDC has integrated the whole system into a briefcase-sized unit which can be used to make ordinary phone calls, carry out personal computer work, or send data, all at the same time if necessary.

Optical route for Ordnance Survey

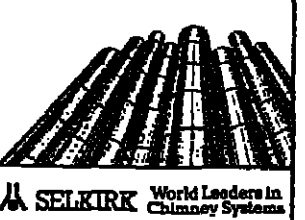
IN BRITAIN, the Ordnance Survey is examining the idea of using optical discs to store its accumulated map data, instead of the magnetic tapes used at the moment. Recently it purchased an Optimum optical disc drive and 12 inch discs from Optimum's UK distributor, Quest International Computers.

For some time the Ordnance Survey has been digitising its mapping information and holding it electronically, saving time, money and space.

To continually update the maps, it has 1,000 surveyors throughout the UK at 170 field stations. Since each station is responsible for up to 500 maps (electronic equivalent, 200 megabytes or 200m characters of information) a huge amount of data is generated. When all the UK maps are digitised, the total will be over 50 gigabytes (the text equivalent is 50,000m characters).

Bill Duckett, research and development manager at the Ordnance Survey, sees optical discs as a way of cutting his high storage costs, and at the same time making the map data more quickly and conveniently available. A disc can be accessed in a few seconds, whereas a tape has to be completely rewound if the word is right at one end.

There may be equivalents but there are no equals.

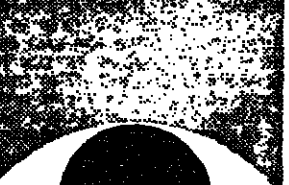


CAD's personal success story

AUTODESK, of the US, which has achieved remarkable success worldwide with its computer-aided design software for use with personal computers, says that its sales have just passed 100,000 units.

The number of installations of the software, called AutoCAD, have doubled in a little

WORTH WATCHING



Edited by Geoffrey Charlish

more than a year. The success of such systems has altered the nature of the CAD market, at one time based on big, expensive computers.

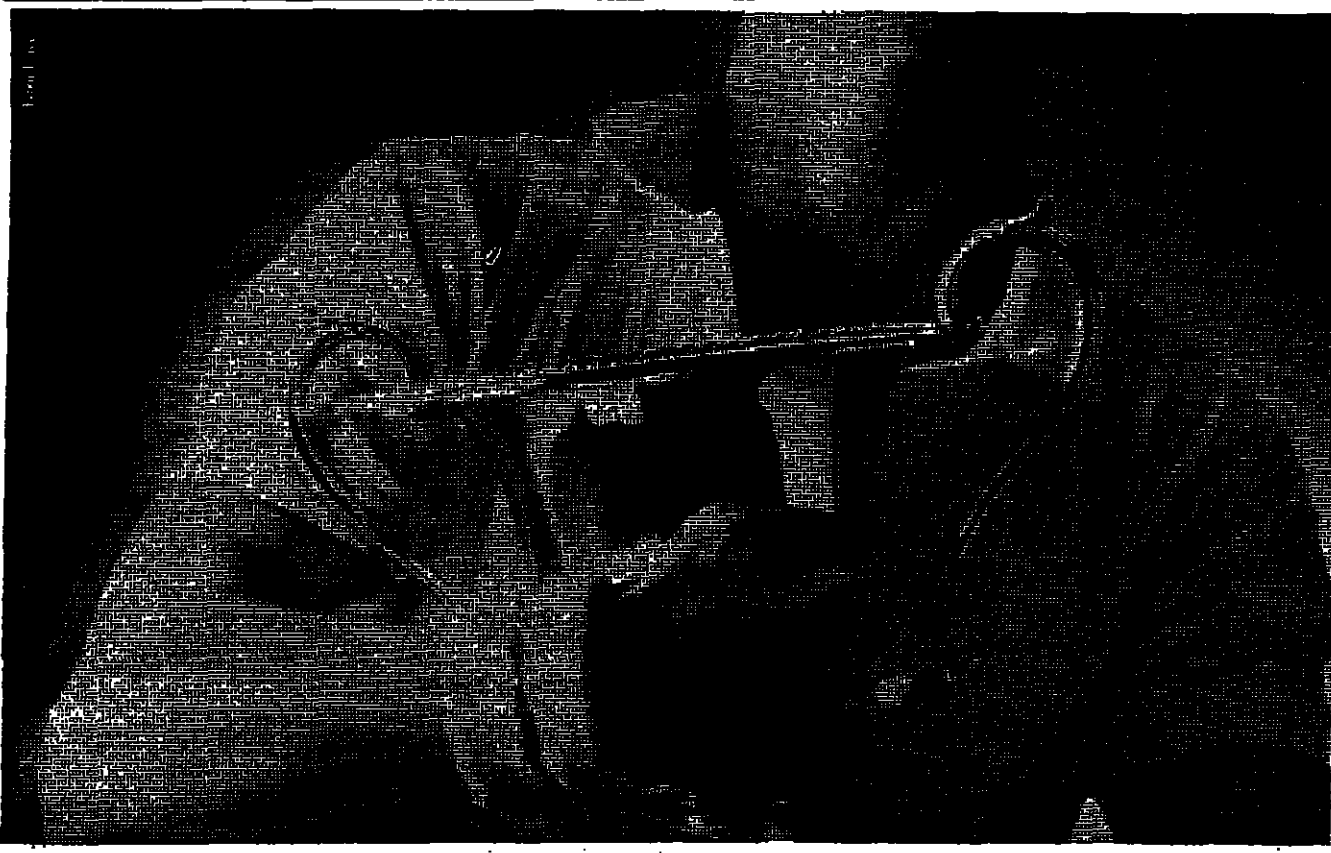
Low-cost publisher from W. H. Smith

A MAJOR UK High Street chain, W. H. Smith, is offering, for under £500, a desktop publishing system based on the Amstrad PCW personal computer and some programs from Database Software of Stockport.

The software from Database contains editing programs for text, graphics and the complete page, together with extra type fonts and a tutorial. The software can be purchased separately for £29.95.

CONTACTS:

Autodesk: UK office, London, E20 023. Portable Data Communications: UK, 0276 891091. Database Software: UK, 061 429 8008. Quest International Computers: 0703 265351.



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CONTRACTS

Gas turbines for North Sea project

Shell UK Exploration and Production has selected Tornado gas turbines built by RUSTON GAS TURBINES — a subsidiary of GEC — for its latest North Sea development. The total contract value is about \$8.2m with delivery scheduled for August 1988 to a module yard yet to be specified. Three Ruston Tornado gas turbine generating sets will provide all the electrical power on the Shell/Easo Kittiwake platform, due to start oil production in early 1991. Each Ruston unit, nominally rated at 5.7 MW, will incorporate a GEC Unipak generator, stainless steel enclosure, ducting and filtration systems.

HONEYWELL BULL has won a \$1.2m contract (subject to full Council approval on July 28) from Great Yarmouth Borough Council for one of its new DPS 7000 computer systems and two DPS 6 minicomputers to provide a total computing facility for the next seven years. They will initially cover financial applications plus office automation and a number of departmental systems, with housing benefits, rents and rates the first to be implemented when the new computers are installed in the last quarter of this year. The intention is that the new computing facilities, while providing a basis for the present and future needs, will enable an increasingly improved level of service to be made available to the public. The DPS 7000 mainframe computer was introduced by Honeywell Bull worldwide last April. It will provide the central computing power for, initially, some 60 end-users with office automation and planning applications running on the DPS 6 systems. Honeywell Bull's open systems interconnection facilities (OSA) will provide full integration between the three computers.

Another Scottish stake in the Channel Tunnel project has been agreed. Cranesmakers J. H. CARRUTHERS AND COMPANY is to provide 16 Goliath (portal) cranes, worth more than \$1.5m for a concrete-section storage stockyard on the Isle of Grain. Work on the first batch of the Monobox Goliath cranes is already under way with the first cranes due on site in August. The cranes, of 170 ft span, are designed to operate at high speed up to 24 hours a day for the four-year construction period of the Tunnel project.

ICL has received orders for Series 39 based information systems totalling \$2m from four Local Authorities in the north west of England. Preston Borough Council and Lancaster City Council, both users of ICL ME29 Model 54 computers, have ordered the Series 39 Level 33.

Wyre Borough Council and Hyndburn Borough Council, who use smaller ME29 machines, have ordered Series 39 Levels 35 and 25 respectively.

ALLEN-FOX CONSTRUCTION, a member of the Wigan-based Allen Group, has won orders worth \$1m. They include a design and build contract for new show-

services in a new building to house a psycho-geriatric unit at Edward Street Hospital in West Bromwich. It is a three-storey building in the form of three wings abutting a central core. The work includes installation of heating, ventilation, piped services, cook-chill kitchen and boiler house. The heating system consists of low-pressure, hot-

precast reinforced concrete, double tee-beam suspended floors and ramps, overlain by an in-situ concrete deck. The whole structure is supported on cast in-situ reinforced concrete pad foundations, retaining walls and ground bearing slabs. Associated highway works consist of widening and realignment of surrounding public roads and footpaths to form a gyratory system complete with automatic traffic signals. Diversion of statutory services will be necessary during this work. The project is scheduled for completion in April 1988.

Barclaycard, the major UK Visa credit card issuer and the first user of RACAL-TRANSCOM's electronic funds transfer at point-of-sale (EFTPOS) terminal TCE200, has ordered a further quantity of these units worth \$1.95m. The contract, which follows earlier orders for 2,100 terminals, will see the units placed in a variety of retail outlets throughout the UK. A further boost to sales is expected later in the year when Barclaycard plans to expand its network of PDQ (Process Data Quickly) terminals, by purchasing a further quantity of TCEs worth almost \$2m. A recent agreement between the three largest card issuers, Visa, Access and American Express, allows all three cards to be processed through the PDQ system—which is already installed in over 600 outlets countrywide.

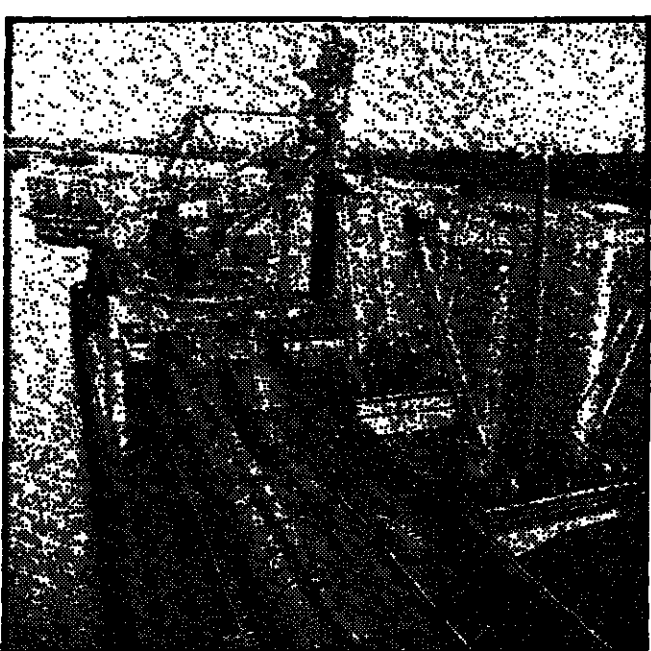
In operation, the retailer enters the value of the sale on the TCE200 terminal, selects the method of payment and wipes the customer's card through the integral card reader. The terminal communicates automatically with the appropriate card company and begins printing a receipt. The customer confirms the transaction either by signing the receipt, or keying in their personal identification number (PIN) on the attached PIN pad. On completion of the transaction the customer is given the top copy of the receipt as a record instead of the more familiar voucher.

Four orders totalling more than \$475,000 have been won by the DEKON plant in Gainsborough. The equipment being supplied includes pallet and accumulation conveyors as well as transfer and transportation vehicles. The customers represent some of the top names in UK manufacturing industry: Kodak, Mitsubishi, Faxon Adhesives and Imperial Tobacco. A \$250,000 automated 'work-in-progress' store is being built for Faxon Adhesives. A simple storage and retrieval machine will carry rolls of adhesive paper up to 3.2 metres long and weighing up to 4 tonnes.

water radiators served from a gas-fired boiler plant on the second floor. Completion is scheduled for December 1988.

COSTAIN CONSTRUCTION, part of Costain Group's UK building division, has been awarded a contract by MEPC (Tunbridge Wells) to construct a 10-level multi-storey car park on Meadow Road, Tunbridge Wells, Kent, believed to be worth in the region of \$2.5m. The car park will be constructed with precast reinforced concrete frame and

Shipunloader for coal



PHB WESERHUTTE LTD. UK subsidiary of PHB Weserhutte AG of West Germany, has been awarded its latest order for a continuous shipunloader for coal. The order, worth about \$2m, has been placed by Northern Ireland Electricity for Kilroot power station coal/oil conversion and is for a machine capable of discharging about 800,000 tonnes/annum of coal from ships up to

5,000 dwt at a maximum unloading rate of 1100 tonnes/hour. The machine will be designed by PWH in Germany with the major part of the supply coming from the UK and it will be commissioned in May 1988. The photograph shows a similar machine installed last year at Tate & Lyle Thames refinery jetty for unloading raw sugar.

rooms and workshops for Bradshaws Motor House at Preston. The order, worth about \$2m, has been placed by Holland Hall Hotel at Upholland, value \$300,000; and building extensions to the structural integrity centre at Risley for UKAEA worth around \$1m.

The Halesowen branch of **SULZER (UK) BUILDING SERVICES** has been awarded a \$1m contract by West Midlands Regional Health Authority for the installation of mechanical

Kodak of Hemel Hempstead has given an order worth \$172,000. It is for the design, installation and commissioning of a Dexion pallet and accumulation conveyor network which will include a new picking line. The installation is designed to improve product flow through the company's central distribution warehouse.

Reading-based **DELBY SERVICES** has won a contract for mechanical and electrical work at the Olympia Exhibition Centre, London. It is one of several orders, together worth more than \$1.5m, the company has received since April. Delby has also won contracts for Debenhams stores in Bristol, Cardiff, Salisbury, Northampton and Southampton. Office blocks at 38-39 Brough Lane, London, EC1 and 64 London Road, Reading, plus contracts from Lloyds Bank and Racal have also boosted the order book.

Geophysical surveying

The new management buyout company, **ROBERTSON GEOLOGICAL** has been awarded a two-year geophysical surveying contract with the British Coal Corporation. Opencast Executive for work in England and Scotland. The job, worth about \$1m, involves the geophysical surveying of shallow boreholes in coal exploration areas which help to establish the reserves of coal suitable for surface mining. Robertson Geological is principally owned by Dr A. J. Wright and Dr D. N. Marton-Lyn and is a supplier of borehole logging technology to world markets in water resource management, coal and mineral exploration, and civil engineering applications.

The continuing commitment by British Steel to enhancing the computer control of its plants in the UK is reflected in the two latest contracts awarded to **FERRANTI** for process control computing at BSC General Steel's Scunthorpe works. The two orders, totalling almost \$500,000 have been placed with the Wythenshawe division for its successful process management system (PMS) control package. The largest system, valued at \$300,000, will provide direct computer control and monitoring of the two strands of the slitter plant, using two PMS 60 systems linked by standard distributed PMS software. This will give shift operators and managers all the necessary control facilities to enable them to run the plant from one centralised control room and provide supervisory control over Schenck weighing equipment. At more than \$240,000, the second order for BSC at Scunthorpe is for a PMS 30 package to provide control of the coal preparation plant.

APPOINTMENTS

British Gas regional chairmen

Three BRITISH GAS regional chairmen are retiring from their posts in the near future. British Gas has made the following changes to its regional chairman and deputy chairman: Mr D. E. Fisher will retire as regional chairman, British Gas Wales, on August 21. Mr G. H. Langshaw, regional deputy chairman, British Gas North-Western, will become regional chairman, British Gas Wales, on August 22. Mr D. N. Griffiths will retire as regional chairman, British Gas Eastern, on October 29. Mr G. Eccles, who is currently the regional deputy chairman, will become regional chairman, British Gas North-Thames, on January 21 1988. Mr A. A. Dove, regional chairman, British Gas South-Eastern, will become regional chairman, British Gas North-Thames, in mid-August. Mr D. G. Wells, regional deputy chairman, British Gas West Midlands, will become regional chairman, British Gas South-Eastern, on February 1 1988.

DURACELL UK has appointed Mr Mark Gerken as director of trading. He joined Duracell UK in 1985.

VINERS CUTLERY has appointed Mr Les Dyson as sales and marketing director. Mr Dyson, who previously controlled all UK sales of Soda-stream, the Cadbury-Schweppes subsidiary, joins the company on August 3.

OSCA COMMUNICATIONS, the central management and marketing company of the OSCA Group, has appointed Mr William Gordon as managing director of its consultancy division. He was a senior manager at the MAC Group.

Mr J. R. Christie has been appointed chief executive of **HICKSON WORLD TIMBER** and executive vice-president of Hickson USA Corp. He will be responsible for the worldwide activities of the timber protection division of Hickson International. Christie was manager of planning and financial strategies with Atlantic Richfield Company in the US.

ANGLO & OVERSEAS TRUST has appointed Mr W. N. Scott to the board.

Mr J. L. Parrott of Prudential Portfolio Managers has been elected deputy chairman of the **SOCIETY OF INVESTMENT ANALYSTS** and will become chairman in December when Mr

director of EBC Amro Bank in overall charge of the bank's securities. Mr Reuchlin has worked at Amro Bank for 15 years. Most recently, he was executive vice president in charge of the institutional banking division in Amsterdam, prior to which he ran the capital markets group for three years.

Mr Alan Lewis has been appointed deputy managing director of **DATASURE**. He has been a member of the board since the company was formed in 1979.

J. H. MINET & CO. has appointed Mr Mike Ellis as deputy managing director of the aviation division.

TUNGSRAM LIGHTING has appointed Mr John M. Bennett as sales and marketing director.

Mr Stephen Passmore has been made a director of **PASSMORE INTERNATIONAL** with special responsibility for Ambassador Postal Services.

Mr Michael W. Haden has become managing director of **HOTFOIL**, Wolverhampton-based subsidiary of Deritend. He was previously president of Deritend-Hotfoil Inc, which he established in 1982.

Mr Richard Mathews has been appointed executive director of the **SCANDINAVIAN BANK GROUP** in charge of treasury sales, a newly-created post. Mr Mathews joined from Merrill Lynch in London where he was head of institutional sales for foreign exchange and treasury products.

At THE MOORGATE GROUP Mr Tony Crossdale has joined its actuarial and strategic marketing consultancy, Moorgate Product Development, as a director. He was previously with Swiss Reinsurance (UK).

TOKYO PACIFIC HOLDINGS has formed a new investment advisory company, **TPH Advisers**. Dr Bernard Kay, who has been appointed president of TPH Advisers, will have the principal investment advisory responsibility within that company.

Mr Colin Brown has been appointed director of audit and accounting services at **PRICE WATERHOUSE**. Mr Brown joined Price Waterhouse in 1985, participated in the firm's international exchange programme to Australia in 1981, and became a partner in 1984. He is also a partner in Price Waterhouse and Partners (International financial advisers) and Price Waterhouse China.

Mr Richard Banks, general manager, Girobank north east region

from August 3. Mr Banks joins from Midland Bank, where he was corporate finance executive in the Cannon Street office. Mr Emmott continues as Girobank's senior general manager until December, when, at the request of Business in the Community, he will be seconded to the Bradford Enterprise Agency as lead director.

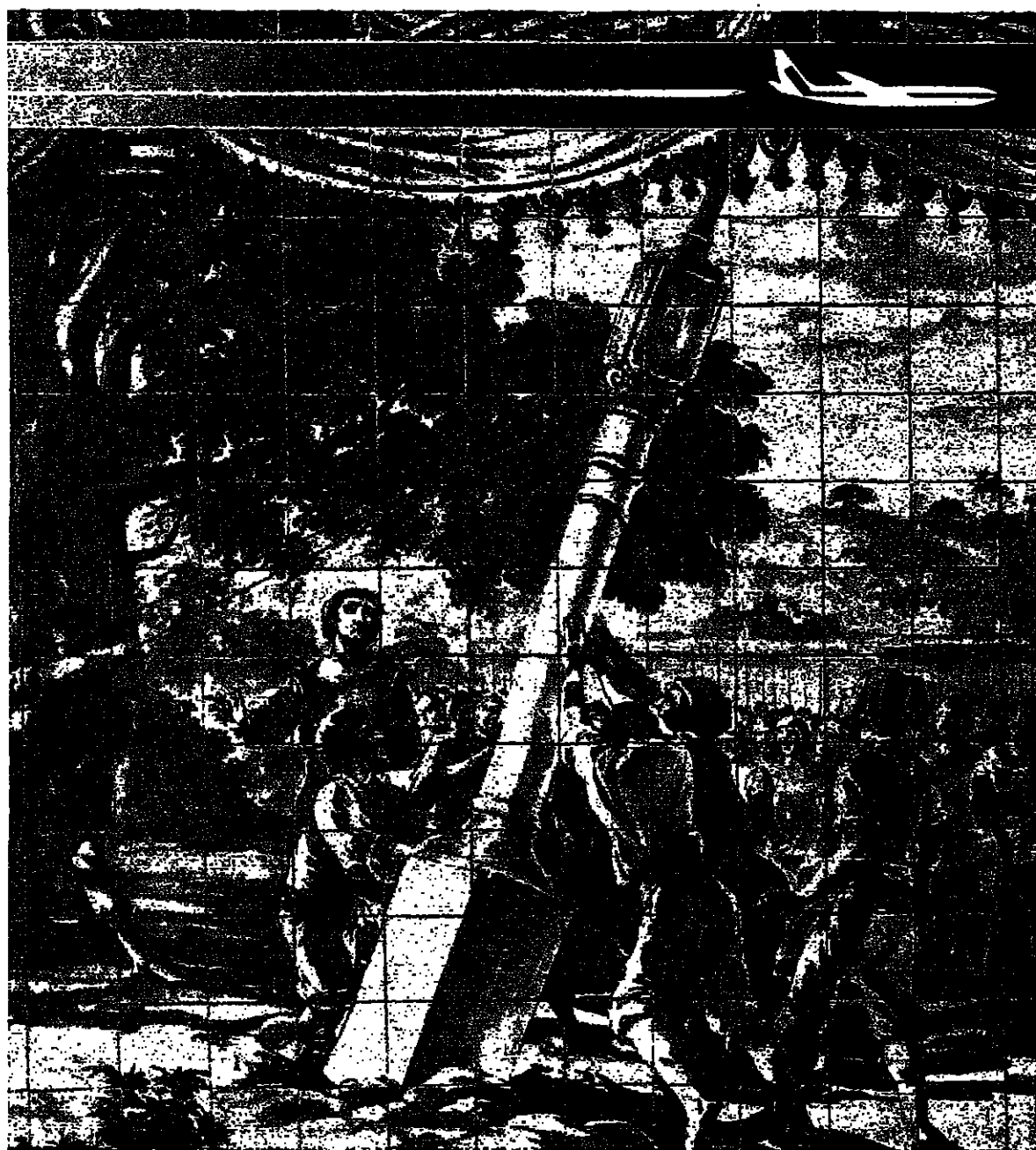
NORTH ATLANTIC SECURITIES CORP. has appointed Mr M. W. R. Dobson to the board. Mr J. H. L. Norton has resigned from the board.

MACDONALD MARTIN DISTILLERS has appointed Mr James H. Fyfe to the board as financial director. He joins from the Sults Group where he was deputy managing director and group financial director.

STOY HAYWARD has appointed Mr Carl Williams as a partner in the London office.

At JETIN INDUSTRIAL, Mr James Haslam becomes managing director and chief executive. Mr Peter Mathews has been appointed engineering director, and Mr Andrew Currie is financial manager and company secretary.

Mr Hans Festen has resigned as managing director of **EBC AMRO BANK**, London, to join Deutsche Bank Capital Markets. Mr Maarten H. Reuchlin has been appointed as managing



Historically, the Portuguese have always been out front — so far in front, in fact, that they arrived most places before most people. Early Portuguese Navigators discovered the sea routes around Africa to the Far East, Japan, China — even Australia. The trans-Atlantic routes took them everywhere from Brazil to Greenland. And though there have been big changes in the world over the last 500 years, one thing, at least, has not changed: the

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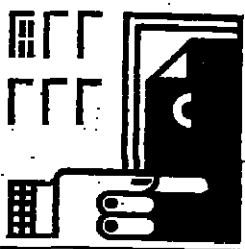
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June, 1987

FINANCIAL TIMES SURVEY



The commercial power of design is still being ignored by large numbers of UK businesses. Yet the consultancies are flourishing as retailers, banks and many companies in other fields rush to embrace these techniques to bolster their market presence and boost sales.

A drive against complacency

IT SEEMS a puzzling paradox. British business has been exposed to a constant barrage of publicity, cajolment and advice over the past five years about the importance of design, and there has been a boom in the use of design consultants by retailers, banks and other newly customer-conscious service organisations.

The stock market has responded by pouring in funds for many a design firm to go public. Yet much of British industry either remains blind to design's commercial power, or is wildly complacent about its own design performance.

Though 1,500 companies a year are now making use of the Government's Support and Design consultancy scheme, at an annual public cost of £7m, manufacturing industry as a whole has yet to grasp the message.

In the words of Simon Hornby, the rumbustious and controversial new chairman of the government-backed Design Council: "The penny still hasn't dropped. So far, it's been more a matter of a farthing falling into a very small pool."

Consider the evidence. Over the past decade Britain has slipped towards and finally into a

trade deficit in manufactured goods, primarily because it does not make enough of the sort of products that people really want. Instead, consumers flock to buy better-designed, more reliable products from abroad, even if they have to pay more for them.

At a generalised level, this creates universal alarm. But when the Design Council questioned top managers at 200 manufacturing companies last year, it unearthed almost precisely the same imbalance between concern and complacency that the Department of Industry had identified back in 1982.

More than two thirds of the managers said they thought Britain was "insufficiently design-conscious," yet even more of them (76 per cent) claimed that their own company "pays sufficient attention to design." It was all the other person's fault, in other words.

A few months ago the crestfallen council, which has been trying to promote design to industry for four decades, went back again with a combined survey and awareness campaign to 1,500 companies in three sectors—furniture, footwear and medical equipment. This time it

at last received a more realistic response: only just over half the respondents thought their companies were doing enough.

The reasons why manufacturers lag so far behind retailers, airlines, "Big Bang" operators—and much of the public—in getting the message about design lie with at least four constituencies: manufacturers themselves, the education system, the design business and accompanying lobby groups, and the media.

Remedial action is being taken on most of these fronts, with financial and other support from the Prime Minister's office, Whitehall and such bodies as the Confederation of British Industry. But there is still a long way to go before UK manufacturers become as

innately design-conscious, and design-capable, as their West German, Italian and Japanese competitors.

One, very public, problem is the frequent trivialisation of design: the tendency of the media, some retailers and even a few consultants to treat design as mere aesthetics, rather than as a complex spectrum spanning both form and function.

Last month's much-trumpeted BBC-TV Design Awards, which generated a remarkably large and enthusiastic public response, fell into this trap, notably with a much-underrated microflight aircraft: a brilliant and attractive piece of innovative engineering, it was wrongly written off by the judges as having almost "designed itself" because of its streamlined function.

Nor does all the media hype about designer fashions (and even "designer stubble") exactly encourage hard-bitten makers of engineering-based products to take design seriously. For them, it would be better to replace the word with the more convincing term "product design and development."

The Design Council is showing signs of moving in this direction.

Whether next year's drive by the council to promote engineering design will help matters remains to be seen. A glamorous campaign in favour of the unglamorous (and often under-educated) forgotten brethren of the design profession is long overdue, but a focused effort of this kind may risk reinforcing the widespread

view that design and development are divisible into specialist activities, rather than forming an integrated whole.

This is the heart of the paradox, and also its explanation: that, while skin-deep design can be grafted, with a measure of success, on to the sales, promotional (and architectural) activities of a retail chain, a bank, or an airline, such an application brings little benefit to a manufacturer.

Ideally, of course, design should not be used so superficially even in a service organisation: a new shopfront, or a glossy new logo, create less added value on their own than if they are accompanied by a total redesign of the products and services which the organisation offers.

Despite the pioneering efforts of the London Business School's Design Management Unit, and subsequent initiatives by Manchester Business School and other polytechnics—most of them supported in one way or another by Whitehall—there is a paucity of education programmes from which managers can learn about design in even the most general terms.

When it comes to detailed advice on how actually to introduce an effective design management process, the dearth is still greater, though both the Design Council and the Engineering Council provide various materials.

As Simon Hornby told an LBS seminar in June: "Although many excellent things are being done, progress is far, far too slow."

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Yet the fact remains that, in service organisations, a design conversion on the part of top management and the marketing department may be enough to enable them to start using outside design resources to reasonable effect.

In a manufacturing company, it is a more complex matter altogether. Design, if it is to be at all effective, must become integrated into almost every aspect of the company's organisation, at several levels. Yet, as every manager knows, injecting a new dimension of thinking and activity into a wide set of line functions is a difficult proposition.

It becomes positively daunting when, as in the case of design, the new element not only bridges those specialist functions, but requires the removal of traditional barriers between them before it can have a real impact.

As this newspaper's just-concluded series on "The Product Race" has shown (Management Page, Friday July 17), there must be increasingly close integration between a wide range of functions if companies are to remain competitive in today's fast-moving markets. Ford, Philips and other multinationals which have recognised this, along with the need to upgrade design, have taken five to seven years to show any real results.

For those companies just starting to get the design message, and to decide how to implement it in practical terms, there are far too few role models, and inadequate training resources. As Keith Grant, director of the Design Council, puts it: "The ability to grapple with the problem hasn't caught up with its urgency."

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On the other side of the equation—giving designers a better appreciation of commercial realities so that they become more effective members of a management team—rather more is being accomplished, and more quickly. Already-qualified designers are learning the hard way, through their consultancy work, while the Royal College of Art and many other institutions now insist that business management should feature in all design courses. Depth is still often lacking, however.

A wide range of initiatives has also been launched over the past two years to introduce more design students to industry, and give them more practical experience. These include a national degree show for interior designers, and a broader Royal Society of Arts scheme for placing "Young Designers into Industry." But far too few companies are ready to co-operate with such schemes.

In one sense, the gap between design and industry will never really be closed until design is as much part of the British culture as it is in Italy or (less noisily) in Germany and Japan. But this will take a generation, at least, of much more design education in schools, universities and colleges.

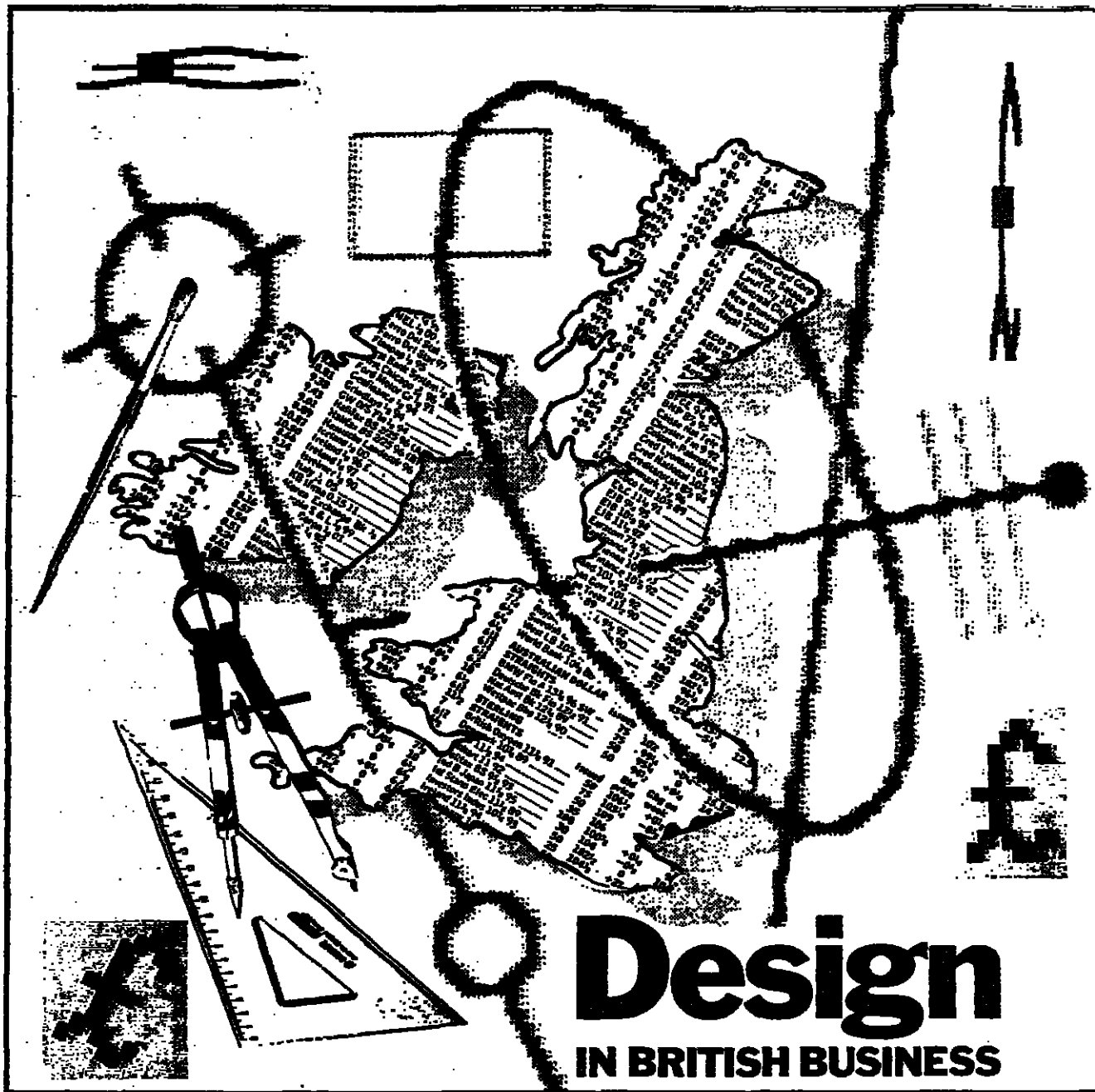
In the meantime, many of the Design Council's critics continue to argue that, in order to be more effective at influencing education and industry, it should be allowed to drop its third remit of "educating the public," whose design awareness has grown sharply in recent years thanks to the quality of imports and to the design boom in retailing.

Though the council feels that some public work remains to be done—it administers the BBC-TV awards, for instance—it is understood that it will indeed be putting less relative emphasis on consumer-orientated activities over the next few years.

Simon Hornby has already declared the need for the council to raise its profile with industry and become more outspoken, condemning bad design as well as commending the good.

Whether this role is reconcilable with effective behind-the-scenes persuasion and legwork is debatable. But only if the council becomes more polemical—and links its message with the need for better marketing—will its voice strongly be perceptible to the general public.

*An advisory booklet is available from the Design Council.



Design IN BRITISH BUSINESS

Paul Allen

You're the voice on your telephone switchboard.
You're the dog-eared magazines in your reception.
You're your salesmen's manners.
You're the label on your humblest product.
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And, unfortunately, that means you don't know where you're going.

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DESIGN IN BRITISH BUSINESS 2

The consultancies

Buoyant demand for expertise

DESIGN CONSULTANCY is definitely growing up, in both size and structure. During the past year quoted design consultancies have seen one new flotation (BBB Design in late 1986); one absorption (Addison Consultancy acquiring Aidcom International); and one creation (almost God-like) through the highly acquisitive development of the WPP Group under the direction of Martin Sorrell, the ex-Group Finance Director of Saatchi & Saatchi.

The sector is still very buoyant, with calculations of annual growth ranging from 30 to 40 per cent. Fitch & Co estimates that the design market was worth about £220m last year, but this excludes engineering and architectural design.

WPP Group puts the size of the whole market around £400-500m, while Fitch estimates that

including engineering and architectural work, the market is worth £1bn. Within Fitch's estimate of £220m fee income, the design market breaks down into four categories: print and graphics (including corporate identity work and packaging, £30m); products and furniture, £40m; offices including interior design, £30m; and retail, travel and leisure, £120m. The biggest category, retail, is an area where design has to prove itself commercially on a daily basis. Multiples have concentrated on a smaller number of product ranges while retail square footage continues to increase with a continuation of out of town developments.

This has had an interesting effect: "The high street multiples are vulnerable to the

of town developments on the other," notes Bill Webb, retail marketing director at Fitch & Co. Special retailing, often in smaller square footage units, is growing in the high street. The continual change in the retail scene, aided and abetted by the wave of take-over activity between 1984 and 1986, has led to buoyant demand for design consultancy. Will the wave of designs and re-designs, most usually involving structural refurbishments, now die down and leave only a core level of activity?

The feeling is that although there may be a period when lower cost graphic refurbishments lengthen the period between structural ones, the pace of change in the market, together with the growth of the travel and leisure design areas, will preclude any design expansion of the market.

In addition, retail design consultancies, according to Stewart McColl of McColl, are becoming more and more involved in architectural aspects of retail developments.

The office and interior design sector, meanwhile, is more closely allied to the architectural market. Here, there are equally healthy signs. The trend towards developers providing basic building shells and leaving interior design and refurbishment more and more to the tenant has fuelled growth in the office interiors market, according to Brian Henderson of architects YRM.

Thanks to the need for increasing customisation of buildings to suit the occupiers' needs—as in the financial community post Big Bang—and the growth in refurbishment of existing buildings due to faster obsolescence, the signs for future growth are very encouraging.

The spend of £30m in print graphics appears quite low for a sector that includes corporate identity and packaging design. Corporate identity is currently the most international and also cerebral sector of the design market. John Braddell, director

in charge of design at the WCRS Group, calls it "visual strategy consultancy." There is enormous scope for further growth, according to Wally Ollins, of Wolf Ollins, owing to an increasing intensity of competition between a much wider band of multi-national companies, and the recognition by corporations in emerging countries of the importance of corporate identity.

Corporate identity in the UK, however, is felt to be less sophisticated, but still growing as new areas, particularly financial services, substantially increase their usage of corporate identity consultancy.

The packaging design market, meanwhile, has been invigorated by the intense activity of own label work for multiple retailers. Own label retailers have been from adventurous in testing out new packaging design and container concepts, and much work has been carried out on the technology of packing. According to Michael Peters, own label work is about 25 per cent of the packaging design market, compared to only a few per cent in the US.

US retailers, however, are beginning to realise the opportunities, and generally the US has shown great enthusiasm for British design.

Own label work is recognised to be adventurous and innovative, but tending towards the fashion side of design. Nevertheless, both Smith & Milton and Michael Peters recognise that the level of own label activity has brought about a revolution from the big brands, who are now relaunching products through a greater emphasis on a product's main strengths (such as the Dulux dog in the case of ICI paints). Indeed Howard Milton of Smith & Milton feels that the visual aspects of design have now been completely subordinated to the basic brand image, as a mini-advertising strategy. This represents almost a complete reversal to the 1960s.

For the future, Michael Peters predicts that the packaging life

cycle may be shortened so much that manufacturers will in future review their design annually. Richard Head, of Siebert/Head, adds that more and more companies are allocating part of their marketing budget to packaging design on a regular basis.

Greater sophistication is coming into all areas of corporate identity, packaging and retail design. Both Michael Peters and Smith & Milton have hired dedicated planners, both from well regarded advertising agencies.

Michael Peters has also introduced two new client services: a diagnostic pack in packaging research, and Future Positives, which works with economic forecasting centres to predict design and technological trends for the future.

Another fast-growing sector of the graphics market is corporate literature and financial reports, aided by a growing recognition of the importance of relationships with investors. Altogether, the print graphics market place has a bright future.

The sleeping giant of the industry is product design, which remains very much linked to the health of British industry. "The market is quite patchy," says Ray Wilson of Crisp & Wilson, "with areas such as white goods, cycles and toys in decline, while other areas, such as high technology/electronics are growing fast."

Areas such as white goods and small appliances have been regrouping, and could re-emerge as big users of product design in the near future.

Product design, however, is still the poor cousin, and is not able by its absence in many multi-disciplinary practices. The potential for the future could, again, be significant, particularly on an international basis. Both exporters from Britain, and overseas companies entering the UK market, are beginning to look more at product design, and many overseas companies are also interested in using British design expertise within their own markets.

Performance of the quoted companies

Design Activities	USM Fully Rated	Turn-over (£m)	Market Cap (£m)	Price (p)	PE	Yield (%)	1 month	3 months	12 months
Design Consultancies									
Addison Consultancy	Full	85.4	92.5	167	17.8x	2.1	-6	-7	-21
BBB Design	USM	1.9	7.5	81	22.5x	1.5	+10	-1	N/A
Cran, Lodge Knight	USM	3.4	7.6	136	21.2x	2.2	+21	+20	-8
Fitch & Co.	Full	10.2	20.3	397	17.7x	2.4	-11	-10	-36
Holmes & Marchant	Full	7.7	43.3	443	31.4x	1.0	+5	+2	-11
John Michael Design	USM	1.3	7.2	87	21.3x	1.9	-9	-3	-17
Michael Peters	USM	8.9	10.6	160	23.1x	2.4	-7	-13	-34
WPP Group	Full	23.7	123.1	1,000	75.2x	0.4	-12	-9	+53
Building Design Companies									
D. V. Davies	USM	5.7	12.8	243	25.9x	—	-2	-10	-20
Trumble Harris Li	USM	14.7	22.1	177	29.7x	—	—	—	—
Whitney Medley-Lewis Architects, etc	USM	3.8	13.0	290	17.8x	—	+10	+25	N/A
YRM	Full	8.4	20.1	167	19.6x	—	+2	N/A	N/A

* In dollars. ** Forecast. Historic performance courtesy of Datastream.

Nevertheless, from the City point of view, the performance of the sector in share price terms over the last year has been patchy. The reasons for this are two-fold: management of most design consultancies still lack breadth and depth, and a fast proliferation of quoted companies in the sector in 1985-86 had a dampening effect on PE ratings in the 18-month period to December 1986. Since the end of the year, however, the formation of an agencies sub-sector in the FT Actuaries All-Share Index has created a lot of interest among investors amid an overall strong market background.

So what is the design industry doing to gain respect? Well, we have seen a marginal awakening of the industry in its need to market itself. The formation of the Design Business Group, and indeed the start-up of Design Week magazine are both positive moves in providing a commercial cutting edge to the industry.

Design consultancies themselves are learning more. After discovering the marketing director function, account handlers, consultants and planners are now becoming part of the fabric of a few design consultancies. Three of the larger ones, Addison, Fitch and WPP Group, have also developed the strategy function, two through the

appointment of group development directors at board level. The architectural interior design sector is also beginning to take off from a City viewpoint, with four flotations in the last year following the relaxation of governing body rules on public flotation. The link between design groups and architectural practices is also becoming much closer; retail design gives architects more of a commercial edge while architects give retail design more acceptability.

McColl and Covell Matthews Wheatley however, have failed to reach agreement on a merger, although McColl has developed a strong in-house architectural division itself.

The time for an integral design service to clients may also soon be upon us. John Braddell of WCRS feels that there is an increase in multi-disciplinary design practices, and that there is an ability to cross-refer business between specialists. Corporate identity, however, may be the leading edge of such a practice in the future, since it consistently has access to the board level of client companies.

The international arena has huge potential, and it could be

that on a base of high creativity and cost efficient access to capital markets, the UK becomes the springboard for international expansion in design. No real US invasion of the world has taken place in design, but the logic for global co-ordination of design is almost as great as in advertising. So far WPP Group has made two acquisitions in the US in retail and packaging design. The WCRS Group, meanwhile, sees a lot of scope for transfer of skills from the UK to overseas, and has acquired or set up design subsidiaries in the UK, US and Australia. Finally, Michael Peters has hired James Benson to help its expansion into the US and Fitch & Co is meant to be closely eyeing up the market.

Future expansion of this sector in the UK is almost certain; McColl should float in autumn 1987 or during 1988 despite the failure to agree an architectural merger and losing Top Man back to Fitch & Co. There are also rumours of the imminent flotation of a fifth architect.

Neil Blackley is a consultant analyst at James Capel.

Office design

A necessity not a luxury

THE RAPID introduction of information technology into the office has transformed office design. Designers traditionally have had a difficult job convincing hard-nosed clients about the benefits of a well-designed office.

There is still no way of proving increased productivity or staff satisfaction as a result of improved office design, despite valiant research efforts by office furniture manufacturers and the designers themselves. But information technology provided a new justification for design in the office.

The multiplication of wires, the build-up of heat, the dangers of static electricity to valuable electronic data, the difficulties of sitting in front of a VDU screen for many hours, have all meant that design is no longer a luxury for many organisations, but a necessity. If the office environment was not designed to suit both people and machines, a potentially catastrophic breakdown of normal work was threatened.

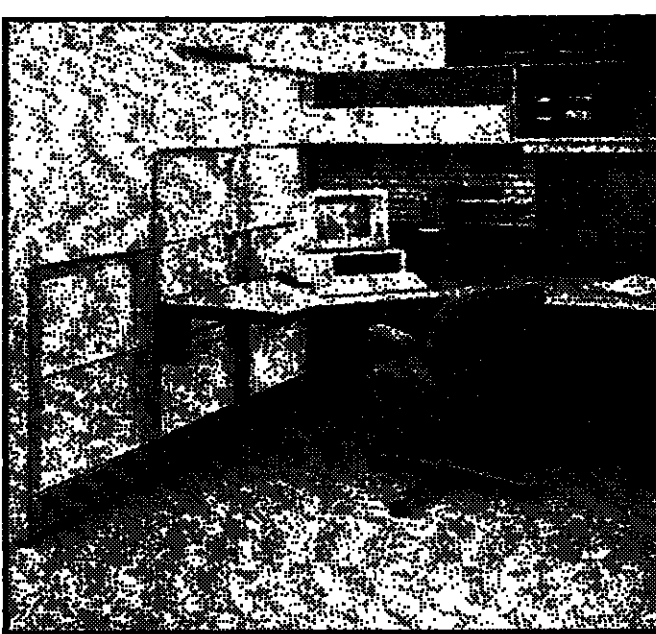
In the early 1980s the practical problems posed by new technology dominated office design. New lighting techniques, notably the use of indirect light, were developed to reduce glare on computer screens. Vastly increased air-conditioning capacity was demanded by the heat pouring out of the new machines. The ability to run cables to workstations without exposed runs that people could trip over, and without causing damaging interference between cables, demanded solutions both on individual floors within a building and between floors.

The sheer bulk of cables and ducting running through a building meant that many developments from the property heyday of the 1960s were simply inadequate for the new demands by many office users. The ORBIT report, a 1983 study by designers DEGW technology consultants Egoys and Building Use Studies, on the impact of information technology on buildings, concluded that the cost of refurbishing these older structures was such that constructing office buildings from scratch was a more economical solution.

But no observers in the early 1980s predicted the sheer scale of the demands information technology now pose for buildings, particularly for leading-edge users such as the financial institutions in the City. The prime requirement is space to handle the cabling and ventilation ducts: raised floors, once used exclusively in dedicated computer rooms, have become a commonplace in the last two years in City office developments as one of the most adaptable means of running cables.

And the race among property developers to keep up with user demand has come to resemble the arms race: if London Bridge City has 3.8m floor-to-floor height, then Broadgate must have more, and Canary Wharf must top that.

Much of the change in City offices has been fuelled by the demand for large dealing



Herman Miller's Ethospace: answer to the open plan office.

rooms, with their particularly heavy concentration of information technology. But some of the early predictions about the looming obsolescence of older City office stock have been proved wrong by the move of secondary users—accountants, solicitors and other professional services—into the space vacated by banks and brokers. With more modest technological demands at present, the refurbished space in 1980s or older blocks has proved adequate.

But office designers have not been wholly preoccupied with technological concerns. The last great wave of office design, in the 1960s, was dominated by the idea of Bürolandschaft, or office landscape, developed in Germany in the late 1950s. Large open spaces, with lightweight movable screens as dividers and furniture arranged according to patterns of communication and paperwork, characterised the Bürolandschaft office.

Improved communications, greater office democracy and better environmental standards were the promised benefits of the office landscape. Office workers, however, frequently expressed dissatisfaction with the noisy open spaces and their lack of privacy and status, particularly in the watered-down versions peddled as often by furniture manufacturers as by designers.

The widespread reaction against the open plan office, coupled with the understanding that wholly cellular offices hampered communication, led designers to seek new methods of planning. The combi-office, with origins in Sweden, uses very small cellular offices as private workspaces, combined with extensive communal facilities—meeting rooms, computers, informal discussion areas. In Britain, Norsk Data has been among the companies to experiment with the combi-office.

Furniture manufacturers, too, responded to the criticisms. Reflecting on the influence of

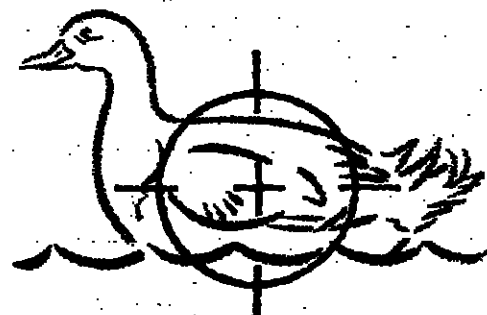
both designers and users to vary layouts and individual workstation arrangements. For all the changes in technology, and approaches to layout or furniture, the most important change for office design has been the slow shift in attitudes by both clients and users. Coopers and Lybrand recently cited as a reason for the high standards of its new offices the advantage an attractive environment would give it in recruiting new staff.

Although few clients would claim a good environment as a prime benefit for workers, for the first time many are recognising it as an important benefit, along with salary and professional opportunities. And the increasing professionalisation of office workers has meant the office users themselves are becoming far more demanding about their working environment. In Germany, consistently the leaders in terms of attitudes towards the office environment, design issues including space and ergonomic standards, lighting and furniture selection, have long been a matter for discussion between management, staff and designers.

In the UK, all the leading office designers believe that encouraging the user to participate in the design process is a key to achieving a better office environment.

Lance Knobel

Lance Knobel is the former editor of Designers Journal.



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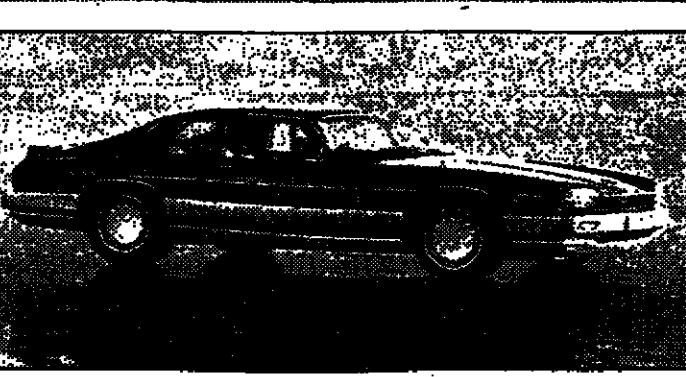
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DESIGN IN BRITISH BUSINESS 3

Corporate identity: Steve Braidwood looks at Courtaulds and Feona McEwan analyses what is often a company's most important asset.

Part of a long-term strategy



COURTAULDS

WHEN A manufacturing group the size of Courtaulds starts to make conscious and bold use of graphics as an integral part of its long-term strategy, it is a sign that corporate identity is at last graduating from its old status in industry as a "quick fix" gimmick for sales promotion.

Rather than just using corporate communications to give support to its consumer brands, to promote its operations graphically at headquarters level, or to impress the financial community, Courtaulds is using its new communications strategy to build on and enhance a fundamental change in the way it goes about its business.

In recent years changes at Courtaulds have gone largely unnoticed. It has continued to be seen as an old-fashioned production-led fibres and textiles company, when in fact it has become a more outward-looking

organisation operating in several industrial sectors, some of them highly innovative. After discussions with a number of consultants, Courtaulds appointed Lloyd Northover, a leading firm of graphic designers, in October 1983, to research the effectiveness of its existing identity and communications, and to make recommendations for improvement.

The research project was extensive. Courtaulds is made up of 76 companies in 26 countries. The brief called for answers to questions not commonly tackled by designers such as: "Is Courtaulds thinking and acting as a cohesive group?" and "Does it have a shared culture, or is it simply a collection of independent stand-alone businesses?"

Faced with this task, Lloyd Northover invited two management consultancies, Alan Bristow Associates and Green Roach, to collaborate in the research work. The first few months of the project were spent discovering how the Courtaulds organisation as a whole is perceived, both internally and by the outside world. This resulted in the



Sir Christopher Hogg with Courtaulds new logo (above left). The symbol is intended to be distinctive and to reflect the versatility of the group and its different businesses.

conclusion in the words of Jim Northover, that Courtaulds was "seriously under-performing visually".

The second stage was a 10-month internal "getting to know you process", as Sir Christopher calls it. He supplied a shortlist of 83 directors and managers to be interviewed individually. Another 230 managers were mustered for day-long sessions in groups of 15.

These were organised by 31 Consultants, which made use of its Pathfinder techniques, in which electronic keypads allow individuals in the groups to vote anonymously.

Existing signs and other graphics were studied at 35 major sites. Josie Bowman, Lloyd Northover's head of consultancy, explains that it is important to visit factories to avoid over-glamorising the company.

"We mustn't do an identity which would leave the employees hooting in their caravans," she says.

Twenty-seven major customers and suppliers were interviewed. Consumer attitudes to Courtaulds' brands were researched by SRU consultants and the City image of Courtaulds was monitored by Mori.

The main second report, presented in November last year, was backed up by 15 appendices. In addition to the research among employees and consumers, these included: a survey of existing branding and naming within the group; a detailed analysis of Courtaulds' biggest sub-group, textiles; a summary of the "visual audit" (based on 50 box files of company literature and photographs taken on site visits); and a report on management opportunities.

There were two principal findings: that Courtaulds has been changing its orientation from production to the market place; and that the name Courtaulds has the right attributes to be used for the group as a whole and for reinforcing the strengths of individual sub-groups and companies.

In January this year Lloyd Northover got the go-ahead for stage three; to formulate a new graphic identity in response to the findings of the research. This would have three inter-related aspects: typography, based on using the company name as a symbol; "Courtaulds" is too long a word to provide a sufficiently distinctive image in its own right; and a set of rules of usage that would project the desired image of the company structure. The symbol, now called the C-

mark, posed the greatest challenge since, according to the brief, it had to reflect the group's diversity and its devolved structure. Anything representational threatened to be too limiting.

The essence of the company was distilled to a single phrase: "technical and creative leadership in materials."

Before proposing a typographic design and devising a scheme for the use of type and the C-mark, the consultants and the Courtaulds steering group, a small team of senior managers who had liaised closely with the consultants, needed to agree on how to structure the group for communication purposes.

They decided to limit the new identity to just three levels: the PLC, the sectors in which it operates (currently numbering six, excluding research and engineering), and the "business groups" (totalling 20).

But isn't the very idea of a group identity at odds with the group's devolved management style? The conflict was considered carefully.

"Each business group should come across as a big business in its own right, without the heavy hand of the centre," Lloyd explains. Graphically, this is achieved by using colour change. At PLC level, the symbol is in dark blue and gold; each business group has its own distinctive colour scheme.

The new identity was launched in June when Courtaulds published its "high visual quality" annual report. The response has been clearly positive, says Sir Christopher, who wrote personally to 130 chief executives asking for their views.

So far, the project has cost about £1m, and another £1m will be spent over the next two years.

It is too early to say whether Courtaulds is getting full value for money. But several design consultants have already commented critically on the C-mark. They say it is "disappointing," "ineffective" and "and it doesn't clarify the market Courtaulds is in."

But several of London's leading corporate identity consultants are less dogmatic. Alan Brew, general manager of Lander Associates' European office, argues: "The work itself should not be viewed in the light of the graphic quality of the logo. The true worth of a corporate identity is how it helps a company restructure itself and define its core business."

Steve Braidwood is editor of Design magazine.

Pressing need to be distinctive

IT'S A myopic company in these days of razor-sharp competition which can afford to ignore the identity of the body corporate. John McConnell of leading consultancy Pentagram puts it this way: "The identity of a company is its most important asset. Machinery wears out, people move on but the identity of a company stays with it always."

Once it was largely banks and airlines who showed they understood this. Recent major projects for British Airways by Lander Associates, the TSB by Allied International Designers, the Midland with Fitch doing the retail identity underline the point.

Selling similar products and near identical services, they faced a pressing need to carve themselves a distinctive hallmark to set them apart from the ob-so-similar competition.

What is changing today is a perceptible upswing of interest swelling the growing ranks of specialist corporate identity design consultancies in the UK. This seems to indicate a galloping awareness spreading into companies and organisations of all hues and sizes.

A skin through some of the significant identities created or overhauled within the last five years underlines this "ecumenical" trend. The list includes: British Gas, Hillier Parker, Dunhill, BAA, Southern Electricity Board, Rowwater Industries, Barclays de Zoete Wedd, InterCity, Prudential and, on the ever-thriving retail front, Debenhams and Next.

Historically, service industries have had the edge over manufacturing industries in the field of identity—which is what makes the Courtaulds and the forthcoming ICI identities, as well as the forthcoming work for Robinsons of Chesterfield (makers of health food products and packaging handled by Newell and Sowell) and the Kuwait Petroleum Company identities, all the more notable.

Leading consultancies report a catholic collection of businesses ranging from police forces, to polytechnics, solicitors' practices to accountancy firms, property companies and trade unions. Retailing continues its familiar bullish growth and, inevitably, in the wake of the free-for-all created by Big Bang, financial institutions are coming up fast.

"Though whether they all understand what an identity really is another matter," as one experienced consultant notes tartly.

As serious practitioners will all too readily reiterate, there is a world of difference between the "logo-jobber" approach which involves little more than fine tuning a letterhead or revamping a logo, and what are genuine long-term solutions—the one which affect the bottom line—which are reached after considerable research and soul searching into an organisation's psyche, its audiences and its aspirations.

Wally Olins, whose company did the striking 3i work and currently the ICI job, defines it as "a mix of style and structure, separate considerations but related. Thus it affects what you do: product (services); where you do it (environment); and how you do it (communications)."



New symbol for the Spanish bank Banesto, with the old one at left. The symbol is part of major redesign work by Jordan Williams to modernise the bank's image.

Corporate identity is not something that can be doodled on a pad. It affects the way the staff answer the phone and the ambience of the reception area as much as the look of the company literature or the colour of the corporate fascia.

Sampson Tyrrell, which handled the British Gas job, echoes a common observation that increasingly they deal at chairman or chief executive level, which indicates the importance companies now attach to revisions of their identity.

The chief trigger that sparks a company into considering its identity is metamorphosis of some kind. It could be a merger or acquisition, like the Barclays de Zoete Wedd (BZW) job, or the birth of a new company (witness Bloomsbury Publications or Net Returns, a company marketing indoor cricket, both handled by Newell & Sorell) or going private (British Gas, BAA), or going public.

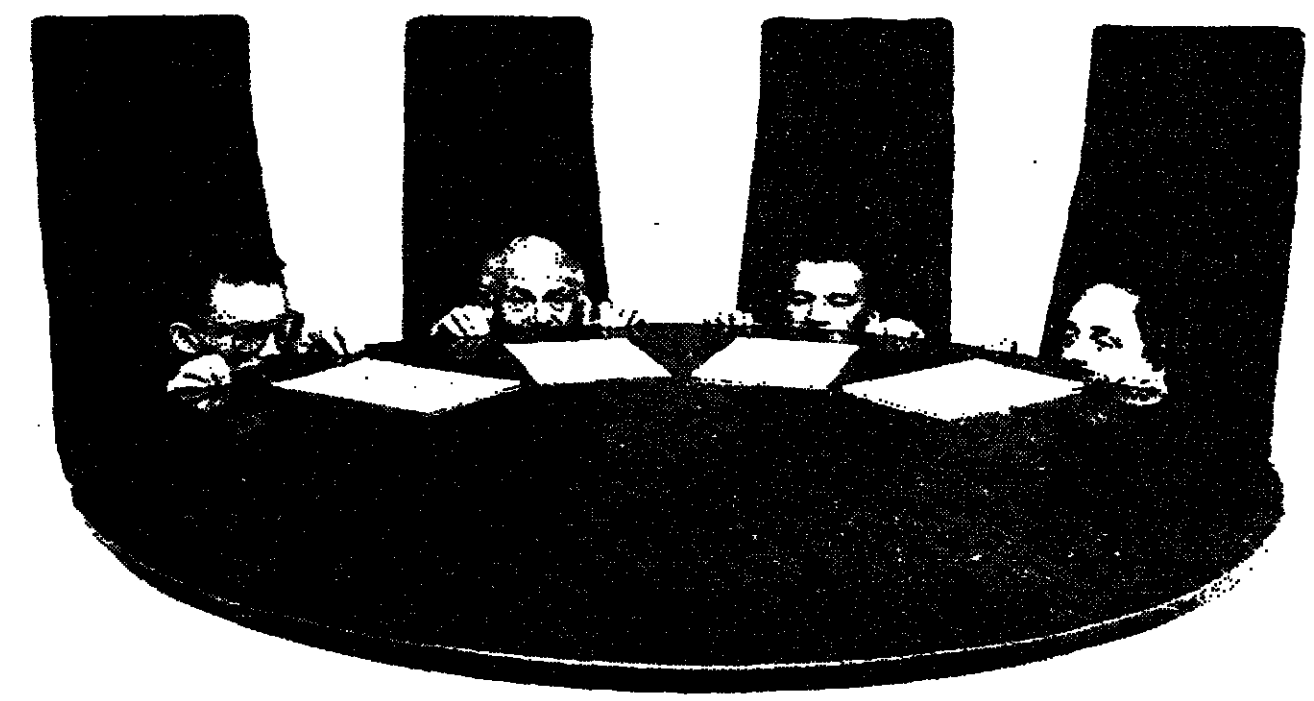
Olins argues that corporate identity is still an immature business but one that is growing as big international corporations offering similar products and services begin to realise that "corporations with images that are not very strong will go to the wall."

He notes a distinct growth of interest in Scandinavia, Germany, France and, more recently, Spain. "The appetite is growing," he says, "but the ignorance is almost as big as the appetite."



Redesign for canned evaporated milk for the Belgian supermarket chain Delhaize. Lander Associates developed a simpler style (at right), for a range of packaged products, dispensing with accumulated type added to cans over the years and introducing colour photographs of the food inside. The Delhaize lion symbol was updated and emphasised by adding a bright red plume.

Seriously, gentlemen, how much longer can you afford to maintain so low a profile?



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DESIGN IN BRITISH BUSINESS 4

Product design: Two Design Council Award winners are examined in detail by Mike Strutt

Tall order for rescue work

THE SIMON Super Snorkel ultra high-rise platform gives firefighters, rescuers and maintenance workers unprecedented reach from the ground. It raises vertically from a road vehicle to twice the height of a fire brigade's longest escape ladder — to 62 metres, up to 20 storeys.

The telescopic platform, built by Simon Engineering at its Dudley, West Midlands, factory, is claimed by this international specialist as the world's highest firefighting platform.

It was designed by Denis Ashworth, Simon's technical director, and David Johns, senior design engineer, to meet a number of requirements of fire departments and emergency services worldwide. Up to six people at a time can be rescued and the platform, at the end of a boom, will reach up, over and around obstructions so that firemen can direct large jets of water on to blazing buildings from a safe distance.

The designers had to overcome a number of problems to build a platform that could operate reliably at this height. It had to be inherently stable, to extend and contract readily, and for the most reliable operation needed hydraulic controls on the platform itself instead of using electrical remote controls.

It was also necessary to be able to retract the entire structure into a 12-metre length so that the Super Snorkel could be able to negotiate congested city streets and comply with international commercial vehicle regulations.

Mr Ashworth says: "We realised early on that we had to use roller bearings instead of bearing pads to ensure that the column would retract under its own weight. We had to be sure that the structure could cope with the roller loads and the leverage exerted by the boom and platform without buckling."

To reach the precise solutions, Simon enlisted the help of the Design Council's design consultancy scheme, through which the company was introduced to Marchant Filer Dixon, specialist structural consultants, and

Michael Neale and Associates, who advised on the most suitable materials. The 15 days' consultancy provided under the scheme was divided, at Simon's request, into 7½ days' work for each firm.

A hydraulically-operated levelling system comprising jacks, stabilisers and tilt adjustment of the turntable enables the mast to be held vertically to ½ deg. of accuracy, allowing use on the severe slopes and cambers sometimes encountered in firefighting and other work. Interlocking safety systems control the sequence in which the jacks and stabilisers are deployed.

The industrial version, the Super Sixty, is fitted with a range of optional equipment instead of a fire hose, creating an adaptable work platform with a wide variety of uses. These accessories, which are specified by the customer, include lighting, power supply and washing fluid equipment, according to the purposes intended.

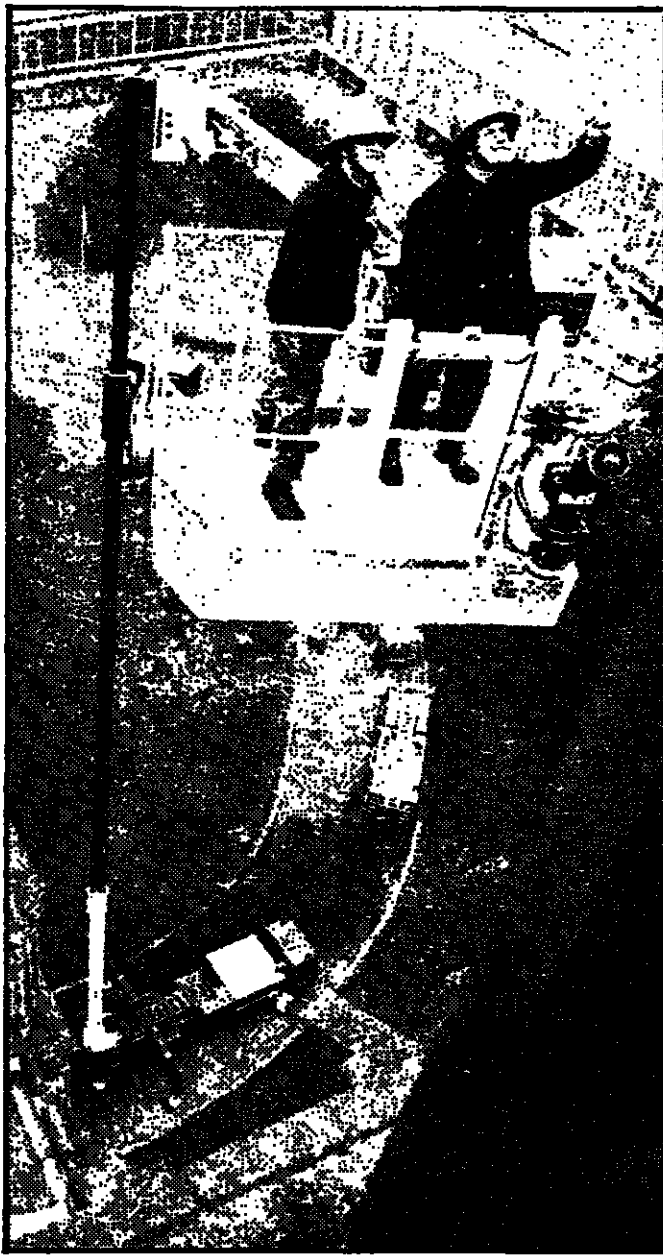
The Super Sixty's long-armed reach provides much easier access for plant inspection and maintenance applications, so that quarry faces and the fabric of tall structures such as industrial plant and cathedrals can be checked easily without erecting and dismantling scaffolding.

For example, when some cladding on one industrial structure had to be renewed, the work was expected to take four weeks. Instead, the company hired a Super Sixty for four days and finished the job in four hours.

The platform has another ideal use—television people hire them for outside broadcasts at such events as the Live Aid concert and the Cup Final.

More than 8,000 of Simon's shorter Snorkels in its range—bought for many purposes from repairing street lights to maintaining aircraft—are in use worldwide, the company says. Three-quarters of its annual output is exported to 100 countries.

Though these new giant platforms cost around £400,000 this is quickly recovered on short-term jobs at great height where the cost of scaffolding would be a high proportion of the bill.



Two hundred feet up—the Simon platform in action.

Keeping dry on the ocean

UNTIL QUITE recently everybody believed that if you went ocean sailing then you were sure to get wet, and often very wet, no matter how you dressed to keep out the elements. But now the experience of yacht crews with the award-winning Musto Ocean Suit has turned this belief upside down.

The suit was developed by Keith Musto, whose company's range of foul weather clothes for dinghy sailors and yachtsmen was making its mark when Cornelius Van Rietschoten, a Dutch competitor preparing for the 1981-82 Whitbread Round the World Race, challenged him to make some clothing that will keep us warm and dry when we are sitting in pools of water on a sub-zero conditions and gale force winds.

Musto, an Olympic Silver Medalist in the Flying Dutchman Class in the 1964 Tokyo Olympic Games, offered to try—and obliged. Rietschoten's crew had its clothing and ran a highly successful race, taking the principal honours.

The Ocean Suit consists of a jacket, trousers, and a waistcoat. All the seams are sealed with heat-welded tapes, which is costly but essential on clothes which must be completely waterproof.

"The suit is also carefully designed for the greatest convenience and safety," Keith Musto says. "For example, the jacket has stowage for a safety line, and the safety harness is integral so that if you have to dress and go on deck in a hurry it cannot be forgotten."

The Ocean Suit's ability to keep out water was shown in tests last year carried out for the Royal National Lifeboat Institution by the RAF Institute of Aviation Medicine. The Musto was found to be twice as effective as rival suits tested. Musto, who has twice visited Japan as a national sailing coach, started in sailmaking in the 1960s, when top competitors had



The crew of pop star Simon Le Bon's Drum, in Musto kit, race through the Southern Ocean during the round-the-world event.

water away from the neck where it could enter the suit. The suit is also carefully designed for the greatest convenience and safety," Keith Musto says. "For example, the jacket has stowage for a safety line, and the safety harness is integral so that if you have to dress and go on deck in a hurry it cannot be forgotten."

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to go abroad to get their sails made. He switched to clothing when he found there was demand, and believes he is now making the most technically advanced sailing clothes in the world, based on a wealth of sailing experience.

He and his two partners employ 120 at the Benfleet, Essex, factory, recently expanding on to a second site and doubling their manufacturing capacity. More than 80 people are engaged in cutting and sewing the garments.

Kit is produced for dinghy, inshore and offshore use and includes caps, bags, boots and even a Range Rover or a horse and a pair of muddy wellies.

The difference is that the Musto version includes a few of his own warmth and waterproofing tricks, and also does not become messy with use. Reactions so far have been very favourable, he says.

tests, has decided to re-equip its lifeboat crews with them, starting with an order for 300 suits. Last year, half of the participants in the Round the World Race wore Musto gear.

Sailing in the UK is a seasonal activity, so Musto is looking to other outdoor pursuits where there could be a demand for special clothes made to similar standards.

Recently the company launched its Country Jacket, to compete directly with the familiar waxed cotton jackets worn nearly everywhere you can find a Range Rover or a horse and a pair of muddy wellies.

The difference is that the Musto version includes a few of his own warmth and waterproofing tricks, and also does not become messy with use. Reactions so far have been very favourable, he says.

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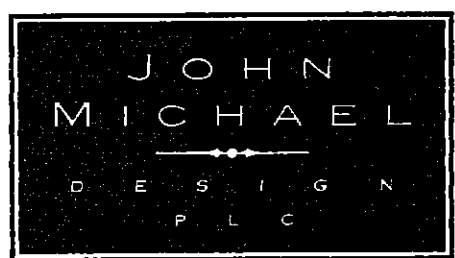
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Lessons in the long-term approach

NINE MONTHS ago many commentators were convinced that the retail design boom had burst. Few major high street retailers remained as new territory for design groups and those who had long been convinced of the power of design to increase their turnover were becoming visibly wary of the seemingly endless cycle of redesigns forced on them by a fashion-conscious public.

But the boom in retail design has continued, though perhaps at a slightly slower pace. What has happened is that retail design has entered a new phase, and the ambit of the designer has grown rapidly.

The traditional province of the designer, the high street multiple, has been replaced as a focus of interest by unexpected sources; bulk goods retailers, notably the out-of-town DIY and furniture chains; financial services retailers, such as the banks and building societies; and on the high street, the department stores.

High Street multiple retailing has not, however, been static. A few years ago design groups trumpeted the shift from straightforward shopping to "shopping as a leisure experience," or even "shopping as theatre." But the frenetic redesigns, and equally frenetic interiors, particularly in fashion retailing, tended towards a wearying uniformity on the high street.

No sooner had Fitch & Co launched the latest version of Top Shop, then McColl or some other design competitor would trump it for Chelsea Girl.

Fortunately, Next showed both retailers and designers that there was a commercially viable alternative. Their original design, by what was then Conran Associates, was followed by equally pared-down, classic designs by David Davies Associates and The Jenkins Group. These designs were not intended to have a shelf-life of 18 months or two years, but to be distinguished backdrops to rapidly-changing fashions in clothing for three or four years.

The lessons of the Next approach, which once seemed more appropriate to exclusive, high-fashion shops, have not been lost on a wide variety of retailers. The Debenhams chain used John Herbert Associates to design one of the most distinguished of the new-style shops: a clean, white interior, enlivened by set-piece displays of shoes and carefully chosen graphics.

And David Davies Associates, which grew into one of Britain's major design groups on the strength of its work for Next, has transferred its spare style to Bonnies, Coles and even an American retailer, Paul Harris.

Some of the most intriguing design developments have happened outside fashion retailing. Retail design has matured enough so that no responsible designer claims design as a panacea for a retailer's problems; instead it is one element in a successful mix that includes merchandising, staff training and marketing.

But the acceptance of the importance of design was shown last year when one of the main planks in Woolworth's defence

against Dixons' takeover bid was its recently implemented Fitch & Co design. In Woolworth's Operation Focus, where the massive range of goods has been trimmed down to six key areas, the design, too, cleared away much of the visual clutter that plagued the stores.

In a somewhat similar vein, W. H. Smith turned to Peter Leonard Associates for its recent redesign. The new design, introduced in Southampton at the end of last year, creates 10 clearly distinguishable departments within the branch through the use of simple graphic panels and clear sightlines.

As a counter to the tendency towards high street uniformity, Leonard's design for Smiths also includes an element of "personalisation" for each branch. For example, in Southampton a sailing ship logo and banners painted with seagulls draw from the city's maritime links.

Unquestionably the biggest stir in the past year has been created by the turmoil in financial services retailing. So far, three of the four major clearing banks have launched redesigns, and the fourth, National Westminster, will have its Jenkins Group design finished this year.

The building societies, too, have had a flurry of new designs. Perhaps the most significant aspect of this frenzied activity has been the recognition by banks and building societies that they are in fact retailers, and need to exploit their expensive high street

properties as cleverly as the Burton Group or Next.

The most far-reaching redesign has been Midland Bank's new look by Fitch & Co. Although some detractors have commented that the new Midland looks more like a nightclub than a bank, the striking imagery of the design may distract from what is actually a strong, sensible plan, based on the belief that more personal contact is valuable for the bank and its customers.

Out-of-town retailers have also started to exploit design. W. H. Smith's Do-it-All has used David Davies Associates to devise a largely graphic approach to transform their large retailing sheds into an attractive, comprehensible environment.

More surprisingly, furniture retailer MFI has used Tilney Pike Shave to impose order on their largely haphazard sheds, and has developed a more upmarket furniture chain, Ashton Dean, with Crighton Design.

MFI's corporate sister, Asda, has turned to Fitch & Co for its supermarkets. The new look Asda has a more logical layout of food and non-food items, and uses large, clear graphics to signal departments in the giant interiors.

Shopping centres, too, have been affected by the retail designers. In most new centres designers are involved by developers as early as, if not before, the architects. Designers are entrusted with giving centres a distinct identity, particularly important at a time when the rapidly-increasing number of shopping centres has created ferocious competition for shoppers.

In the largest development, the Metrocentre in Gateshead, Canadian designers International Design Group were responsible for the somewhat kitsch interiors. But no com-

pleted British centre yet approached the standards of the best North American centres, like San Diego's Horton Plaza, St. Louis' Union Station or Toronto's Eaton Center.

Perhaps the last group of retailers to exploit the resources of the retail designers is the department stores.

Now the results of redesigned Debenhams can be seen in Oxford Street: an atrium has been carved out of the middle of the giant store, allowing light and spectacle into the interior. This new space serves as the key circulation area, and well-defined departments are reached off the central axis.

Dickens and Jones, too, has extensively revamped its interior.

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Cheerful new design scheme in the W. H. Smith store in Southampton.

THE ARTS

Cerceanu/Riverside Studios

Michael Coveney

The London International Festival of Theatre has, at the start of its second week, produced an absolute cracker from the box of tricks. Viktor Slavov's Cerceanu comes from Moscow's Taganka Theatre where it was a resounding hit in 1985. Most new Soviet plays that I have seen are either drab or embarrassing. This one is oblique, poetic, deeply critical and ambivalent. And it is directed by Antoni Vasiliev with all the visual panache and assurance of one who knows he is in receipt of a modern classic.

After playing in Stuttgart and Holland, the piece settles this week in the smaller of the Riverside studios, the audience seated on two sides of a large Russian summer house that is boarded up from the outside. The play bursts out of this dacha, the engineer Petushok breaking down the planks to let in the air and reveal his guests. These include his engineering boss, Vladimir; his former lover Valyushka; his neighbour, the beautiful Nadia with whom, in the city, he shares a rubbish chute; Fasha the historian who upholsters doors; and an immigrant Swede, Lars, whom Petushok met dithering by some traffic lights.

The play has been widely likened to *The Cherry Orchard*, and there are marked similarities in the yearning for communal life that the dacha represents and its sale to Fasha in the last act after an old habitué, the octogenarian Koka, has refused to inherit the property. But Koka was only just born when *The Cherry Orchard* was written, and the discussion of communal ties and the summer idyll is less sharply outlined histories of personal alienation and disillusion. What did the new order provide? Petushok, who has inherited the house from a great aunt, spent the first 34 years of his life in one room with his mother with barely an inch leeway either side of his little bed.

An unorthodox, almost hedonistic, philosophy underpins the action, and this long hark back to pre-revolutionary summers when the game of cerceanu—played with long sticks and plastic hoops—brought a household together in pleasurable activity. At the end of the second act, white gauze curtains encase the actors who perform a leisurely game with these sticks and hoops that should never, by rights, have survived riots and upheaval. Petushok—the name means "rooster"—lost at cerceanu, and he sets fire to a hoop. The voice of Elvis Presley throbs forth in "Surrender."

The play was initially called "I'm Forty, But I Do Look Younger" (the author told his German translator) and there is a line about doing something about your life at that age before, at 50, it is too late. Thus Petushok invokes images of the Mother Country and presides, in Act Two, over a formal table of his so-called colonists. This is where memory and nostalgia play tricks with resolution. But the vivacity of old Koka's stories in Sebastopol can easily complement the present domestic crisis of an impending piece, family addition from his grand-daughter, Young Nadia (radiantly played by Natalia Andreichenko) becomes, in Koka's eyes, his beloved Lisa. Their correspondence, and the other's recollections of how they felt, are threaded through snippets of such letter-writing alumni as Pushkin, Maria Tsvetayeva and Olga Knipper.

Beyond the broad outlines, it is impossible for an English audience—in spite of an excellent simultaneous translation and a splendid text booklet, on sale at the theatre—to pick up on all the references. But you get the drift as the characters fall apart and leave the house to be boarded up once more, this time like a grotesquely decorated wedding cake, with string, black paper and plastic sheeting draped over the upper level verandah as in some Cristo public sculpture. Petushok none the less creeps back in while the others wallow in tales of personal misery.

Igor Popov's beautifully constructed dacha is a real example of inhabited scenic design and, thanks to I. Danilov's lighting, it can glow with a promise of sensual pleasure or present a bleakly unwelcoming exterior. The company is outstanding. This is Russian acting at its best, combining histrionic emotionalism and a precision that is thoroughly modern. Perhaps Fasha comes closest to telling us how Slavic views the central question: "If from your early childhood you are given the stinking products of the Rubbert Co-operative to suck on, you will ache for a proper dummy all your life."



Boris Romanov, who takes the part of the Swede, Lars



Patricia Lent with Victoria Finlayson, David Kulick, Megan Walker and Keren Radford in "Points in Space"

Merce Cunningham/BBC TV and Prom

Clement Crisp

Merce Cunningham is in London, and will open a season with his company at Sadler's Wells Theatre tonight. As a forerunner of dance to come, television showed a piece especially conceived and commissioned for BBC 2 on Saturday night. This both beguiled the eye and afforded an excellent introduction to Cunningham's procedures (and those of his long-time associate, John Cage) for an audience unfamiliar with the unrelated nature of dance and its accompaniment in the Cunningham/Cage partnership.

Points in Space, in a version revised for the theatre, will be seen in the first Cunningham triple bill at the Wells tonight. There the audience's view will be the less "guided" than by the camera in the televised production—and therefore arguably truer to the Cunningham credo of visual freedom—and it will be intriguing to discover if the stage presentation can repeat

the ravishing and almost luminous colour effects which made the television recording so exciting to watch, and reflect such honour on the BBC's lighting and camera work.

Points in Space is an ideal sampling of the Cunningham manner. Its physical serenity, the quick dartings and slow unfoldings of movement, the long perspectives of particles and shapes of colour in motion, can but delight the unprejudiced eye. The cyclorama set ("Think of weather," said Cunningham to his designer) was by William Anastasi, costumes in solid tones or prettily speckled, were by Dove Bradshaw.

The filming was directed by Elliot Caplan and Cunningham himself; the producer was Bob Lockyear; the BBC deserves every commendation for making this beautiful dance-work possible, and for providing the expository sequences

at the start of the programme to enhance audience pleasure in the dance itself. There were also insights to be gained into the creation of John Cage's accompanying sound collage. A text by H. D. Thoreau, recorded by Cage, was fed through the computers at Brooklyn College to select only the noise of the spoken consonants. The result was a mild variation to the spirit, sounding rather like protracted heavy-breathing on the telephone.

Another Cage compilation was on offer on the following night, when the second half of the Sunday Prom was devoted to the Cage/Cunningham *Roadworks*. This is Cage's extrapolation of incidents from *Wintergates*. The ingredients are Cage's reading from Joyce (wholly inaudible to me in the Albert Hall), recordings of miscellaneous noise taken from locations mentioned in the book, and Cage's listing of

sounds the finds mentioned in the text.

Add five Irish folk musicians to play for a set minuet, seated round the Prom area which is the dance-floor on which the Cunningham troupe perform, and you have the materials through which the listener may pick and choose.

The score I found to be tedious, and you need to love Irish music very much indeed to accept over an hour of its intermittent tootlings. The pleasure was in seeing Cunningham's dancers on their best and bright-footed form stepping and leaping, caught up in this litter of noise, with the occasional eruption of Merce Cunningham in one of his now characteristic Agag dances, full of delicate tracings and semaphoric arms. The dance seemed to pull *Roadworks* into focus. But, perish the thought, may be this is exactly what Mr Cage doesn't want.

Tucker's sculpture pared down to the core

William Tucker was a leading member of the highly particular and successful group of British sculptors, radical, abstract and experimental in their work, that grew up under the aegis and personal example of Anthony Caro at Saint Martin's School of Art in the early 1960s. The group came into its own as the New Generation which Bryan Robertson celebrated so memorably at the Whitechapel Gallery in 1965.

As is so often the case with groups, it was no group at all. There was no shared aim or general purpose other than to get on with the making of sculpture. Tucker got on very much in his own way, and very well too, with a steady stream of major shows at home and abroad, notably in the British Pavilion at the Venice Biennale of 1972.

The bias of his career has veered abroad, taking him first to Canada, where he taught for a year or two in the middle 1970s, and then on to the United States where he has now settled as an American citizen. He is now 52, but circumstances or chance has meant that hardly anything of his work has been seen in Britain in nearly 15 years. The two coincidental shows now to be seen in London, at the Tate Gallery (until August 23) and Annelly Juda Fine Art (until September 5), though they are of distinct, coherent groups of recent work and con-

stitute no retrospective, are therefore especially welcome. Tucker came to sculpture quite late, after reading *History at Oxford*; there has always been something of the academic in himself and the cerebral in his work, always inclined to theory or the establishment of principles. It is clear from these latest works that there is



William Tucker

now a deeply intuitive side to Tucker's sculpture, yet he must rationalise it. These new sculptures, the five *Gods*, at the Tate, and the *Horses' Heads* at Annelly Juda, all issue, their way to the threshold of specific imagery and actual representation, amorphous, lumpy, suggestive shapes that might yet move into real description and physical equivalence.

In a revealing aside in his essay to the Juda catalogue, apropos to Rodin and Degas, he declares: "As a student I never attended the life modelling class. I felt there was something alien and repulsive about the process at the time, and now I know I was right."

He goes on to say that such experience, which Rodin could accept as the essential discipline of his art, was unacceptable to him because it did not conform to critical orthodoxies. He was not wrong then any more than he is wrong now in embracing them. Once I grasped this possibility some time ago I have been discarding, year by year, fragments of the visual and conceptual framework on which I once felt my sculpture depended. . . . until all that is left is the massive core."

In 1975 he was invited by the Arts Council to arrange a polemical exhibition which he called *The Condition of Sculpture*, which definitive condition he set out as subject to gravity

and revealed by light. In other words, a work of sculpture is an object of the real and physical world, visible and tangible, fixed in space within its natural physical limits. So much is common sense; his work stands by this dictum. It is only the agonising which grows tedious, adding little to our experience of these new, extraordinary and beautiful objects.

Tucker's current critical *idee fixe*, that "twentieth century sculpture has depended on controlling and preserving the distance of the spectator from the object" is mistaken. It is simply not true that modern sculpture, from Brancusi and Giacometti to minimalism, forbids physical contact and direct corporeal identification.

There they stand in the far central hall of the Tate, the first family of the *Gods*, Cynos and Gnia and their children, Kronos, Rhea and Tethys, not in any identifiable personal character, but modelled with a rude and vigorous sophistication into shapes, most weathered of totemic presences, like standing stones.

The horses at Annelly Juda are smaller and more accessible in their physical being, more nearly figurative in their allusion to the horses of the Elgin marbles.

William Tucker

Arts Guide

Music

PARIS

Schools Antique from Madrid conducted by Ismael Fernandez de la Cuesta: Mozart and Hispanic Liturgy (Mon, 8.30pm) Saint-Saverien Church.

Jean-Efflam Bouvissier, piano: One Hour with Ravel (Tue, 7pm), Auditorium des Halles, Paris Saint-Exupéry.

All the above are part of the Paris Festival (4804 9801).

Students of the International Academy of Chamber Music: Jean-François Paillard (Piano, Ravel, Roussel, Villa-Lobos (Wed, 7pm), Concert-Rencontre at the Auditorium des Halles.

Chamber Orchestra from Norway with Torger Tønnesen as conductor and violin soloist: Grieg, Mozart (Thurs, 8.30pm), Auditorium des Halles.

Orchestra de Paris conducted by Leonard Bernstein in memory of Nadia Boulanger (Wed), Salle Pleyel (4561 9807).

ITALY
Rome: Villa Medici (Piazza Trinità dei Monti, 1): Les Musiciens du Louvre playing Rameau's *Les Surprises de l'Amour* conducted by Marc Minkowski (Thurs), (854 4601/2 or from Villa Medici before performance).

Rome: Piazza del Campidoglio (Wed) Warsaw Symphony Orchestra with Mariusz Rostropovich: Beethoven, Vivaldi and Tchaikovsky (Thurs) Yuri Ahronovitch conducting the S. Cecilia Orchestra. Dvořák, Mozart and Mussorgsky. (854 1044).

LONDON
Endellion String Quartet: Beethoven, Mozart and Brahms. Chertseyed Accounts Hall, Copthorne Avenue, EC2 (236 2801), (Mon).

Sarah Vaughan and trio: Royal Festival Hall (Mon, 8pm), (928 3191).

Parlman-Milne-Fleming Trio: Mozart, Brahms and Schubert. Ten Trinity Square, EC3 (236 2801), (Tue).

City of London Schools conducted by Richard Hickox with Andrew Watkins: violin and Carlisle Jackson, viola. Bach, Haydn, Handel and Mozart. Guildhall Old Library (Tue), (236 2801).

Stan Getz Quartet and Bradford Margalls Quartet: Royal Festival Hall (Wed).

Scottish Chamber Orchestra conducted by Jukka-Pekka Saraste with Barry Tuckwell, horn. Mozart, Ravel and Dvořák. Merchant Taylors' Hall, Threadneedle - Street, (236 2801), (Thurs).

NEW YORK
Mostly Mozart Festival (Avery Fisher Hall): Beethoven, Haydn, Prokofiev, Shostakovich, Schubert (Mon); Mostly Mozart Festival Orchestra. John Nel-

son conducting. Alida de Lencroix piano, Thomas Hampson baritone. Mendelssohn, Mozart (Tue, Wed), Lincoln Center (874 2424).

Tanglewood Emerson String Quartet: Schubert, Schumann, Beethoven (Thurs), Lenox, Mass (413 837 1888).

Vince Giordano and the Nightingales featuring clarinetist Paul Bodner in a tribute to Benny Goodman (Tue): Guitar recitals by Tal Farlow, Bucky and John Pizzarello, Howard Alden and Marty Gross (Wed); New York Saxophone Quartet featuring Dennis Anderson performing Scott Joplin and others (Thurs), 1385 Lexington Av at 92nd St (986 1100).

WASHINGTON
Wolf Trap: National Symphony conducted by Gennady Rozhdestvensky featuring Viktoriya Postnikova piano, Frank Peter Zimmerman violin, Elzhan Prokofiev, Mendelssohn (Tue), Elgar, Haydn, Vaughan Williams, Britten (Wed); Chicago Symphony, Gennady Rozhdestvensky conducting, Viktoria Postnikova piano, Frank Peter Zimmerman violin, Elzhan Prokofiev, Schmittke, Massenet (Thurs), Highland Park (726 4642).

CHICAGO
Bartlett Festival: The Academy of St. Martin-in-the-Fields, Neville Martinson conducting. Prokofiev, Mozart, Mendelssohn (Tue), Elgar, Haydn, Vaughan Williams, Britten (Wed); Chicago Symphony, Gennady Rozhdestvensky conducting, Viktoria Postnikova piano, Frank Peter Zimmerman violin, Elzhan Prokofiev, Schmittke, Massenet (Thurs), Highland Park (726 4642).

Verona: Arena di Verona: (65th festival) Summer season opens with slightly time La Traviata by Gianfranco de Bosio, conducted by Raffaele Marzulli. Elzhan Prokofiev, Schmittke, Massenet (Thurs), Highland Park (726 4642).

Opera and Ballet

WEST GERMANY

Munich, Bayerische Staatsoper: Munich's annual opera festival runs to July 31. The third week opens with *Costi fan tutte*, with an interesting cast led by Ann Murray, Julie Kaufmann, Peter Schreier, David Hampson and Theo Adam. The much-loved Otto Schenk production of *Der Rosenkavalier* stars Lucia Popp, Brigitte Fassbender, Helen Donath and Kurt Moll. Also *Die Zauberflöte* in August Eberding's production. The main parts are sung by Sylvia Greenup, Pamela Coburn alternating with Helen Donath, Theo Adam and Hermann Frey.

ITALY
Rome: Terme Diocleziane: Spectacular three-act ballet, *Spartacus*, by Hungarian choreographer László Székely, conducted by Alberto Ventura, with Mario Marzulli as Spartacus, Lucia Colagrosso as his wife, Flavia, and Salvatore Capozzi as Crasso, a Roman commander. (46 17 55).

Rome: Villa Medici: Roland Petit's *Ballet National de Marseille* in A 22, on Amore (854 4601/2 or from Villa Medici before performance).

Verona: Arena di Verona: (65th festival) Summer season opens with slightly time La Traviata by Gianfranco de Bosio, conducted by Raffaele Marzulli. Elzhan Prokofiev, Schmittke, Massenet (Thurs), Highland Park (726 4642).

Longhi in the part of Violetta, and Jose Carreras (alternating with Franco Bonisoli and Ivan Kuvshinov as Alfredo. *Aida*, with startling scenery composed of shimmering geometric shapes (Piero Zucchi, conducted by Donato Ranzetti. Maria Chiara alternates with Seta Del Grande and Mariela Colalillo in the title role. *Nicola Matteucci* sings *Radames*, and *Flora Cossotto*, *Amneris*. *Madama Butterfly*, with soprano Renata Scotti making her first appearance at the theatre (also singing in some performances), conducted by Yoshinari Kikuchi (26 151).

Ravenna: Rocca Brancaleone (Ravenna Festival): Carmen conducted by Raphael de Burgo and directed by Pierluigi Samaritani, with Agnes Baltsa, Jose Carreras, Silvano Carroli and Aldo Ferraioni (36 151).

Turin: Parco Rignon: (Torinodanza 1987) Theatre Choreographique de Rennes with works by choreographer Gigi Cahulian and the Mosca Ballet Company with classical works and modern dance from choreographers Godev, Zifman and others (54 45 62).

LONDON
Royal Opera, Covent Garden: Last two performances of the season - *Die Frau ohne Schatten*, splendidly conducted (by Christoph von Dohnanyi) and sung by Gwyneth Jones, Ruth Falen, Elzhan Prokofiev, Robert Schenk and Siegmund Schenk and the "revised version" of the dis-

astrous *Pelleo* production by Andre Serban, with Elizabeth Connell in the title role and Colin Davis conducting (240 1060).

Coliseum: Students and young professionals of the Bolshoi Ballet School in mixed bills (838 3161).

Sadler's Wells, Rosebery Avenue: Merce Cunningham season (278 9816).

NEW YORK
New York City Opera: Performances of *La Rondine* and *La Bohème* join the repertoire of Toets, with Elizabeth Hollis in the title role conducted by Alessandro Sileani in Frank Corra's production, and *La Traviata*. Lincoln Center (870 5570).

New York Grand Opera (Central Park): Free performance of *Madama Butterfly* for the 72nd Street Bandshell. (860 1335 for tickets).

Jacob's Pillow Dance Festival: Summer-long work and performance schedule in the Berkshire features recitals this week of African Dance (Tue-Thurs). Becket, MA (413) 243 0745.

WASHINGTON
Bolshoi Ballet (Opera House): Performances of *The Golden Age* start the week-long schedule. Kennedy Center (254 3770).

Judith och Holofernes/Vadstena Festival

Paul Driver

The charming town of Vadstena, a three-hour train ride south-west from Stockholm—as one of Sweden's principal summer tourist attractions. It is on the edge of the immensely large, deep and silent Lake Vättern; it preserves much secular and sacred medieval architecture, including a fine Abbey designed by St Bridget and a cluster of related buildings. It has an enormous royal castle (begun 1548) whose moat is now linked to the lake, and there is an exquisite tiny theatre (1820). Half a million people consequently stop off at Vadstena during a summer—but some of them are primarily attracted by the activities of the International Vadstena Academy and its festival of opera.

The Academy was founded in 1964 by the singing teacher Ingrid Maria Rappé to give aspiring professional singers and players the chance to stage rare early operas and commissions new pieces in the historic buildings of the town. Competition for places at the "opera academy" as it has been called, is fierce (this year, a dozen singers out of 150 were picked), and many of the successful applicants have in the past gone on to brilliant careers (most recently the soprano Anne-Sophie von Otter).

Vadstena has also been called the "Swedish Glyndebourne", but this is misleading: although as at Glyndebourne young singers work intensively in residence together for a

period of weeks, Vadstena's artistic intentions are different. The object is to create productions on a low budget from scratch, and the policy favours experiment, exuberance and risk. This year, two projects were undertaken—the first performance in modern times of Cimarosa's 1785 opera, *Il matrimonio perplesso* (opening at the Old Theatre on August 2), and the premiere of a specially devised music-theatre triptych exploring Biblical legends, which I was able to see last weekend.

The three works were mounted on a small stage in the acoustically ideal and aesthetically charming Westing Room of the Castle. All three were tableau-like in conception, purposefully static in stage-manner. The first, *David in the Lion's Den*, was a funny little baroque oratorio (lasting less than half an hour) by an anonymous Italian master whose music had been arranged by Anders Ohrwall. It was sung in Swedish and featured a most eloquent performance by counter-tenor Michael Bellini in the title role (though two enthusiastic dancer-lions nearly upstaged him).

After such a dainty aperitif, Stig Gustav Schönberg's new dance-opera *Egga Vasan* (*The Song of Songs*), which crowned on in a Stravinskian neo-classical style (*Persephone* sounded like the model) for upwards of 40 minutes seemed all the more egotistical and the dancers (Carin Göransson and

Patrik Sörling) were in any case hopelessly cramped by the chorus. But the crown of the evening—and a major success with the Swedish press—was a substantial, gripping 45-minute piece, *Judith och Holofernes*, commissioned (with help from the British Council) from Ian McQueen.

McQueen must surely be the first British composer to set a Swedish libretto in Swedish. The libretto was presented to him at the outset in the old fashion, he was asked to set this particular text, not choose any old theme. He was obliged to work fast, and the score was only finished on Midsummer Day in Vadstena. But the music conveys the white-hot heat of its making. McQueen has discovered an idiom which allows him to combine a great deal of intricacy in the instrumental parts (the scoring is for 8-piece ensemble including a very effectively deployed Yamaha DX7IIID synthesiser), with soaring, fulsome, eminently singable vocal lines. Somehow, a Maxwell Davies-ish style has

acquired the flexibility to be Straussian or even Puccinian on occasion, and the ecstatic top Ds of the soprano part (Judith)—gloriously sung by Sina Tornberg—are as conventional and totally authentic operatic delights.

Tornberg's beautiful performance might well, in fact, be her route to an international career. No less riveting was Michael Bellini (Aldor) in the impassioned counter-tenor aria of Scene 2—a long-breathed vocal utterance backed by lots of interesting detail in the instrumental parts. The chorus—an amateur but committed body—were slightly over-stretched by their writing, but they had, capitalised on moments of lusty Nordic intensity (McQueen's handling of Swedish was impressive throughout). Baritone Gregor Erdős sang powerfully as Holofernes. The conductor Stefan Dismar achieved very tight ensemble. *Judith och Holofernes*—or in English, *Line of Femur*—cries out to be performed now in this country.

Onegin/Coliseum

Clement Crisp

From the moment the curtain rose on *Onegin* on Saturday night to show Natalia Makarova as the reclining Tatiana, there was no doubt about the ballerina's emotional and dramatic control of the piece, and her intense sympathy with the romantic girl absorbed in her book of poetry. She dreamed; she believed. We believed. London Festival Ballet had assembled a strong cast: Lucia Truglia as Olga, Peter Schaufuss as Lensky; Ivan Liska, a most distinguished guest from the Hamburg Ballet, as Onegin, but the evening was Makarova's, and glorious it was.

From this Tatiana's first sight of Onegin after she has glimpsed his reflection in the looking glass, the die is cast. Makarova's Tatiana gives her soul to Onegin in a single look, and even in the scene of parting, she cannot really claim it back. It was in this farewell that Makarova and Liska produced interpretations incandescent with feeling, a grand theatrical blaze of temperament and psychic abandon to set the audience in a roar.

Liska, with a strong technique and nobly brooding presence, stormed at his Tatiana with fiercest ardour; the power of Makarova's reading here was in the speed of her physical response to him—her body flung helpless upon what seemed waves of passion—and then the desperate strength found to return his letter and dismiss him. It is, of course, the most obvious and most obviously effective theatre, and as dated as a coach and pair, but with performances like these it becomes a vehicle to take two great artists to triumph, and their audience to a fever pitch

of enthusiasm. Yet, for all the Dionysian intoxication of the playing and the divine afflatus seemed to descend as the scene progressed—there was nothing blatant about the interpretations. Makarova's dancing retained its finesse. Tatiana's portrait drawn with a beautifully light, fine line: Ivan Liska (on whose admirable readings with the Hamburg Ballet I have reported in the past) has both the dignity and the tragic awareness to show us Onegin plain. He is also a flawless partner. Dance-lovers may care to note that as part of the Paris Dance Festival this autumn, Festival Ballet will be presenting *Onegin* with this cast at certain performances at the Théâtre des Champs Elysées in November.

On Friday night Elisabeth Terabust was seen as a sincere and very vulnerable Tatiana, with Paul Chalmer (latey with the Ballets de Monte Carlo) making an Onegin of darkly handsome good looks, and one in whom the inner life of the character burns with a clear flame. Very attractive the appearance of Trinidad Sevilano as Olga. Her dancing is sweetly rounded in style, precise in execution—she was a notable soloist in *La Bayadère* earlier in the week, her variation enchantingly shaped and prettily displayed—and she suggests the innocent charm of Olga's nature with complete naturalness. I admire very much the way her gestures seem to unfurl and take shape, and blossom. About the elderly guests at Mme Larina's party, I must note that they lack dignity and credibility. I do not believe that ballet's senior citizens are necessarily all fugitives from the Muppet Show.

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Tuesday July 21 1987

Management of science

ONE OF the main elements in the Thatcher Government's policy for science and technology, as set out yesterday, is the establishment of a structure and mechanism at the centre to assess priorities and to ensure that publicly-funded research and development is directed and managed in a way which contributes to the country's economic success. There will be "collective Ministerial consideration, under the Prime Minister's leadership, of the whole range of scientific and technological endeavour, international as well as British."

These arrangements should help to reduce the inertia in the present system, whereby funds tend to be allocated on the basis of past history or lobbying by special interest groups rather than any objective scrutiny of the scientific promise of the activities concerned or of the economic benefits likely to emerge from them. Yet the Government has to guard against the danger of over-centralisation in a field where predictions about future benefits are notoriously uncertain and multiple centres of decision-making are essential.

The case for a high level of government support for fundamental scientific research is accepted in all industrial countries. It is precisely because such research has no clear commercial value that its financing cannot be left to the market. The academic community will always want more money for basic science, but it has to accept that the more resources are used at this end of the spectrum, the less will be available for the development of commercial products and processes. A balance has to be maintained and, since resources are limited, choices have to be made between different lines of scientific inquiry. In short, the funding and performance of basic science have to be managed. This is now more widely recognised both in government and in the universities.

A new start in Portugal

THE VICTORY of the Social Democratic party led by Mr Anibal Cavaco Silva in the Portuguese general election is a famous one by any standards. It is the first time, not only since the 1974 Revolution but also in 48 years of right-wing dictatorship, but this century, that a democratically-elected political party has won an overall parliamentary majority. After a long succession of minority governments, Portugal has at last been given the political stability which will permit it to become fully competitive within the European Community.

Mr Cavaco Silva's success can be put down to several factors, some of them long-term and others of more immediate import. In a highly personalised political campaign, the Social Democratic leader's more charismatic personality, compared with that of Mr Vitorino Antunes, his Socialist rival, undoubtedly played an important part in his victory. But underlying the personal battle was the progressive trend away from socialism, and particularly socialist economic policies, which mirrors recent developments in other West European countries such as Britain and France.

Portugal's entry into the European Community has apparently provided a salutary psychological shock, not only in the country's business community, but among a wider cross-section of the population, which has long been anxious to see Portugal take its place at the side of the most developed western nations.

Impressive growth

As head of the last minority government, Mr Cavaco Silva has already proved that he is more successful than most of his predecessors in running the economy, though it must be said that he has been helped, not only by falling oil prices and a weaker dollar, but by the

between institutions. It calls for the creation of a number of multi-disciplinary university research centres, with the involvement both of universities and of industry. These proposals imply far-reaching and painful changes in the way university science facilities are organised. Institutional changes of this kind, together with an adequate level of funding, should facilitate a more effective management of the country's basic scientific research. The Government has less direct influence on how the results of that research are exploited in industry.

The Government rightly stresses that industry has to take the initiative for its research and development programmes, and is not persuaded that higher subsidies or greater tax incentives are justified. Government support for industrial R and D is only considered where a worth-while and viable project is at risk through failure of the market mechanism. A statement which sheds no light on how a failure of the market mechanism is to be identified. What is clear—and this is repeated in yesterday's statement—is that taxpayer support for industrial R and D has been skewed too far in the direction of defence. While efforts to obtain greater commercial spin-off from defence R and D are being stepped up, the Government recognises that defence diverts resources away from commercial research and development. It expects to see a gradual reduction in the real level of defence R and D over the next decade.

Fresh thinking

All this is welcome evidence of fresh thinking in Whitehall about the management of publicly-funded research and development. The really difficult problem remains—how to devise policies which will encourage companies to invest their own funds in research and development. Most of the answer lies in appropriate macro- and micro-economic policies, including a competitive environment which provides incentives and rewards for innovation. In the field of technology policy itself, too little emphasis is on diffusing the results of technological advance throughout industry. Large projects at the frontiers of science are probably less relevant to the needs of industry than the less glamorous process of improving the flow of information between universities and industry, and, in particular, to the small and medium-sized enterprises which are an important source of technological advance. The new advisory bodies to be set up by the Government could usefully devote some attention to this issue.

No direction

Thus the Advisory Board for the Research Councils, whose report on "a strategy for the science base" was also published yesterday, makes a number of suggestions leading to a greater concentration of research resources, including a reduction in support for certain branches of science which may have had a disproportionate share of public funding in the past. The Board argues that there is a lack of "purposeful direction" nationally, in the redeployment of university research effort, both within and

between institutions. It calls for the creation of a number of multi-disciplinary university research centres, with the involvement both of universities and of industry. These proposals imply far-reaching and painful changes in the way university science facilities are organised. Institutional changes of this kind, together with an adequate level of funding, should facilitate a more effective management of the country's basic scientific research. The Government has less direct influence on how the results of that research are exploited in industry.

the case for a high level of government support for fundamental scientific research is accepted in all industrial countries. It is precisely because such research has no clear commercial value that its financing cannot be left to the market. The academic community will always want more money for basic science, but it has to accept that the more resources are used at this end of the spectrum, the less will be available for the development of commercial products and processes. A balance has to be maintained and, since resources are limited, choices have to be made between different lines of scientific inquiry. In short, the funding and performance of basic science have to be managed. This is now more widely recognised both in government and in the universities.

Formidable problems

The upturn in investment, particularly from abroad, the growth in company profits and a booming stock market are all indications of a much healthier economy than was thought possible at the beginning of the decade. Yet the problems facing the new Prime Minister, who has pledged himself to promoting private industry instead of the debt-ridden public sector, are still formidable.

Constitutional changes of the state are not permitted by the 1975 constitution, which can only be amended by a two-thirds parliamentary majority. Though the Socialists have promised to support a constitutional revision, this will still involve a lengthy procedure full of potential political pitfalls.

While the legacy of the Revolution and its aftermath is a heavy one, Mr Cavaco Silva's government will be in a particularly good position to make a new start. Its comfortable overall majority in parliament and the almost certain co-operation of President Mario Soares, who, though a Socialist, has distinguished himself by his moderation, should ensure the implementation of an economic programme for which Portugal has been waiting all too long.

LAWRENCE G. RAWL, chairman of Exxon, leans slightly forward from a deep armchair on the 51st storey of the Manhattan skyscraper he has recently sold to a Japanese bank and says: "We are not in business just to do business."

Under Mr Rawl, who is now completing his first seven months as chairman, the world's largest oil company is set to make what he calls a "reasonable return." And his idea of what is reasonable has led to severe pruning within Exxon. As a result the tiger of the industry is certainly slimmer, but it is questionable whether it has been losing its spring in the hunt for new investment opportunities. Exxon's remarkable decision to use \$7.6bn (£4.75bn) of its cash to buy up its own shares has provoked widespread criticism that it was simply investing in its own past successes and reducing its liability for future dividend payments.

"I don't agree with that, but it's an interesting point. We have debated it," says Mr Rawl, urbanely. He concedes that buying its own shares cannot be Exxon's strategic answer to the challenge of the late 1980s and 1990s: how to keep investing more than \$3m an hour when new oil-fields are becoming progressively harder to find.

The share-buying scheme, he maintains, was a cheap way of acquiring oil reserves (though they were already owned by Exxon) at a time when the corporation's stock happened to be undervalued. On average the company paid about half the present price of over \$95 a barrel for the 162m shares bought since 1983. That puts a notional value of \$2.50 per barrel on the reserves "acquired" in this curious self-liquidating way—only about a quarter of the US oil industry's average cost of finding oil in the first half of the decade.

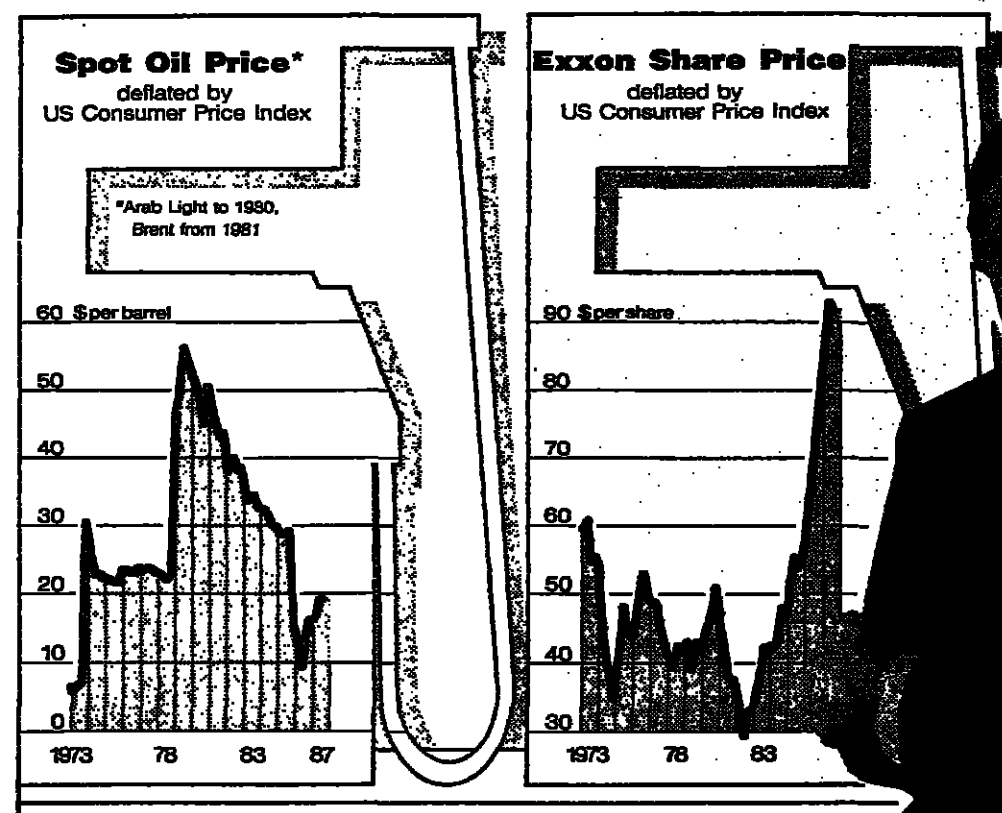
But with Exxon shares at record levels Mr Rawl has to agree this share-buying idea is becoming less attractive. In any case he concedes he would rather invest Exxon's phenomenal cash flow in the exploration of oil markets and the erosion of price, which Exxon began to identify at the turn of the decade. These early efforts helped it prosper during the storms in the oil market last year, while less fortunate competitors were gasping for survival. Indeed, Exxon has been so successful in reducing fat and cutting off unprofitable parts that net income increased, when oil prices halved.

So size is not everything. "We used to be a 6m barrel a day company in the late 1960s and early 1970s," says Mr Rawl with no obvious twinge of nostalgia; but the decline in volume (to 4m barrels a day) which started with the nationalisation of oil reserves in the Gulf, has been accompanied by a steady upgrading of refinery capacity and a rise in profits. But this success has exacerbated a special "problem" at Exxon. On the one hand, high profits continue to make cash available for reinvestment in the business; but on the other hand the corporation's excellent return on capital and extensive low cost reserves make many available investments appear less attractive to Exxon than to some of its competitors.

It is the problem of the team's champion sweating to stay at the top, the only difference being that for major oil companies the rules of the game—and the size of the court—have changed steadily. In one sense the collapse of price only emphasised what had been evident for several years: that large oil fields are becoming progressively harder to find, while the reward for finding them looks much less secure. \$80 per barrel is no longer heard even after the brandy at oil dinners, while most corporate plans have to be measured against the possibility of \$25 (in 1987 prices) by the end of the century. But even if the price were to go higher, the oil majors are having to admit that the chances of finding more of the 1bn barrel oilfields which made their fortunes in the past are slim, in spite of the enormously improved prospecting methods.

Mr Rawl, whose steel was tested as a young engineer giving Texas drilling crews a piece of his vigorous mind, now surveys a rather dismal scene in the lower 48 states of the US. "We have explored there with a substantial amount of disappointment," he says, knowing

Max Wilkinson reports on a leaner, fitter Exxon



Flush with cash, but nowhere to spend it

somewhat, this year's budget is down another 10 per cent.

This "downsizing" as Mr Rawl calls it, was a determined corporate response to the contraction of oil markets and the erosion of price, which Exxon began to identify at the turn of the decade. These early efforts helped it prosper during the storms in the oil market last year, while less fortunate competitors were gasping for survival. Indeed, Exxon has been so successful in reducing fat and cutting off unprofitable parts that net income increased, when oil prices halved.

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if you don't get real encouragement by finding that there is source rock or sand or something... Mr Rawl pauses almost as if he had come from a hard day's prospecting. "It is kind of frustrating... There is no sense in just flogging away trying to find something that may not be there. Unless you get a lot more encouragement with another well or two, you could have \$200 oil and people are not going to drill in those places."

This does not mean that exploration and development is coming to a halt. Even with a reduced capital and exploration budget, Mr Rawl likes to point out that Exxon is continuing to drill wherever it sees a good prospect and is spending more than anyone else in the industry, including the company's ancient rival Royal Dutch/Shell. "Shell is one of my favourite companies, it's tough to compete with, it keeps us all honest," Mr Rawl adds in generous parenthesis.

Exxon, still slightly larger than Shell, has also been acquiring oil and gas assets from companies more distressed for cash. Although it has bought less, proportionately, than Shell, Amoco or Chevron in recent years, Exxon has paid very low prices with an average of only \$18 per barrel, slightly less than the cost of the 7m barrels of proved reserves it has discovered by its own endeavours.

In the past three years Exxon bought 500m barrels. "That is the equivalent of a large oil company," says Mr Rawl as if to an invisible Wall Street Journal. "That is not small potatoes."

However, some analysts, like Carol Epstein of Petroleum Analysis, have seen the continued share purchases this year as evidence of a possible loss of direction. "It is a weak move unless the stock is clearly undervalued," she says. "It can be seen as an easy way to push up earnings per share."

Mr Charles Maxwell of the Wall Street broker Cyrus J. Lawrence puts the point in a

different way: "Exxon is so strong that it could slowly collapse but still remain profitable for 100 years."

On the other hand the tiger could be crouching ready to spring. Mr Rawl points out that the bought-in stock, if reduced, would theoretically enable him to afford another company for \$17.5bn—something the size of Mobil or Chevron—by a straight share swap with scarcely any cash changing hands. But Exxon would hardly be permitted under US anti-trust laws to buy an oil company of this size, even if it wanted to. Yet the other option of moving into growth sectors outside the oil business has been tried by Exxon as well as its larger sisters and has proved a failure. The nuclear business was sold to Kraftwerk Union of Germany. Reliance Electric never managed to make money out of the super-efficient electric motor which Exxon once believed would revolutionise industrial energy usage, just as its office equipment business failed to convert technological wizardry into a profitable line in office computers.

With hindsight, Mr Rawl, a lifelong oil man, does not seem surprised: "It wasn't that we could not deal with these businesses technically," he says. "It was a question of psychology. In office equipment, you have to do something you are not good at doing, sales and advertising. In the oil business, you don't have to come up with a new product all the time; it is a high-technology commodity business."

Some \$3bn has been spent on diversification since 1970, but Mr Rawl is anxious to point out that this is "not a very big deal" compared with a total \$100bn capital spending in the period.

"So we didn't worry about it and we just getting to the point where we don't want to keep talking about it," Mr Rawl says, just a shade huffily. Nevertheless, the past failures do revive the question of where Exxon will go next, especially if it is true that conventional oil reserves outside the Gulf are destined to decline.

The days are now long past when the giants of the industry enjoyed vast reserves of cheap oil. When demand was booming and strategy was, as Mr Rawl puts it, just a question of putting the plans from all affiliates under a giant stapler. In the next phase of the oil business, when prices rise again (perhaps in the mid 1990s), companies like Exxon will probably have to provide alternatives to conventional oil, possibly by converting natural gas or coal or by extracting it from shale rock. Big costly equipment will be needed, and although shale rock is in abundant supply it has to be crushed and heated in a dirty and difficult process. Exxon has kept research going in these sectors, and Mr Rawl is confident that it does right now. And when Standard Oil of New Jersey started 105 years ago they were just muscling into the whole oil business for lighting lamps, so I can't forecast... "I can tell you that in the next 25 years a lot more petroleum will be found, but it won't replace our current resources."

Lawrence puts the point in a

The pruning at Exxon has led to a rise in net income despite the halving of oil prices

ability of \$25 (in 1987 prices) by the end of the century. But even if the price were to go higher, the oil majors are having to admit that the chances of finding more of the 1bn barrel oilfields which made their fortunes in the past are slim, in spite of the enormously improved prospecting methods.

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Taxman's windfall

If you had the good fortune regularly to receive cheques for more than £10m, you would probably want to get them into the bank as quickly as possible. That is what Dr. Fletcher thought. And, although it has taken more than eight years, he has just been given £9,000 for having the idea.

Fletcher is a collector (higher grade) at the Inland Revenue computer centre at Shipley, West Yorkshire. In 1978 he suggested that incoming bumper cheques should be paid direct into the Bank of England on the day of receipt to earn extra interest.

He pointed out that the cost of sending a courier to London from Shipley, or from the Scottish collection office in Cumbernauld, would be more than offset by the interest gained.

Although his proposal was rejected at the time, it has since been implemented for the 20 or more £10m-plus cheques the Revenue receives each year. With the assistance of the IRSF, the tax officers' union, Fletcher has belatedly been awarded the biggest sum ever given under the department's 75-year-old staff suggestion scheme.

Predictably, the Revenue is making sure it has the last laugh: while the first £5,000 of the award is tax-free, the rest is subject to the usual claw-back.

Jolley links

Connections count in business, as Steve and Jennifer Jolley, of JLB Systems, a company in Cambridge which specialises in devising computer systems for drugs companies, have discovered.

The Jolleys, who are both in their 20s, and Cambridge graduates, started their nine-person company two years ago. With sales to such blue-chip concerns as Hoechst, Pfizer, and Beecham they plan this year to have a turnover of about £500,000.

At least some of this success

Men and Matters

has been due to Steve Jolley's previous experience in the computer business. After leaving Trinity College, where he studied computing, he worked for Scion, a software company owned by BP, before starting Torus, another Cambridge computing concern.

Jennifer, a metallurgist, had also been building up her connections in Cambridge, thanks to working for a leading bridge engineering firm, Torvac.

The Cambridge links have worked well for the Jolleys. Earlier this year, when they realised they needed a new source of cash to finance their business expansion, friends and business associates stumped up a £100,000 cash injection which has given them the extra finance needed.

In the pink

The Financial Times likes to keep abreast of City bids and deals but according to Robert Thomas, director of bond research at Greenwell Montagu, it plays a more integral role in the sort of merger he is involved in.

He keeps bees at his home in Epping Forest, Essex. And the pink pages of the Financial Times, he says, are best for temporarily separating two swarms of bees occupying a hive.

The separation gives the bees time to pause for thought, and by the time they have eaten through the pages the two swarms will happily merge.

"It does not seem to work with any other newspaper. It has to be two pages of the Financial Times because otherwise the bees get through too quickly and get very irate," he says.

No FT... No comb meet.

Border line

The visit to West Germany in September by Erich Honecker



"I wouldn't worry captain—it's still only a proposed merger with BCR"

the 74-year-old East German leader, has posed some tedious diplomatic problems for his Bonn hosts.

There is a touch of Alice's looking glass about the formula devised in Bonn to regulate relations between the two countries. East Germany is not recognised as a foreign country but rather as a state within the German nation.

So how should Bonn go about welcoming the head of this rather special state? Three years ago, when a trip by Honecker to the Federal Republic was last on the cards, the West Germans got round the problem by deciding that Honecker would meet Chancellor Helmut Kohl, not in Bonn, but in rural Bad Kreuznach on the country's western fringes.

This time there will be no beating about the bush. Honecker will be received with full military honours in the capital before departing on a provincial tour, including the

Saarland where he was born and raised.

Wolfgang Schauble, the jaunty Bonn Chancellor minister who has done the work in organising the trip, claims the higher profile reception now planned for Honecker simply reflects improved relations, underlined by increased travel between the two states, rather than any change in East Germany's status.

But Schauble will be meeting Honecker at Bonn airport on September 7 as it is thought inappropriate for Chancellor Kohl to go there himself. In June, the German Foreign Minister, Hans Dietrich Genscher, East Berlin could even feel discriminated against. Schauble makes it clear that he does not think Honecker will benefit from the DM30 "welcome money" from the Bonn government, normally handed out to entice East Germans to come westwards.

Stage craft

Labour leader Neil Kinnock was flattered. If a little bemused, when introduced yesterday by Hank Wauson, the gynaecologist turned country and western singer, as "a fellow graduate of the Tom Jones school of stage presentation."

Kinnock responded, at a summer festival organised by Cohse, the health workers' union, with a rendering of a few bars of that old country standard, Your Cheatin' Heart. Predictably he dedicated it to the Prime Minister.

Snap judgment

From News of Old Girls in a Sussex school magazine: "I saw her in March when I visited an exhibition of her photographs. She loves her work and is never without her camera. One mystery she refused to clear up was the identity of the young man in a blue velvet suit and yellow silk shirt constantly at her side."

Probably her flash attachment.

Observer

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Letters to the Editor

Doubts over economic benefits of BA-BCal merger

From Mr D. Sawyer

Sir—The proposed merger between British Airways and British Caledonian has been justified as one step in an inevitable, desirable and universal trend towards mega-airlines, which started in the US as a result of deregulation.

This argument assumes that the mergers in the US were economically justifiable, not just efforts to increase market power; that any economic benefits of greater size are as relevant in the rest of the world as they are in the US; and that these benefits apply to the case of British Airways and British Caledonian.

The most plausible justification for the mergers among US airlines is that passengers like to travel on the same airline, even if they have to change aeroplanes on a journey; so that the bigger the network, the better. How far this benefit from greater size weighs against increased market power as a motive for the mergers is yet to be established.

European airline passengers no doubt share the American preference for through-bookings; indeed, British Airways is a major beneficiary of this preference, through its combination of short and long routes

and its domination of services from Heathrow.

But the importance of through-bookings may well be less outside than inside the US because route networks differ. So the economic case for larger airlines may well be weaker outside than inside the US. And, as some of the troubles of recently merged airlines show, there are costs from combination to be set against the gains.

British Airways and British Caledonian could hardly obtain the benefits from combining more short and long routes because they operate from different hub airports, Heathrow

and Gatwick. The benefits which are left, therefore, are those from greater market power. Unless there are some special circumstances which allow costs to be saved, the case for the merger seems to be commercial rather than economic.

A reference to the Monopolies and Mergers Commission thus seems more than desirable, as you argued in your leader on July 17.

David Sawers,
10 Seaview Avenue,
Ammerham on Sea,
Littlehampton, Sussex.

Right to proper telephone bills

From Mr G. Thomas

Sir—It is now generally agreed that British Telecom is capable of making mistakes, is it not time that customers asserted their right to full details of the charges they are being billed? As it is, you may doubt your telephone bill but you cannot question it.

In the US, every telephone bill breaks down and explains each charge that is made. In particular all non-local calls are listed giving the date, the start and end time of each call, the length of the call, the rate charged and the final cost. Bills are easily questioned and charges justified or amended.

This is not amazing—it is no more than customers should expect. We should demand similar respect from British Telecom.

George Thomas,
17 Compton Hill Sq, W8



Pensions and job mobility

From Mr R. M. D. Malone

Sir—At the second reading of the Finance Bill, Mr John Major said: "A further purpose of our reforms is to remove, as far as possible, the pension obstacles to job mobility. The House will be well aware of the early leaver problem—the person who changes jobs in mid-career, and whose pension expectations are reduced. There is no quick and easy solution to that problem."

If solutions are being sought, why is it that at the same time the Government is proposing new obstacles to job mobility? Before they introduced this legislation, the last employer could top up pensions from previous employments to two-thirds of pay overall as long as 10 years' service was completed. In the proposed basis, many people will have to be in their last jobs by the age of 40 (and certainly no later than 45 for a man retiring at the age of 65) if they are to get a two-thirds pension.

So, to help Mr Major may we repeat an earlier suggestion we have made, namely that this counter-productive proposal simply be removed from the legislation.

There are a number of other solutions to the problem, such as allowing previous pensionable service to be included when working out the entitlement with the last employer. Or perhaps the real problem is the compression of substantial employer's tax relief into short periods. If so, could not the relief be spread in some circumstances, which might mean that minimum service periods would not be needed at all?

All of these ideas have already been put forward on many occasions, but do not seem to have been heeded. Now the Bill is being rushed through. Is there not still a chance that common sense may prevail when it goes to the Lords?

R. M. D. Malone, Development Director, Noble Lowndes Pensions,
PO Box 144, Norfolk House, Wellesley Road, Croydon.

Deserving a profit

From Mr J. E. Upton

Sir—In his recent letter to Names, the chairman of Lloyd's reassured us that the legislation now before Parliament concerning the taxation of the reinsurer to close, "recognises the commercial realities at Lloyd's."

The proposed legislation treats the premium of reinsurance to close as a tax deductible expense only if it produces, "the result that neither a profit or loss accrues to the reinsurer."

Personally, I joined Lloyd's to make a profit; yet, half my annual premium income is received as reinsurance to close the risks and liabilities of other underwriters. If the commercial reality at Lloyd's is that half my business must now be transacted without expectation of profit, then I do not want that

half of the business.

In fact, any underwriting agent who accepts risks and liabilities on behalf of his Names, without expectation of profit, will be acting in dereliction of his duty as an agent. Where, then, shall I find an underwriting agent to accept the reinsured risks and liabilities at a premium, acceptable to both his Names and the Inland Revenue?

The legislation, as it is currently proposed, must not be enacted. It fails to recognise the commercial reality that Names only join Lloyd's in the expectation of profit from the acceptance of risk. The liabilities transferred, on the acceptance of other underwriters' reinsurances to close, form the biggest agglomeration of risks accepted by every Name. We deserve to expect a profit from them!

J. E. Upton,
Upton Underwriting Agencies,
Corn Exchange,
55-57 Mark Lane,
London EC3R 7NE.

No cold water on Eurotunnel

From Ms J. Williamson

Sir—I read with interest the letter (July 14) from Mr Finney, Director, British Ports Association on the Eurotunnel feasibility study carried out by PIEDA for the Clyde Port Authority and the Industry Department for Scotland.

Mr Finney has rightly interpreted the report's main conclusion that the Channel Tunnel is unlikely to create major new market opportunities for British ports and I would agree with many of the points which he has raised. However, there are two factual points in his letter with which I would take issue.

First, light dues are not an important cost element on a per container basis and as far as using the UK as a land base for transshipment to Europe is concerned, the costs of land transport are far more important.

Second, our report does not explicitly or implicitly criticise the traffic forecasts produced by Eurotunnel, Freightliner or British Rail and, therefore, I do not accept the statement that our report "pours some cold water" on Eurotunnel's traffic forecasts.

Judith Williamson,
Consultant, PIEDA,
10 Chester Street,
Edinburgh EH3 7RA.

South Africa transmission

From Ms D. Hillis

Sir—I am happy to be able to give some insight into your article, TV workers to continue fight against apartheid (July 15).

This company, TVI Limited, is one of the two companies which Alan Sapper is referring to when he says the ACTT (the Cinetechicians' Union) recently prevented some companies from transmitting to South Africa. We were the company prevented from trans-

mitting Wimbledon. The required transmission was, however, undertaken by a direct competitor of ours, and that competitor is a fully ACTT crewed company.

TVI is a small company of 102 employees. Its profitability will be a determining factor in ensuring the continued reinvestment in and development of this industry—something which ought to be a priority for the ACTT if they have any intention of justifying a role in the future. It would seem that the ACTT is more interested in dabbling in international politics than in caring about the well being of its members.

Deborah Hillis,
Managing Director,
TVI Limited,
142 Weymouth Street, W1.

A welcome charge

From Mr G. Chichester

Sir—Although one highly desirable consequence of the introduction of the community charge should be a higher turnout in local elections, it should also embrace all residents not eligible to vote and therefore go beyond being a poll tax.

Joe Rogaly (July 11) rather undermines his criticisms by giving an incomplete view of the proportion of local spending borne by rates and out of national taxation, since he omits the significant amount covered by charges and rents. He also has given a slanted view by being selective in his comparison of the present level of rate support grant with the astronomical levels achieved by a Labour Government in the 1970s and failing to go further back in time to achieve a more balanced view of the trend.

Rates are a grossly unfair tax. They bear no relation to ability to pay. They bear no relation to benefits or services received. They have a pitifully small connection with electoral accountability for the domestic ratepayer and none at all for the commercial ratepayer. They are based upon valuations which are chronically out of date and grossly distorted to the disadvantage of regions most in need of economic activity.

welcome and look forward to the impact the community charge will have upon electoral accountability. I urge those concerned about gainers and losers to reflect upon the redistributive effect of a universal business rate in favour of the regions in need and to reflect what their own rate bill would be in the event of a revaluation. And I hope all those on whom the community charge will bear will grasp the financial implication for them of local authorities, or individual schools, opting out of their local education authority in favour of grant maintained status funded centrally.

Giles Chichester,
Chairman, Two Cities Branch (London and Westminster),
Small Business Bureau,
9, St James's Place, SW1.

Inequalities in education

From Ms J. Shepherd

Sir—Mr Rogaly (July 9) wrote of the way in which the UK and US education systems are following a similar direction as their respective Conservative Governments pursue their radical policies, taking choice away from local government and placing it in the hands of the "consumer". This, Mr Rogaly says, is society's natural reaction to the betrayal by teachers over the past three decades. Mr Hopkinson (July 14) cringes at the comparison, British education being far superior. Anyway, he says, re-introducing the grammar system may be "all that is required." For opposite reasons they explain or justify this right-wing backlash of traditional style education.

But have we forgotten already the vast inequalities and social damage caused by this antiquated system? Perhaps some of us were not prey to it. Hardly have we finished it from society and plans are being made for its reimplementation. If the comprehensive system has shortfalls, surely it is at least heading in the right direction; that is to provide an equal education for all children, regardless of background or, for that matter, parents (the consumer), who, let's face it, are certainly not always the best judge of their children's educational needs and priorities. Abandoning the path of the comprehensive system at such an early stage in its life would, I believe, be tragic.

The new Government policy will once more encourage greater divisions in educational facilities and provisions. bleak memories flood back of the pathetic choice of subject options on offer at the local secondary modern, while at the grammar school, an infinite number seemed to be available to all. Without wanting to sound melodramatic the psychological effects are obviously substantial. After such early categorisation into "passers" and "failures" expectations were worlds apart with I would say maybe 5 to 10 per cent of secondary modern students being encouraged to do "A" levels (if that), while at grammar school, without saying that grammar school pupils would pursue "A" levels and then probably a stint at university.

I am not necessarily singling the praises of over-enthusiastic expectations of children, and I do not expect that the Government plans will produce exactly the same system as before, but I am sure that these plans will create that fundamental division between "successful" and "second-rate" schools.

Vast inequalities obviously continue to exist within our education system, but we should make them a thing of the past, not of the future.

Jane Shepherd,
Trovebridge Estate,
London E9

In fact, the nature of the

of accommodationist approach which enabled the Soviet Union to approach equal global status with the US. Nor is this process necessarily complete; a fine career diplomat, Mr Arthur Hartmann, was recently abruptly removed as US ambassador to the Soviet Union in favour of a true believer.

Over 200 plus years, US foreign policy has known its fluctuations from periods of engagement to times of withdrawal from the affairs of the world. It has also flirted with ideology—but rarely, if ever, to the point of dominating national policy. History suggests that de Tocqueville was probably right when he wrote that "in no country in the civilised world is less attention paid to philosophy than in the US." That is, until the Reagan revolution.

Reagan Administration was set in concrete very early in its term. Those convinced that all that had preceded—and not just in the Carter years—was misguided were implanted in the Washington bureaucratic woodwork at a deeper level than before. Some were indisputably able—Richard Perle at the Pentagon is an example—but their quality mattered less than their ideological purity.

The State Department itself was eviscerated—quite deliberately, since to the true believers it represented the sort

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all. Earl Warren was a Californian, and a Republican to boot, compounding his perceived sins. It matters that men like Edwin Meese, now the Attorney General, and William Casey, the late CIA director, both apparently privy to Reagan's extra-curriculum activities—are known to have chafed under the Warren bit. So, in his days on the public relations circuit for General Electric, did Ronald Reagan.

Nor, in the same context, can the legacy of the Vietnam War be ignored. It has long been a tenet of the new right that the war would have been won in the paddy fields and the jungles of Vietnam, but for interference by the legislature and courts of the capital city. Col North said as much last week; the war had been lost

right here in Washington." Add to this that a president who appeared invulnerable, a once tractable and still not very attractive Congress and the inclination of the media age to have life imitate art, and the circumstances which brought about Iranage are not that mysterious. Nor should it surprise that there seemed nothing wrong in the belief that the ends could justify any means; or that the President could be considered above the law—at least so far as the Boland Amendment prohibiting aid to the Contras was concerned.

Of course, US Presidents have broken or bent the law in the past and deliberately omitted to tell Congress about key initiatives. FDR did so knowingly, in providing material assistance to Britain before Pearl Harbor; both Eisenhower and JFK permitted the CIA a licence that ran far beyond its legal charter. Nixon did not seek approval before despatching Kissinger to open doors to China. But, with the possible exception of some of the CIA's more outlandish plots, these were more than merely "neat ideas" designed to play well to the popcorn audience in the circle. Just as relevant is the fact that the licence operated under the aegis of previous Presidents have not been middle ranking military men.

Not everything the Reagan administration has entailed is principled policy. It is ideologically reflexive or extra-curricular. It has been sensibly pragmatic in recognising winds of change in the Philippines, Haiti, and most recently in South Korea. The Reykjavik summit apart, it has not been had about consulting its Western allies. But the tendency is still there and is most evident in those parts of the world—the Middle East, Central America and perhaps still in dealings with the Soviet Union—where the Administration's emotions and ideology remain too close to fever pitch, and where thought is not necessarily the most prized commodity.

Professor Schlesinger, revering American traditions as much as President Reagan, reckons the Founding Fathers got it right when they declared that the fledgling nation should pay "attention to the judgment of other nations." For reasons of self-interest. Not the least of these is that "independently of the merits of any particular plan or measure, it is desirable, on various accounts, that it should appear to other nations as the offspring of a wise and honourable policy." The Founding Fathers, of course, were not "neat ideas" with the words "neat idea."

"The Cycle of American History," by Arthur Schlesinger, Andre Deutsch, £14.95.

"FOREIGN POLICY." Professor Arthur Schlesinger wrote recently, "is the face a nation wears to the world." What the world has to work out now is whether the real American visage is that of Lt Col Oliver North and those (alive, dead or napping) with whom he worked, or something or somebody more rooted in the nation's character and history.

It is no idle question. Mrs Thatcher charged off to Washington last week quixotically and ostensibly to proclaim her faith in the man on whose watch and in whose name all manner of things were done. Probably her mission was no more than tactical, to ensure that policy is not frozen for the next 18 months in a morass of domestic American recrimination. Perhaps it was strategic, a reaffirmation of the common values she believes should constitute the mainstream of Western thought for years to come.

If the latter, the world has a problem. For it is far from clear that Reaganism—as exemplified by such licensed operators as Col North, Admiral John Poindexter and former Col Robert Macfarlane—represents anything more than an ideological purity created from a particular snapshot of historical time.

It has long been apparent, though not readily admitted by European conservative governments, that the current US Administration contained members and espoused policies sharply at variance with most of what had gone before. Earlier reservations had been smoothed over the rougher and more uncomfortable edges of Mr Carter's passions for disarmament and the pursuit of civil liberties. If Mr Carter had a "loose cannon," it was Zbigniew Brzezinski, and he was no crude Georgian.

At no stage in the Reagan years can a comfortable balance be said to have existed between traditional self-interest in the practice of foreign policy and the pursuit of ideological aims. Mr Reagan's two Secretaries of State, General Alexander Haig and Mr George Shultz, both establishment figures, never asserted their authority with any consistency of the former because he tried too hard to do so for the wrong reasons and at the wrong time, the latter for reasons which are harder to divine.

In the end, however, the influence of such establishment pillars as Walter Mondale, Cyrus Vance and Harold Brown smoothed out the rougher and more uncomfortable edges of Mr Carter's passions for disarmament and the pursuit of civil liberties. If Mr Carter had a "loose cannon," it was Zbigniew Brzezinski, and he was no crude Georgian.

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Mr Reagan's militant tendency

By Jurek Martin

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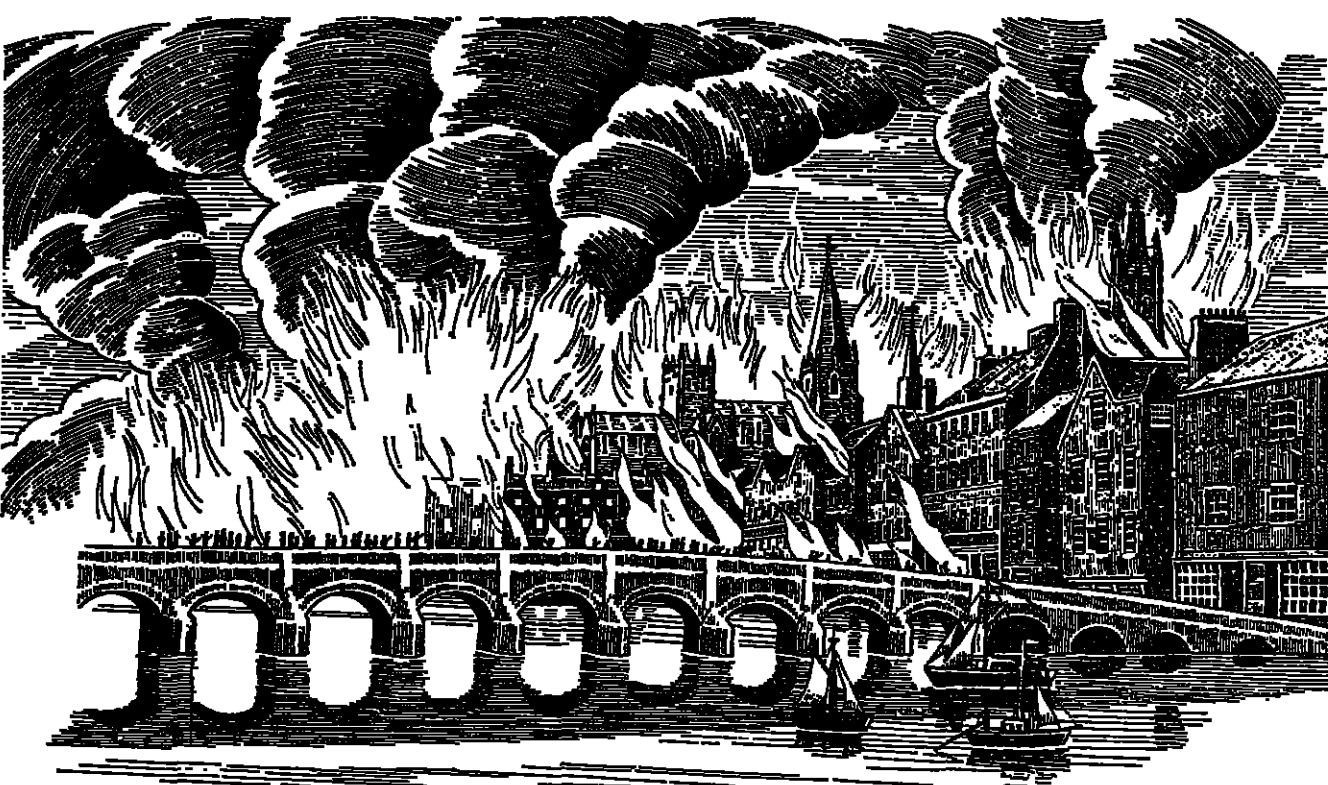
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"No civilised country has paid less attention to philosophy than the US—that is, until the Reagan revolution"



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How to ensure a productive future for the world's farmers

From Mr J. N. Coleclough

Sir—John Cherrington, in Farmers Viewpoint (July 14) talked about facing up to intensification and made the point that he believed this to be the Minister of Agriculture's only positive policy.

I think he may well be right, but unfortunately this is the British view and it is a view which is not shared by the rest of Europe.

The historical perspective of most Europeans includes the memory of starvation and deprivation that occurred during the Second World War. In the UK our problem was limited to food rationing.

Unfortunately too, we only have a very small number of people regarded as farmers, less than 225,000. In the remainder of Europe there are some 10.4m farmers, and that is a sufficient number to be politically important.

One of the current problems is that everybody assumes the cost of funding the EC to be enormous, but it is such a minuscule amount of money bearing in mind the 32m people that are part of the EC—it is not often put into its proper perspective.

If you take an all-up cost of support of being £220m, this only equates to 18p per day per

person in the EC, or about the cost of a stamp.

Of course, having said that, the problem that has to be addressed is, where lies the future?

The capability of farmers world-wide to increase production is only just starting. World-wide production of cereal crops between 1974 and 1984 grew 29 per cent. Is this a bad thing? It is a renewable asset that can be grown every year. The potential is there to produce a great deal more. The problem is finding the market for it.

The solution may well be to divert some of the funds being used for storage of excess production into the development

of processes and turn what we currently call food into industrial raw materials.

If that could be achieved and we could reduce our reliance on finite oil-based products for annually replaceable natural products, then we would satisfy the growing "green revolution," ensure a long-term future for the world's farmers and, at the same time, maintain their self respect and the control of the countryside by people who understand it best.

Jeremy N. Coleclough,
managing director,
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FINANCIAL TIMES

Tuesday July 21 1987

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Ivo Dawney unravels the proceedings at the Brazilian ruling party's convention

Confusion reigns in Sarney's court

AFTER two days of indescribable bedlam - football chants, bawling, bawling, bawling, bawling - the 724 delegates gathered in the presidential palace in Brasilia this weekend faced three choices as to how to proceed in the national assembly which is drafting the new constitution.

The party, whose motto could justifiably be "unity is weakness" had demanded the meeting in order to hammer out a common position on the length of President Jose Sarney's mandate and the choice between a presidential or parliamentary system of government.

What it actually revealed was the polarisation of the party's progressive and conservative wings and that only a decision could bridge the gaping credibility gap between them.

The first of the two crucial issues - the presidential term - has taken on a symbolic importance far beyond the merely constitutional.

Partly in consequence of the constant demand for a decision from Mr Sarney himself, it has become a litmus test of loyalty to an administration which the PMDB's left regards as betraying its social democratic, progressive traditions.

The 724 delegates gathered in Brasilia this weekend faced three choices as to how to proceed in the national assembly which is drafting the new constitution.

They could vote for a five-year term of office as Mr Sarney has demanded; they could confront the administration by opting for four years; they could postpone



President Jose Sarney: seeking a five-year term of office

the final decision until November, leaving PMDB congressmen to take their positions where the framework of the constitution is better known.

Their conclusion to opt for the latter is owed principally to the skillful pragmatism of Mr Ulysses Guimarães, the party president, and the power of the state governors to swing votes through offers of favours or threats of revenge.

But the underlying struggle for the party's soul now goes to the roots of Brazil's political debate - whether the country should press ahead more rapidly towards greater social equity, substantial land reform and a large scale redistribution of wealth, or if these processes should evolve in a much more gradual timeframe.

With the PMDB's 300-plus

seats in the 559-seat congress straddling the entire centre ground of Brazilian politics, the floating voters hovering between the two positions are crucial.

Late on Saturday night, the view of Mr Fernando Henrique Cardoso, the PMDB's senate leader and a shrewd analyst, was that the progressive wing could not win the four-year vote. Despite his support in principle, the Senator favoured delay to defeat.

It's just not serious for a party to change so dramatically just because Mr Sarney says he wants five years, he said. "We are not organised enough, and we need to know what the constitutional rules are before we vote."

For the right, a series of conflicting messages were coming

from the President's staff in the nearby Planalto Palace. First, he appeared to favour a vote, confident in victory for the five-year lobby.

Then, after the convention surprised everyone by voting 472 to 270 that it would proceed by secret ballot - thereby relieving many of the pressures of prior commitments - the order is said to have switched to the delay option. This, and its chief proponent Mr Guimarães, eventually proved victorious by 458 votes to 360.

The other great victor of this bizarre melee was Mr Mario Covas, the PMDB's maverick leader in the assembly, who has consistently championed 1988 elections (the four year term) as essential to complete the transition to democracy.

Though Mr Covas was beaten in the vote, his impassioned speech for the PMDB to return to its original wish for a year, or of dreams, of utopias, of victories and of struggles brought even his opponents to their feet and ended with a tear-jerking mass rendition of the anthem.

Triumphant in defeat, Mr Covas won the moral argument with a snap newspaper poll of 470 delegates yesterday, giving him 20 per cent of the vote as preferred presidential candidate, far ahead of the next preference, Mr Guimarães, at 7.7 per cent.

For foreigners weighing the country's political risk, not least the banks' credit analysts, the confused events in Brasilia this weekend can have only one consequence - the Brazil file goes back to the pending tray.

Morocco surprises EC with application to join

By Tim Dickinson in Brussels

KING HASSAN II of Morocco yesterday took the European Community by surprise with a letter indicating that his north African kingdom intends to apply for membership of the world's largest economic and political club.

Reaction in Brussels, where the letter was delivered by his Foreign Minister, Mr Abdelatif Filali, to the Danish President of the EC's Foreign Affairs Council, Mr Uffe Ellemann-Jensen, was confused but sceptical.

Mr Ellemann-Jensen said last night that the issue would be discussed at the next meeting of Europe's foreign ministers in September; but he also stressed the clear legal obstacles lying in the way of Moroccan membership.

In particular, he alluded to article 229 of the Treaty of Rome which states that any European country may apply to join the European Community though, as one senior diplomat in Brussels pointed out last night, it does not specify that non-European countries may not apply.

Nevertheless, most observers privately feel that the Moroccan move - it was not entirely clear whether the letter represents a formal application or a request for a preliminary study - is unrealistic and is almost certain to be thrown out.

They point out that, despite the country's close links with Europe (notably following the accession of Spain and Portugal to the Community at the beginning of last year) and Mr Filali's recent declaration that the country is "part of the West", Morocco is simply not European; that its goods already enjoy generous access to Europe's markets; and that the Community is currently grappling with the considerable challenge of Turkey's request for membership.

The application from Ankara, which is currently being considered by the EC, poses three theoretical dilemmas for Greece, which has been noisily threatening to veto the idea if it is recommended in Brussels. As a poor country with a rapidly expanding population and a large agricultural base, Turkey has been suffering from economic pressures on the Community just as it is struggling to absorb the new Iberian partners and complete the internal market.

The same arguments, diplomats say, can be levelled at the Moroccans. Then there is a political problem of the Western Sahara, the old Spanish Sahara where Morocco's territorial claim is not recognised by Britain and other members of the twelve.

Speculation last night centred on the possibility that, by lodging an application at the moment, Morocco is hoping to improve its bargaining position in future negotiations over its association agreement with the EC.

Mr Ellemann-Jensen said he was "very happy to have received the letter" and interpreted it as a "clear signal of Morocco's European orientation" and a desire to keep close relations with the EC - and its wish to strengthen these close ties.

Francis Gihles in London adds: Ever since he ascended the Moroccan throne 26 years ago, King Hassan has worked hard at casting his country as the natural bridge between Western Europe and the Arab world and Africa.

Western Europe accounts for two-thirds of all the Kingdom's non-oil imports and purchases three-quarters of its goods. Thirty one per cent of Moroccan exports go to France and Spain, which together buy 39 per cent of all the Kingdom's goods.

In its efforts to preserve its competitive advantage vis-à-vis Spain and Portugal, its principal competitors in western Europe, where fresh fruit and vegetables, leather and textile goods are concerned, Morocco has called for special treatment beyond that being granted to other Mediterranean basin countries.

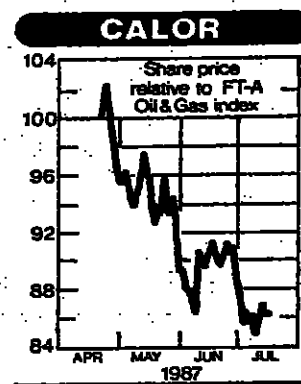
Morocco's case is, however, at bottom, based more on political and geographic considerations, such as the Kingdom's firm pro-western orientation and its strategic value to the west, rather than on straightforward economic factors.

It also comes at a time when Algeria is actively seeking to join the Community in an effort to convince Colonel Muammar Gaddafi to join the treaty of non-aggression which already binds Algeria, Tunisia and Mauritania.

Were Libya to join, Morocco might feel somewhat isolated, at least in the context of Maghrib diplomacy.

THE LEX COLUMN

Some like it cooler



ward selling at the bottom of the market.

The increase of almost 60 per cent on margins in the LFG business is the real eye-opener, and reflects the stronger terms enjoyed by Calor in its negotiations with the refiners. But there must be a danger that the Monopolies Commission will use this new level of profitability as a reason for another look at the bottled gas business. If Calor makes £30m net this year, then the shares are on a multiple of only 13 times earnings, but there are few signs that the discount to the market will narrow.

Grand Metropolitan

The fact that US institutional investors have shown a growing interest in leading UK companies while those same companies have been snapping up US corporate assets at an unprecedented rate, might suggest a remarkable preference for UK managers over their own. It also suggests that whoever is confident that the current wave of UK takeovers in the US will not repeat the mistakes of the early 1980s.

Yesterday's news of Grand Metropolitan's sale of Quality Care for \$102m - bought in early 1985 for \$124m - might have been especially designed to shake that confidence. Although the dollar loss is said to be a mere £15m, the currency movement could scarcely be worse and the book loss in the UK accounts will be about £20m. Fortunately there are plenty of reasons for not seeing

this upset as symptomatic either for Grand Met or for UK companies in general.

Grand Met's strategic US management - now departed - became so obsessed, in the early 1980s, with demography that they forgot about everything else. While focusing on the growing army of the elderly, and the very young, was sensible enough, Grand Met did not apply its knowhow in branded goods. Quality Control was also hit by a surge of competition following a tax change which induced hospitals to push out patients before they had fully recovered. The sale should not damage the rehabilitation of Grand Met and may indeed be seen as a cleansing break with the past leadership. As well as starting to tidy up the rather fragmented US portfolio, yesterday's decision may even attract a few US investors, who have - understandably given Grand Met a wide berth to date.

BAA

If ever proof were needed that this Government will go to extremes to avoid balloting applicants for shares it is selling, then the BAA basis of allocations provides the necessary evidence. To limit allocations to tiny parcels of 10 shares is itself peculiar: a week earlier the vendors had set a minimum subscription level of 150 shares, with the implication that anyone who wanted fewer should not bother applying.

The decision to throw out all applicants for more than 1,000 shares is at least as vicious as any reasonable ballot, with the difference that a ballot gives everyone a chance, while this method has given 13 per cent of applicants no chance at all. The route chosen is clearly motivated by the Government's desire to broaden share ownership widely as possible, and also to show its solidarity with the tiny - as opposed to the merely small - investor.

The City would be wrong, however, to look back nostalgically to the British Telecom offer, in which applicants for up to 100,000 shares were allotted stock. The BAA method at least makes sure that large applicants will not have their cheques cashed, avoiding the risk that they would lose more on interest foregone than could be recovered in profits on minute allocations.

UK futures exchange rejects SE merger plan

By Alexander Nicoll in London

THE BOARD of the London International Financial Futures Exchange yesterday rejected a merger proposal from the London Stock Exchange. It agreed, however, to come up with its own proposals for creating a single financial futures and options market in London.

The stock exchange had suggested that it absorb the futures exchange to create a derivative products market which would have combined Liffe's futures and options business with the stock exchange's traded options market.

Under the plan, the new entity would have had a degree of independence within a federal structure.

The Liffe board, however, was not confident that the new market would have sufficient independence from the Stock Exchange Council. Members observed that the Council currently takes all major policy decisions.

The independence is needed, Liffe feels, in order to ensure that the futures and options market has the flexibility and spending power to develop new products.

Such products could, like many of Liffe's present contracts, have little relationship with the Stock Exchange's main markets in gilt-edged securities and equities.

The Stock Exchange had argued that the creation of a single market authority for securities, futures and options markets would enable London to compete more effectively with other financial centres.

Liffe members agree that a single market for derivative products should be created, incorporating Liffe and the Stock Exchange options market. This would reduce membership, transaction and clearing costs and avoid overlapping between the two markets. Both currently offer gilt, currency and currency options.

Liffe will now work on its own proposals and will discuss them both with the Stock Exchange and its own members.

Volume both at Liffe and in the Stock Exchange options market has risen dramatically with last year's Big Bang reforms. At Liffe, the increase has driven up seat prices, which now stand over £200,000 (\$125,000) double their level at the beginning of the year.

Grand Metropolitan sells US nursing services chain

By Mike Smith in London

GRAND METROPOLITAN, the UK food, drinks and hotels group, announced yesterday that it is selling Quality Care, the US home nursing services company which it bought less than three years ago as part of a much-heralded expansion in branded consumer services.

The buyer, Lifetime Corporation, will pay \$102m in cash, which is \$13m less than Grand Met paid for Quality Care in January 1985.

Lifetime claims to be the third largest provider of home health care personnel in North America. It says figures for the past four months suggest annualised net revenue of \$153m and operating income of \$9.4m.

Mr Allen Sheppard, Grand Met chairman and chief executive, also revealed yesterday that the group was considering the future of Children's World, the kindergarten chain which was one of the two other branded consumer services groups it bought as part of the same strategy. It had no plans to sell Pearl Health Services, the eye care chain which was bought for

\$385m and was the third in the series of acquisitions.

Analysts welcomed the Quality Care sale. One said that Grand Met's decision to buy the company had been the result of over-confidence and over-ambition. The disposal reflected tighter control being exercised by central management following the appointment of Mr Sheppard at the end of last year.

The disposal is the latest Grand Met deal in a series aimed at withdrawing from peripheral activities and concentrating on core operations. The biggest acquisition was announced in January when the group said it was paying \$200m for Heublein, the US drinks company. Last month it said it was disposing of its Contract Services Division in a £160m management buyout.

"We cannot be everything to everybody," Mr Sheppard said yesterday. "In the sectors we remain in we are going to play for keeps."

Grand Met's difficulties with Quality Care can be gauged by the subsidiary's performance in

the year to the end of last September when sales of \$160m resulted in pre-tax profits of \$3.3m. That was only marginally above the \$7m the company made in the year to the end of November 1984.

The disposal will reduce Grand Met's gearing by more than 6 percentage points. Mr Sheppard said the group was now on target to achieve its aim of reducing gearing to the 70s. Following the Heublein acquisition it had reached 120 per cent.

When Quality Care was acquired in 1984, Mr Sheppard does not count for intangible assets in its UK balance sheet, wrote off the goodwill element. As a result the sale will give rise to an extraordinary gain over book value of £50m.

Mr Sheppard said the sale of Quality Care was being performed satisfactorily but Grand Met was evaluating whether it fitted in with its US portfolio. "The problem is its size: annual profits are only around \$3m to \$4m," he said.

UK plans changes in research funding

By David Fishlock in London

THE UK Government plans sweeping changes in the management and funding of research and development, including a restructuring of university science programmes.

Under the plans, published yesterday in a White Paper, Mrs Margaret Thatcher, the prime minister, will personally take charge of the country's civil research and development programme.

The proposals, which place a strong emphasis on exploiting the economic potential of research, were drawn up following sharp criticisms in January from a House of Lords select committee of the £8bn-a-year (\$9.65) research effort. The Lords said the strategy lacked co-ordination, particularly in the way research was applied to industry.

The Cabinet Office science secretariat, headed by Mr John Fairclough, seconded from IBM as the Prime Minister's chief won two major battles in drafting the government's response to the Lords' report.

One was to secure Mrs Thatcher's backing for the plan, and the other was with the Ministry of Defence to limit what was seen as a disproportionate allocation of scientific resources to defence.

An accompanying report from the Advisory Board for the Research Councils, as scientific advisers to the department of Education and Science, provides strong support for the changes.

Under new machinery outlined in the White Paper, Mrs Thatcher will chair a committee which will be advised by a new technical team called the Advisory Council on Science and Technology (Acost).

As the White Paper puts it, Britain's future procurement policies will make more discriminating and economical use of the country's research and development resources. They are intended to lead to a gradual reduction in the real level of defence R and D over the next decade.

Syrian to join Soviet space mission

SYRIAN Minister of Defence Mustapha Tlass arrived in Moscow yesterday to watch the launch of his country's first cosmonaut into space, Reuters reports from Moscow.

Lieutenant-Colonel Colonel Mohammed Faris, a 36-year-old air force pilot from Aleppo, will make Syrian history on Wednesday when he joins a 10-day mission with Soviet cosmonauts Alexander Viktorov and Alexander Alexandrov.

Their Soyuz TM-3 will blast off from the launch centre in Kazakhstan. They will orbit for two days before docking with the Soviet space station Mir, where cosmonauts Yuri Romanenko and Alexander Laveikin are working as part of a long-term project.

Mr Tlass, who is also deputy prime minister, was accompanied by a number of Syrian military officials.

Steel output cuts

Continued from Page 1

lowed to continue with only part of the output controls which are allocated to them from Brussels.

If the EC wanted to produce over that limit, they would have to pay for the privilege into a fund to assist less efficient companies to close - a suggestion which has infuriated the UK, which does not see why a profitable British Steel should have to pay for production which belongs to it by right. However, the attraction of Mr Narjes' idea is that it depends on a clause in EC steel law that only needs the support of a majority of member states to be put into effect. This

is important in view of the fact that the Commission scheme is almost certain to be blocked by Britain and could get a critical reputation from the Netherlands and West Germany.

A simpler fund raising scheme, believed to be supported by Mr Peter Sutherland, the Competition Commissioner, would impose a straight levy on output of steel products still under the quota system. While easier to operate, this second option would legally need member states' unanimous agreement, and theoretically could risk the future of the whole package.

World Weather

Location	Temp	Wind	Cloud	Humidity	Pressure	Visibility	Notes
Algeria	24	10	10	65	1012	10	
Algiers	24	10	10	65	1012	10	
Amman	24	10	10	65	1012	10	
Baghdad	24	10	10	65	1012	10	
Bahia	24	10	10	65	1012	10	
Bombay	24	10	10	65	1012	10	
Buenos Aires	24	10	10	65	1012	10	
Calcutta	24	10	10	65	1012	10	
Cairo	24	10	10	65	1012	10	
Cardenas	24	10	10	65	1012	10	
Chennai	24	10	10	65	1012	10	
Columbo	24	10	10	65	1012	10	
Dakar	24	10	10	65	1012	10	
Dhaka	24	10	10	65	1012	10	
Durham	24	10	10	65	1012	10	
Harare	24	10	10	65	1012	10	
Hong Kong	24	10	10	65	1012	10	
Jaipur	24	10	10	65	1012	10	
Jakarta	24	10	10	65	1012	10	
Kuala Lumpur	24	10	10	65	1012	10	
London	24	10	10	65	1012	10	
Los Angeles	24	10	10	65	1012	10	
Luanda	24	10	10	65	1012	10	
Luxembourg	24	10	10	65	1012	10	
Madras	24	10	10	65	1012	10	
Mumbai	24	10	10	65	1012	10	
Nairobi	24	10	10	65	1012	10	
New Delhi	24	10	10	65	1012	10	
New York	24	10	10	65	1012	10	
Paris	24	10	10	65	1012	10	
Rangoon	24	10	10	65	1012	10	
Riyadh	24	10	10	65	1012	10	
Singapore	24	10	10	65	1012	10	
Sri Lanka	24	10	10	65	1012	10	
Taipei	24	10	10	65	1012	10	
Tel Aviv	24	10	10	65	1012	10	
Tokyo	24	10	10	65	1012	10	
Tripoli	24	10	10	65	1012	10	
Ulaanbaatar	24	10	10	65	1012	10	
Yokohama	24	10	10	65	1012	10	

Readings at mid-day yesterday
C: Celsius D: Degrees F: Fahrenheit P: Partly H: Heavy R: Rain S: Sky G: Good T: Thunder

Reed International P.L.C.

has sold its

Paint & DIY Division
(including Crown Paints and Polycell in the UK and subsidiaries in Continental Europe and America)

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday July 21 1987

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Occidental poised to offer stake in IBP

BY WILLIAM HALL IN NEW YORK

OCCIDENTAL PETROLEUM, the international energy group headed by the 89-year-old Dr Armand Hammer, yesterday confirmed widespread rumours on Wall Street and said it was considering a public offering of stock in IBP, the biggest US meatpacker.

Occidental acquired IBP, formerly known as Iowa Beef Packers, in 1981 for \$800m. The company operates 10 beefpacking plants in eight states and four pork packing plants.

Last year the company slaughtered 1.9m cattle and 4.4m hogs and is close to completing a new plant in Northeast Iowa which will be the world's largest volume, most technologically advanced pork plant.

The group's diversification into the agribusiness has met with mixed success and there has been growing speculation in recent months that Dr Hammer would seek either to sell or split off IBP. This would reduce Occidental's heavy debt burden and enable top management to concentrate on its core energy operations.

Some Wall Street analysts have estimated that the business is worth more than \$1bn and prior to yesterday's announcement there had been rumours that Occidental was hoping to raise around \$800m by selling a 40 per cent stake in IBP to the public.

Occidental refused to speculate on the size of the proposed offering

or the sum of money it planned to raise. In a brief statement from its Los Angeles headquarters it said it was considering a public offering of common stock of IBP which, if consummated, would result in public ownership of a substantial minority in IBP.

Prior to any such offering of IBP common stock, IBP would incur borrowings, a portion of the proceeds of which would be transferred to Occidental and used by Occidental to reduce other outstanding debt.

Occidental stressed that there could be no assurance that the transaction would go through and it was not possible to predict its impact on Occidental.

Firm sales push Dow Chemical to record \$312m

By Our New York Staff

VERY strong volume gains and firmer prices helped push Dow Chemical's second quarter net income 40.5 per cent higher, to a record \$312m, and the US chemical multinational is forecasting an "outstanding" third quarter.

Mr Robert Keil, executive vice president, says that "strong demand for basic chemicals and plastics continued in the second quarter as world economies maintained a moderate but sustained rate of growth."

Polyethylene and styren polystyrene resins were "major contributors" among basic plastics and vinyl chloride monomers and chlorinated solvents were singled out as strong performers in Dow's basic chemicals business.

Sales rose 13 per cent to \$3.3bn in the second quarter, with Dow Europe and Dow Pacific achieving record sales and operating income. "While prices have yet to recover from the declines in the early 1980s, a meaningful improvement occurred during the second quarter," says Mr Keil.

Net income per share rose by 30.6 per cent to \$1.62. Dow says that the latest earnings are 22 per cent above the previous all-time high of \$1.33 per share in the fourth quarter of 1980 and it expects business to remain strong for the balance of the year.

For the first half of the year net income rose 40.5 per cent to \$558m, or 59 cents a share, and sales rose 7.8 per cent to \$4.5bn. Dow's shares, which have recovered from a low of \$40 in recent months, rose by \$14 to \$57 1/2 in early trading yesterday.

American Cyanamid, the New Jersey-based chemicals group, increased its second quarter net income by 55 per cent to \$87.4m, or 96 cents a share. Sales rose 5.9 per cent to \$1.1bn. The latest figures were boosted by a 13 cent per share gain on the sale of the group's Jacqueline Cochran fine fragrance and skin care businesses.

Mr George Sella, chief executive, says that the record sales and earnings were the result of gains in all business areas with the agricultural segment making a "very dramatic contribution." The company also cites continuing cost containment and "excellent international results," aided by increased local currency sales and the strength of foreign currencies versus the US dollar for its improved performance.

American Cyanamid shares, which have ranged between \$35 and \$54 over the last year, rose by \$4 to \$52 in early trading yesterday.

Lotus nets \$16.3m in second quarter

By Louise Kehoe in San Francisco

LOTUS Development, the largest US publisher of personal computer software, announced record sales and earnings for the second quarter ended July 4.

Sales rose 42 per cent to \$64m, up from \$45.2m and net income increased 35 per cent to \$16.3m, or 36 cents a share, from \$11.8m, or 25 cents, in the same period last year.

"It was a great quarter across the board," said Mr Jim P. Manz, president and chief executive. "Business was up significantly in both domestic and international markets and new products made important contributions to revenue growth."

According to Mr Manz, Lotus' strategy is to leverage its leading position in personal computer spreadsheet programs to establish new businesses in related areas. One such venture is the publication of financial data on compact discs.

During the quarter, Lotus announced an agreement with IBM to develop programs for use on mainframe and personal computers.

Included in the agreement are plans for a mainframe computer version of Lotus' top-selling 1-2-3 spreadsheet program.

For the first six months, net profits were \$30m, or 66 cents a share, against \$22.2m, or 48 cents. Sales rose from \$135.5m to \$178.8m.

Merrill Lynch posts modest fall despite \$155m trading loss charge

By Our New York Staff

MERRILL LYNCH, the big US brokerage group, yesterday reported a modest 8.8 per cent drop in second-quarter net income to \$83.3m, or 76 cents a share, despite taking a previously announced \$155m after-tax charge for trading losses in its mortgage-backed securities business.

The trading loss, which related to the positioning and subsequent liquidation of certain mortgage securities and related hedges, was announced at the end of April.

However, Merrill says it was more than offset by strong earnings performance in other operations and after-tax gains of \$78.2m and \$49.3m respectively relating to the sales of leasing and real estate operations.

The group said its second-quarter performance was boosted by its investment banking operations where revenues, aided by major contributions from the mergers and acquisitions area, rose 27 per cent to \$283m.

Commission revenues, insurance, asset management and custodial fees, and other revenues also registered strong gains over last year.

For the first six months of 1987 Merrill's net income rose 8 per cent to \$192m, or \$1.75 per share, and revenues rose 14 per cent to \$5.1bn. Despite the second-quarter trading loss Merrill says that it is confident that it can achieve a strong overall performance for the year.

The group's net interest income rose 15 per cent to \$114m in the second

quarter and for the six months is 18 per cent higher at \$212m. Total expenses in the latest quarter rose 11 per cent to \$2.4bn, primarily reflecting a \$115m increase in insurance expenses.

Merrill's shares, which are trading well below their year's peak of \$46 1/2, rose by 5 1/2 to \$35 1/2 in early trading yesterday.

Paine Webber, one of the smaller Wall Street brokerage firms, increased its second-quarter earnings 146 per cent to \$17.6m, or 53 cents a share on a 5 per cent rise in revenues to \$637.6m.

The firm says profits from fixed income were more than double last year's out-turn, in a period when the debt markets posed "exceptional challenges."

For the first half net income rose 38.2 per cent to \$50.2m, or \$1.58 per share, on a 5.4 per cent rise in revenues to \$1.3bn.

David Lasscelles adds: Mr Stanislas Yassukovich, head of Merrill's European operations, said Merrill's London-based gilt-edged business was making a small profit, and he denied it had suffered the losses widely attributed to it in the market.

It was not possible to break out Merrill's Big Bang operations because of the global nature of Merrill's business.

Mr Yassukovich said the new capital adequacy rules proposed for the UK investment business last week would result in higher costs and less flexibility for firms like his own.

Schlumberger hit by weak oil exploration activity

By Our New York Staff

SCHLUMBERGER, the US oilfield services company suffering from weak North American oil exploration activity, yesterday reported a halving of its second-quarter net income to \$30.1m or 11 cents a share.

The latest quarter compares with earnings of \$78m, or 27 cents a share, from continuing operations in the 1986 June quarter. Last year's results do not include a \$23m or 9 cents a share loss from Fairchild, the semiconductor subsidiary which Schlumberger is attempting to shed.

Revenues, excluding Fairchild, were down 14.4 per cent at \$1.1bn. Revenues from Schlumberger's core oilfield services business, in which it is world leader, tumbled 22 per cent to \$541m.

Schlumberger stock, which recovered strongly this summer as oil prices picked up, was unchanged yesterday at \$50 1/2.

However, Mr Euan Beird, chairman, said that all operating groups had better results than in the depressed first quarter, when Schlumberger reported earnings of \$5m, or 2 cents a share.

"In particular, due to the very significant cost reductions undertaken in 1986 and improved price levels of our services, the overall results of Oilfield Services continue to improve," he said.

Six-month profits were \$35.1m, or 13 cents a share, against \$270.9m, or 93 cents, in 1986, which excludes a \$67.5m loss from Fairchild. Revenues were down from \$2.73bn to \$2.21bn.

Unisys overseas sales growth boosts confidence in merger

By James Buchanan in New York

UNISYS, the US computer company forged last year from the merger of Burroughs and Sperry, yesterday reported second-quarter earnings of \$121.2m or 62 cents a share, on revenues of \$2.3bn.

The latest results are not comparable with last year's June quarter, which showed earnings of \$76.2m on sales of \$1.3bn but did not include a contribution from Sperry.

However, earnings per share grew by nearly 15 per cent on a fully diluted basis, confirming Wall Street's recent confidence in the merger. Unisys' stock price has risen by more than half already this year.

Mr Michael Humenthal, chairman, said that the company enjoyed strong sales growth, especially overseas, and lower costs and improved operating profit margins during the quarter. The result "has increased our confidence that the merged structure put in place in January is settling into place ahead of schedule."

"Our projections continue to show that second half earnings will clearly exceed those of the first half," he said.

In the first half, Unisys earned \$231.4m or \$1.19 a share on sales of \$4.7bn.

Wang Laboratories, the maker of minicomputers and word processors, yesterday reported a return to solid profit in the June quarter, but announced a loss for the year as a whole.

Wang reported earnings of \$32m or 20 cents a share in the June quarter, as against a meagre \$800,000 or 1 cent a share last year.

However, sales revenues were up 15 per cent at a record \$824m, thanks to demand for Wang's new range of minicomputers introduced at the beginning of the year.

For the year to June, Wang reported a loss of \$76.7m on sales of \$2.84bn.

David Owen takes a look at the Evening Post Project

The latest news from Chicago

WITH COLUMNISTS of the calibre of Mike Royko and Ann Landers, Chicago is reputed to be a great newspaper town.

Yet circulation of the city's two rival morning dailies has, in the words of a Northwestern University associate professor, Mr Abe Peck, "not been especially brilliant of late". In terms of newspaper sales per household among the 30 largest domestic markets, Chicago now ranks 24th, having been second some years ago.

In these rather unhelpful market conditions, a group of experienced newspapermen, including Mr John Malone, a consultant with a formidable track record, and prominent refugees from the defunct Chicago Daily News (an afternoon daily newspaper) are planning to launch a new upmarket evening title - the Chicago Evening Post.

While the project has been on the drawing board, according to one report, since at least 1974 - prompting considerable scepticism that it will ever see the light of day - the signs are that with about \$1m of start-up funding still to be raised, the much-maligned venture may finally be close to launch.

Unlike the Daily News, which closed down in 1978 at a time when circulation was still more than 300,000, the Post's projected cost structure is such that, according to its progenitors, breakeven will be "in the order of 100,000".

First-year target circulation is 160,000, drawn primarily from the region's 800,000 or so households boasting annual income in excess of \$40,000.

Economies will stem - according to Mr Christopher Thomas, the venture's self-styled vice president of miscellaneous affairs - from full recourse to the by now familiar new technology, low staffing levels - the initial payroll will be only about 160 people - and the contracting out of

The newspaper's backers believe advertisers will be keen to take advantage of the chance to reach a more precisely targeted audience than that provided by the mass circulation morning papers - the Chicago Tribune and the Chicago Sun-Times. Others are not so sure, especially since the project has been on the drawing board for at least 13 years - prompting scepticism that it will ever be realised. However, the signs are that with around \$1m of start-up funding still to be raised, the much-maligned venture may finally be close to launch.

printing to local plants with the necessary time available in the afternoon.

The projected cover price of 35 cents is pitched between the local competition and the nationally-distributed Wall Street Journal and New York Times, and is calculated such that net circulation revenue should cover hard production costs.

These days, this is not always the case in the highly competitive US market. Sales will be confined to the immediate Chicago region.

Start-up costs, including almost \$1m already raised and spent, will total only \$5m, according to Mr Thomas's calculations - a remarkably low figure for a daily newspaper with the Post's rather lofty aspirations. Midwest venture capital

ists, including Chicago-based Sigma Companies, have made conditional commitments which, Mr Thomas says, "would exceed \$5m."

For his hard-earned 35 cents, the comfortably-off Chicago commuter will receive an upmarket tabloid, which its progenitors compare to El Pais, the Spanish daily, containing the full gamut of daily news and features, in-depth business reporting and sport. Closing market prices are expected to be available in time for most homeward-bound readers.

The Post's backers are confident that advertisers will be keen to take advantage of the opportunity to reach a more precisely targeted audience than that provided by the mass circulation morning papers, the Chicago Tribune and the Chicago Sun-Times. Others are not so sure.

"The idea has long since passed its time," maintains Mr Dan Miller, editor of Crain's Chicago Business, a trade publication, who says he has been writing about the venture for at least five years. "There is a niche for a precisely-marketed, sophisticated paper, but not what they have in mind."

"A lot of people are starting to compete for the same advertising dollars," warns Northwestern University's Mr Peck.

But Mr Tim Jacobson, whose projected Chicago Times, a bi-monthly magazine targeted at a similar readership, is scheduled to make its debut at the newsstands in September, is decidedly more optimistic.

"Advertisers have told us that there is a clear need for a more targeted audience," he says. "Chicago is a railroad town. People ride trains home. If it were done as well as Andreas Whittam-Smith's (British) Independent, I think an evening paper ought to make it."

All of these Securities have been sold. This announcement appears as a matter of record only.



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INTL. COMPANIES and FINANCE

Perlis in joint venture to expand into plantations

BY WONG SULONG IN KUALA LUMPUR

PERLIS PLANTATIONS, the diversified master company in Malaysia of Mr Robert Kuoh, the Southeast Asian entrepreneur, has announced a bold expansion into plantations. It has entered into an agreement with the Sabah Land Development Board, a state agency, to set up a joint company to acquire 20,000 acres of plantation land in the state. Perlis will have a 60 per cent stake in Sapi Plantations, while SLDB will hold the remaining 40 per cent. The joint venture company will pay \$7.7m ringgit (\$1.5m) to SLDB for the land in the Beluran district of Sabah, of which 8,500 acres is already planted with oil palm. Last year, Perlis Plantations took a 70 per cent stake in Saremas, which is developing a 24,000-acre oil palm plantation in the Sulu district of the East Malaysian state of Sarawak. Perlis is currently involved in sugar refining, hotels, property development, and retailing. Meanwhile, Perlis has announced the terms for its proposal to acquire majority stakes in two of its publicly listed associates — Rasa Sayang Hotels and Federal Flour.

It would offer 300 new shares for every 1,000 shares in Federal Flour. Perlis already holds 35 per cent in Rasa Sayang and 11 per cent in Federal Flour, while the Kuoh group has 30 per cent in Perlis, 10 per cent in Rasa Sayang and 27 per cent in Federal Flour. The merger would place the Kuala Lumpur-based interests under one company with a probable paid up capital of 210m ringgit and shareholders' funds of over 600m ringgit. The three publicly listed companies have a combined market capitalisation of nearly 1.9bn ringgit.

First-half rise for Japanese drugs group

By Yoko Shibata in Tokyo

ONO PHARMACEUTICAL, the medium-sized Japanese drug manufacturer which is the world's leading developer of prostaglandin products, lifted pre-tax profits in the half year to March 1987 by 29.3 per cent to ¥11.36bn (\$75m).

The strong showing at the midway mark was attributed to smooth sales of medicines for acute and chronic pancreatitis and of a prostaglandin-based remedy for obstruction of the arteries.

Half-year net profit was ¥4.23bn, up 30 per cent from the previous year. Sales totalled ¥31.54bn, an increase of 18.3 per cent. Full-year pre-tax profits are projected at ¥21.8bn, an increase of ¥6.1bn. The company intends to increase its annual dividend by ¥1 to ¥10 per share. At the end of the current fiscal year, the company will issue bonus shares to shareholders at a rate of eight per 100 shares held.

Mitsubishi Metal in red

MITSUBISHI METAL, Japan's largest copper smelter, has reported a consolidated net loss of ¥410m (\$2.7m) for the year ended March 31, compared to a profit of ¥5.48bn in the previous year. The loss per share was ¥0.72m compared to a profit of ¥9.90, AP-DJ reports from Tokyo. Sales rose by 14.4 per cent to ¥658.64bn from ¥575.91bn.

Loss at South African engineer

BY JIM JONES IN JOHANNESBURG

GENREC, ONE of South Africa's largest structural engineering companies, fell into the red in its last financial year and is restructuring itself by becoming a subsidiary of Murray and Roberts (M&R) and acquiring parts of its parent's business located in coastal areas. M&R's interest in Genrec will increase to 66.67 per cent from 33.33 per cent.

The after-tax loss was R333,000 in the year to February 28, against a profit of R2.35m (\$1.1m) in the previous

year. In addition, provisions totalling R7.95m were made against losses on existing contracts held by the works division and poor margins exacerbated by a deteriorating order book, and the value of some of the company's properties has been written down by R7.17m.

Genrec has acquired several subsidiaries in exchange for issuing 4.73m new shares in itself. The transaction lifts Genrec's issued share capital to 2.51m shares. It is also designed to

broaden the geographic spread of Genrec's business, to provide it with additional management and to restructure its debt. The directors believe the restructuring will lead to return to profits in 1988 and say it will improve Genrec's ability to participate in construction projects such as the Mossel Bay offshore gas and synfuels venture.

Last year's loss before extraordinary items was 19.1 cents a share against earnings of 21.1 cents. Dividends have not been paid since 1985.

Carlton Paper profits jump at midway

By Our Johannesburg Correspondent

CARLTON PAPER, the South African paper company which is an associate of Kimberly-Clark, increased profits substantially in the six months to June 30 even though, as the directors put it, considerable sums were spent to meet Carlton's obligations as a signatory of the Sullivan code of practice for US companies.

First-half turnover rose to R108.9m (\$51.7m) from R82.2m in the first half of 1986, operating income before interest and tax was R3.95m against R4.42m, while pre-tax profit rose to R7.34m from R4.42m.

In 1986, turnover totalled R198.6m, the year's operating profit was R19.55m and pre-tax profit was R15.57m.

The first half's earnings rose to 22.3 cents a share from 15.2 cents and the interim dividend has been lifted to 12 cents from 8 cents. In 1986 total earnings were 53.3 cents and the year's dividend was 30 cents.

Turnover down at Ciba-Geigy

By Our Financial Staff

CIBA-GEIGY, the Swiss chemical and pharmaceutical group, says group sales for the first half of 1987 slipped by 8 per cent to Sfr 8.27bn (\$5.34bn) from the same period in 1986. The company says improved operating results should largely offset negative currency factors and leave Ciba with "satisfying" result for 1987 as a whole. For 1986, Ciba posted group profits of Sfr 1.16bn on sales of Sfr 15.9bn.

Six-month earnings soar at Alcoa of Australia

BY CHRIS SHERWELL IN SYDNEY

ALCOA OF AUSTRALIA, the 51 per cent-owned subsidiary of American Company of Aluminum and one of the world's largest suppliers of alumina, yesterday reported dramatically increased interim profits on sharply expanded turnover.

Figures for the six months to June showed an after-tax profit of A\$45.9m (US\$32.6m) compared with only A\$3.7m in the same period last year. Turnover rose 54 per cent, from A\$474m to A\$685.6m.

Brokers last night attributed the remarkable improvement to higher alumina prices, reduced

prices for the natural gas which feeds the group's Western Australian refineries and conservative treatment in the past of debt and exchange losses. Although a better performance was anticipated after the poor results of the first half of last year, the figures appear to be above expectations, suggesting that the group is returning to its best levels of profitability.

A breakdown of the figures showed interest charges were reduced from A\$55.6m to A\$34.8m. Pre-tax profits were A\$117.3m, up sharply from A\$49.8m.

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued ordinary share capital of D. C. Cook Holdings plc in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. Dealings in the ordinary shares are expected to start on 24th July 1987.

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London, Agent Bank

U.S. \$100,000,000

MCorp

A Momentum Company

Floating Rate Notes Due 1992

Interest Rate	7½% per annum
Interest Period	21st July 1987
Interest Amount per U.S. \$1,000 Note due 21st October 1987	U.S. \$18.05

Credit Suisse First Boston Limited
Agent Bank

U.S. \$150,000,000



Crédit Lyonnais

Floating Rate Notes
Due January 1993

Interest Rate	7½% per annum
Interest Period	20th July 1987
Interest Amount per U.S. \$10,000 Note due 20th January 1988	U.S. \$364.17

Credit Suisse First Boston Limited
Reference Agent

U.S. \$250,000,000



Crédit Lyonnais

Floating Rate Notes Due 1996

Interest Rate	7½% per annum
Interest Period	21st July 1987
Interest Amount per U.S. \$10,000 Note due 21st January 1988	U.S. \$367.36

Credit Suisse First Boston Limited
Reference Agent

INTL. COMPANIES & FINANCE

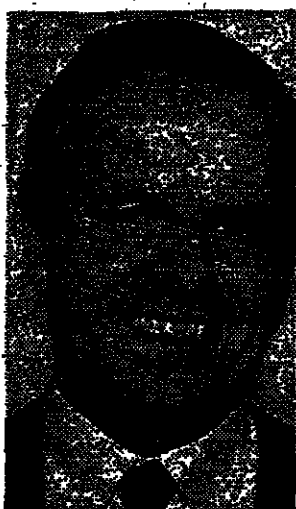
Conti chief drafted in to bolster Daimler board

BY ANDREW FISHER IN FRANKFURT

MR HELMUT WERNER, chairman of Continental, the tyre company, is to be named as a board member of Daimler-Benz this week as part of the process of strengthening the management of the diversified West German motor group.

The appointment is due to be approved tomorrow by Daimler's supervisory board, which will also shortly confirm Mr Edzard Reuter as the new chairman to succeed Mr Werner Breitschwerdt. Industrial in the moves is Mr Alfred Herrhausen, co-chairman of Deutsche Bank, which owns 28 per cent of Daimler, who is also head of the supervisory board of both Daimler and Conti.

Daimler confirmed a week ago that Mr Breitschwerdt, citing personal reasons, would step down as chairman. By bringing in Mr Werner, aged 50, and putting him in charge of the truck division, where competition is tough and profits elusive, it hopes also to help secure its next generation of leaders. Mr Reuter, at present deputy chairman and finance director, is 59 and will retire



Mr Helmut Werner: to head truck division

in the early 1990s. As well as engaging Mr Werner, who has just taken Conti deeper into the US with the \$650m purchase of General Tire, Daimler is also expected to promote two of its own managers

to key positions. Mr Juergen Hubbert and Mr Juergen Schrempf.

Both are still in their 40s and, with Mr Werner, are also regarded as possible candidates for the chairmanship of Daimler when Mr Reuter steps down at 65. Mr Hubbert is expected to become a deputy board member in the car division which is headed by Mr Werner Niefer. Mr Schrempf is to work as deputy to Mr Werner.

The move by Mr Werner to Daimler has been mooted for some time, though he has also been courted by Mr Carl Hahn, head of Volkswagen, to take charge of its Audi subsidiary. He has headed Continental (formerly known as Continental Gummi-Werke) for five years.

The present head of Daimler's truck division, Mr Gerhard Liener, is expected to take over as finance director when Mr Reuter becomes chairman. Mr Niefer is likely then to become deputy chairman, a post created earlier this year for Mr Reuter in an attempt to bolster Daimler's management.

U.S. quarterly results

ADOLPH COORS Brewing				BELL ATLANTIC Telecommunications				DOMINION RESOURCES Utility holding company			
Second quarter	1987	1986		Second quarter	1987	1986		Second quarter	1987	1986	
Revenue	357.3m	360.2m		Revenue	626.4m	626.1m		Revenue	745m	650m	
Net profit	17.5m	22.4m		Net profit	228.1m	207.4m		Net profit	76m	65m	
Net per share	0.45	0.52		Net per share	1.94	1.54		Net per share	0.80	0.71	
Six months				Six months				Six months			
Revenue	624.8m	626m		Revenue	1,229m	1,259m		Revenue	3,219m	2,842m	
Net profit	24.4m	30.5m		Net profit	633.2m	597.3m		Net profit	419m	348m	
Net per share	0.67	1.02		Net per share	5.19	2.90		Net per share	4.47	3.52	

AMERICAN ELECTRIC POWER Utility				BERNARDINI Consumer, industrial products				PORT HOWARD Pulp and paper			
Second quarter	1987	1986		Second quarter	1987	1986		Second quarter	1987	1986	
Revenue	1,140m	1,120m		Revenue	519.4m	458.7m		Revenue	472.5m	394.1m	
Net profit	117.3m	97.1m		Net profit	87.5m	35.5m		Net profit	48.3m	46.5m	
Net per share	0.91	0.70		Net per share	0.95	0.40		Net per share	0.72	0.70	
Six months				Six months				Six months			
Revenue	4,500m	4,910m		Revenue	1,050m	955.4m		Revenue	1,250m	1bn	
Net profit	501.9m	542.5m		Net profit	22.2m	57.4m		Net profit	89.5m	40m	
Net per share	2.04	2.20		Net per share	1.04	0.88		Net per share	1.52	1.30	

AMERICAN PRESIDENT Shipping				CHAMPION SPARK PLUG Vehicle parts			
Second quarter	1987	1986		Second quarter	1987	1986	
Revenue	494.6m	325.5m		Revenue	220.7m	226.2m	
Net profit	25.5m	4.4m		Net profit	7.6m	1.4m	
Net per share	0.84	0.21		Net per share	0.30	0.10	

Continued on Page 41

This announcement appears as a matter of record only.

24th June, 1987



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ADVERTISEMENT

United Engineers would like to point out, with reference to our advertisement on Page 7 of yesterday's Malaysia Survey, that a letter of intent to privatise has been awarded to United Engineers on 29th December 1986 concerning the North-South Highway project.

The contract has yet to be finalised.

Please direct all inquiries to:—

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Headquarters—5 Jalan 217

PO Box 50, 46700 Petaling Jaya

Selangor, Malaysia

Tel: 03-7922800 Telex: MA 34788

Fax: 7550381

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To the Holders of

J Rothschild Investment Holdings BV
£12,000,000 14½% Bonds Due 1990

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, in accordance with Condition 5(c) of the Bonds, the issuer will redeem all of the Bonds then outstanding on 20th August 1987, (the "redemption date"). The Bonds will be redeemed at 101½% of their principal amount plus interest accrued to the redemption date. Payments of principal and accrued interest will be made on or after the redemption date at the specified office of any of the Paying Agents listed below, against surrender of Bonds with all unexpired coupons attached, falling which the face value of any missing unexpired coupon will be deducted from the payment. Any amount of principal so deducted will be paid against surrender of the relevant missing coupon within a period of six years from the date for payment of such coupon as shown thereon. Coupon No. 7 maturing on 15th August, 1987, should be presented for payment in the usual manner.

Interest on the Bonds will cease to accrue from the redemption date. Bonds will become void unless presented for payment within twelve years from the redemption date.

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Coleman Street
London EC2P 2HD
(Principal Paying Agent)
Banque de Commerce S.A.
51/52 Avenue des Arts
B-1040 Brussels
Belgium

Chase Manhattan Bank Luxembourg S.A. 47 Boulevard Royal
Luxembourg

Chase Manhattan Bank (Switzerland) Genéve
Genéve 24
1207 Zurich
Switzerland

By: The Chase Manhattan Bank, N.A.
as Principal Paying Agent

Dated: 21 July, 1987

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Goldman Sachs International Corp. Kansallis Banking Group
Lloyds Merchant Bank Limited Samuel Montagu & Co. Limited
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Simex offers extra seats in bid to boost trading

presently traded. The \$575,000 asking price for a new seat is \$525,000 more than the last seat sold by the exchange, although one owner has already sold his seat this week for \$480,000. Existing owners will be given the chance by Simex to sell out for \$575,000 before the 100 new seats are sold.

Four corporate applications for three seats each have already been approved pending the availability of places, and there are more applications in the pipeline. If all are approved, some 70 per cent of the new seats could be quickly snapped up.

In an effort to encourage local traders, Simex has also launched what it believes to be a unique plan for newcomers. From August 1 to November 30, an individual trader who purchases a seat (the present cost is \$5320 to \$5350 a month) can purchase a seat option for just \$82,000. During the four-month qualifying period, the individual trader would have to trade not less than 2,400 contracts.

The option can be exercised only during the first two weeks of December next year, with the payment of \$880,000, less the initial \$82,000 investment.

"We have encouraged traders and traders," said the Simex official. "We hope that this scheme will encourage people to come and develop their skills in initial contracts."

Existing seat owners are also being encouraged to become more active through the introduction of an incentive payment for traders who strike the first 100 contracts struck. Of each new seat sold, Simex will put \$25,000 into a central pool to be divided among the 400 most active traders.

Simex anticipates that the measures will push the recent daily trading volume of 7,000 contracts closer to its goal of 10,000, although officials yesterday said they would not know when that might be achieved. Virtually all the growth in the past three years has come from the Eurodollar and Nikkei contracts, which together account for 90 per cent of Simex's business.

been campaigning vigorously for his bank to be the next in the French privatisation campaign.

Mr James Brady, vice president of Moody's, said the agency recognised the strength of Credit Lyonnais' substantial domestic market position.

The bank had taken steps to contain its costs and to improve its capital structure, he said, but profitability might not increase significantly over the next few years. "The marriage will continue to be eroded by increased competition," he said.

All three of the French banks, which Moody's placed under review in April, have made heavy losses in previous years. Credit Lyonnais reported profits in 1982, the first reported profits. The US agency takes the view, however, that Societe Generale and BNP have made substantial profits in the past and are the strongest and best managed.

Other French banks such as Paribas lost their AAA rating after they had been privatised. Moody's expects the removal of the state's guarantee.

Private bankers here confirm the authorities' view, though they add that locally-owned banks are slower than their international counterparts, whose offshore business has scarcely been affected.

Yet the unrest has clearly made life uncomfortable for Latin America's premier banking centre, with \$39bn in assets.

The banks feel they can prosper and survive under either this government or the opposition," said one foreign bank manager. "What's damaging is the uncertainty. We don't mind who wins so long as they win quickly."

A misunderstanding by some

Together with the exercise of two previous bond issues, the bond would have the effect of lowering IRI's total equity stake in Banco di Roma from its present 77.4 per cent to 66 per cent. This would be roughly the same holding which IRI has in its other two banks, Banca Commerciale Italiana (BCI) and Credito Italiano.

American Home Products to and their five-year relationship. Although not a complete divorce, Mr. Jean-Francois Debecq, Sanofi's vice chairman and general manager, said the separation would enable Sanofi to have the necessary freedom to develop its North American pharmaceutical activities.

The first-ever issue of warrants launched jointly yesterday by Salomon Brothers and Samuel Montagu, is believed to have been pre-sold, mostly to foreign clients.

Today's issue by Chase consists of 1,000 call warrants totalling \$100m, exercisable in the period from July to September 1987, at a premium of \$100,000, against the 11½ per cent Treasury stock 2005/07.

It is believed Chase, which will lead-manage the issue, has as its co-lead Union Discount, the British discount house and gilt-edged primary dealer.

The Bank of England is using a queuing system to ensure a steady running of the first few issues.

[illegible]

The political crisis there has not had any serious alarm, however. One foreign banker, who says 5 per cent of whose customer deposits have left the country in recent weeks, estimates total capital flight at a maximum of around \$300-400 million, and colleagues are hardly more alarmed. "I don't see any real danger," says one banker. However, bankers say that very little fresh money is coming in.

Panamanian banks have taken more of a beating, seeing many depositors move their funds into international banks in Panama or abroad. But in Panama, where there have been no signs to confirm rumours that the Banco Nacional de Panama (BNP), which acts as the country's clearing house bank, is nearing a liquidity crisis.

Warnings of such a crisis have been made by the middle-class "civil crusade," a middle-class amalgam of businessmen and professionals seeking Gen Noriega's downfall.

The crusade has many supporters in the banking community, and on occasion, they have used their political priorities above their financial interests, throwing the banking centre into confusion.

Only when Chase opened its doors as usual the next day, did it occur to observers that the vice-president of the Panama branch of Chase is closely related to one of the crusade's leading figures. Mr. Ricarte Vasquez, the Planning Minister, is also a man who, when the crusade held a business strike last month, the banks joined in briefly, closing their doors to over-the-counter business. The banks provide jobs for some 10,000 people, account for 14 per cent of Panama's gross domestic product, and have opened new credit horizons for the Panamanian government.

BANCO EXTERIOR De España, a commercial bank focusing on Spanish exter-

Salomon Brothers International is arranging the programme, and other dealers will be **First Chicago, Morgan Guaranty, Shearson Lehman Brothers International and Union Bank of Switzerland (Securities)**.

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Deutsche Bank Capital Markets Limited

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S. G. Warburg Securities

July, 1987

UK COMPANY NEWS

Floyd Oil acquires Texaco Spain

FLOYD OIL Participations, an independent oil company, is buying Texaco Spain, the Spanish oil operation of Texaco Inc for \$18m (£11.8m), in a deal which will almost double the size of the company, writes Lucy Kellaway.

Mr Ted Floyd, chairman and founder, said yesterday that the deal was a unique one. "I see that term advisedly."

He said the Spanish assets would provide a flow of income to cover the exploration

costs. He added that Spain was attractive because it was relatively little explored, was a large importer of oil and had a favourable tax regime. The assets consist of 3.5m gross acres of onshore and offshore licences, a 25 per cent stake in the Ayolnengo field, the only producing onshore field in Spain which yields 350 barrels of oil a day net, and 25 per cent interest

in four gas discoveries in southern Spain containing estimated reserves of 5.9bn cubic feet net.

Mr Floyd said that the company had been looking at possible acquisitions in Spain for the past two years. With its large proportion of onshore acreage it was a suitable area for small companies to explore.

Rush & Tompkins tidies balance sheet

BY TERRY POVEY

Rush & Tompkins, contracting and property development company, yesterday announced a series of steps to clean up further its balance sheet along with pre-tax profits of £4.67m for the year to end-March, compared with £3.74m in the 15-months to March 1986.

An extraordinary provision of £5.64m has been made against overseas contract claims. The international contracting arm was closed earlier this year, and the company is working out two final contracts. In December, the company sold the major part of its property portfolio to Priest Mariani, although Marlowe House, an office block in Sidcup which contains its headquarters, has been retained and revalued downwards by £8m. This last item was taken against the revaluation reserve.

As a result the fixed assets total has fallen to £28m, from £63.1m, and the net asset value per share from 344p to 215p. Gearing, thanks to the cash from disposals plus the £8m raised by a rights issue of convertible preference shares last August, fell from 100 per cent to 54 per cent even though shareholders funds dropped by £9m to £35.1m.

In 1986-87, turnover was £217m, of which about £200m was in the UK, compared with £184m in the prior 15 months of which all but £20m was UK. Of the pre-tax total about £2m was produced by UK contracting, another £2m was the profit, including net rental income for part of the year, on the dis-

posals to Priest Mariani and most of the remainder came from net rental income on the ramp of the property portfolio. After tax paid of £2.04m (£1.49m), attributable profits were £2.63m (£2.26m). Earnings per share of 17.5p (14.6p) were posted and the proposed final dividend of 7.8p makes the annual payout 10.55p for the year.

● comment

Rush and Tompkins has done itself no favours by producing an uninformative preliminary statement from which most readers would find it divine that anything other than a mess exists. The property developer/trader/rehabilitator status that R and T seeks has become a fashionable resting place for many a weary international contractor — but some at least bring to their new role a swag-bag full of undervalued freeholds. The new team at A and T therefore has most of its work ahead of it — especially of the £500m two-year development programme target is to be reached. However, the association with Sibeac (vis Walsall and elsewhere) and other developers in the retail sector is providing opportunities and greater throughput for the contracting arm. This year profits of £6m look likely, which puts the shares at 326p on a prospective multiple of 14. Australian entrepreneur Mr Dick Frank, with 12 per cent, thinks the shares are worth a punt but stay close to shore.

North Sea disposal plans

BY LUCY KELLAWAY

North Sea and General, the small UK oil independent controlled by Apex, a privately owned Australian company, is putting up all its North Sea oil assets for sale.

The company is inviting offers for its North Sea subsidiary or for any of its assets on an individual basis. These assets, which include a unit in the Forties field, 1 per cent of the Claymore field, and about 13 per cent of the Emerald field, which is candidate for early development, as well as a spread of exploration acreage. The assets are expected to fetch a price of well over £10m.

Since last March, when North Sea and General acquired part of Apex's Australian gold and energy interests in return for a controlling stake in the

company, the overall balance of assets has been under review. Hambros, which has been advising the company, said yesterday that the decision to sell the North Sea interests was because there were better opportunities in resources markets elsewhere. The bank said that North Sea costs were unattractively high for a small independent, and that the present firmness in the oil market made now a good time to sell.

James Capel will be conducting the sale. BULLERS has completed the acquisition of the Saunders Group for £400,000 cash. Saunders makes and distributes pewter figurines, cast plates and tankards.

Lucy Kellaway analyses the growth of a smaller oil independent

Aiming to please the shareholders

RUNNING A small independent oil company is not about getting an exploration licence in an exciting area and going out with a drill, says Mr Simon Miller, the new chief executive of Floyd Oil Participations. He believes an oil company should be a business first and its executives should behave like fund managers, acting to please their shareholders rather than their geologists.

There is nothing startling about such statements concerning the importance of keeping shareholders happy from new management. Yet to judge from the unusual happenings at Floyd during the past few months, Mr Miller seems to be doing more than theorising.

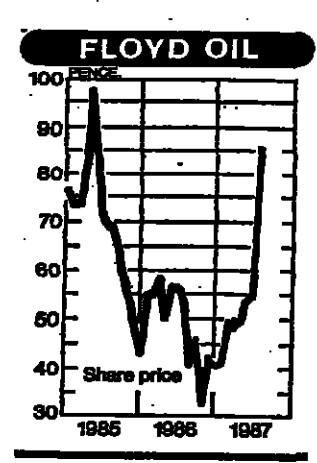
Yesterday's move into Spain, which doubles the size of the company and makes Floyd one of the few foreign companies with a large presence there, comes just six months after the company bought Hampton's coal interests, and became the biggest private producer of underground coal in the UK.

The company bears little resemblance to the company of only six months ago, when it was one of the smallest of the quoted oil independents, with almost all of its acreage onshore in the East Midlands. While the relatively low costs of onshore drilling had kept it above water during the oil price collapse last year, it had failed to make any significant discoveries, and bringing its small finds into production was proving a wearisome business.

Then it was worth £5m. After yesterday's deal, Floyd will be worth about £40m. Since January Mr Miller, who has all the smoothness of a Cambridge-educated barrister-turned-merchant banker, has been explaining the new approach to shareholders. "It



Simon Miller, chief executive, Floyd Oil Participations



is no good saying that the East Midlands will produce oil eventually," he says. "You need a clear set of objectives so the market can see and judge what you are doing."

The sales pitch seems to be working, with the shares now worth twice their value at the beginning of the year. Yesterday the market appeared quite unruffled by the prospect of another heavy issue of equity, and pushed the shares up another 2p to 88p.

Mr Miller has told Floyd's shareholders that the company plans to double or triple its discounted asset value per share and to start producing earnings and paying dividends in the next three to five years.

Furthermore it intends to make its bundle of assets self-financing, and therefore plans to start generating plenty of cash. For all the big talk of strategy it is not immediately clear why such disparate purchases as UK coal mines and Spanish oil acreage should be

the first choices of the fund manager/oil executive. On closer inspection, however, they appear to tally with the company's new objectives. Both deals increase asset value per share and each answers different parts of the corporate plan.

The coal assets are there to provide steady earnings, and help the company through the next two years until its oil interests have grown. Since the acquisition Floyd has already increased the earnings potential of the coal mines by selling or closing unprofitable Scottish operations and tightening up the running of the UK ones.

Meanwhile the Spanish acquisition will bring the desired mix of cash flow and exploration opportunities. Even though some analysts yesterday questioned whether Floyd was paying too much for acreage with heavy drilling commitments, the assets appear to be self-financing. The company says that revenues from the produc-

ing fields will more than cover the extensive exploration programme planned for the next few years.

Spain, especially onshore, is a suitable place for a small company as costs are low. The likely size of the fields to be found are small, perhaps explaining why Texaco was happy to sell its interests, and the area is relatively underexplored, a hangover from the days when Spain was a dictatorship and shunned by the international oil industry.

Having made two major acquisitions in the last six months Floyd has no plans for a sista while the market digests the two large equity issues. During the last few months it has been at work constructing its third leg—a machine to produce cash.

The company, which confined itself to the energy sector for the search of its cash flow, has hit on fuel distribution. After having examined several companies and been horrified at the prices commanded by the goodwill built up by the businesses, it has decided to buy in a few people and start its own.

The oil and coal businesses will give Mr Miller, Mr Floyd, the founder and chairman, and the latest merchant banker recruit, Mr Gary Frier, plenty to do. As well as developing existing oil interests in Spain and in the UK, the company is looking at further oil acquisitions. And the coal business, which in the longer term is a gamble on the liberalisation of the industry in the UK, may need reshaping.

Mr Miller fears that coal privatisation could have the unwanted side effect of depressing the price of low-grade UK coal, in which case he plans to become involved in imported coal as a hedge.

JARVIS

JARVIS & SONS, p.l.c.

Results for the year ended 31st March

"The revitalisation of Jarvis continues and growth prospects are excellent"

David Beatty, Chairman

	1987	1986
Turnover	£2,000	£2,000
	35,625	26,549
Group profit before taxation	723	55
Earnings per ordinary share	45.02p	10.09p
Dividends per ordinary share	15p	10p

- A year of excellent progress
- Turnover up 34%
- Dramatic increase in pre-tax profit
- Dividends up by 50%

GRANVILLE

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High	Low	Company	Price	Change	div. (p)	%	P/E
192	132	Ass. Brit. Ind. Ordinary	152	—	7.3	3.8	11.8
176	145	Ass. Brit. Ind. CULS	175	—	10.0	5.7	—
40	34	Armistice and Rhodes	40	+2	4.2	10.5	5.8
142	67	BBS Design Group (USM)	136	-7	2.1	1.5	21.5
317	215	Bardon Hill Group	317ad	—	5.3	1.7	27.1
175	85	Bray Technologies	175ad	—	4.7	2.7	14.0
228	130	CCL Group Ordinary	228	+1	11.5	5.0	5.9
125	99	CCL Group 10pc Conv. Pref.	125	—	15.7	12.5	—
152	136	Carbonium Ordinary	152	+1	5.4	3.5	13.2
94	91	Carbonium 7.5pc Pref.	93ad	—	10.7	11.5	—
108	87	George Blair	108	—	3.7	3.4	2.8
143	119	Iale Group	120	—	—	—	—
72	59	Jackson Group	72*	+1	3.4	4.7	8.0
440	321	James Burrough	440ad	—	18.2	4.1	10.0
97	86	James Burrough 5pc Pref.	97	—	12.9	13.3	—
780	510	Multihouse NV (AmstSE)	520	—	—	—	20.6
505	351	Record Ridgway Ordinary	505	—	1.4	—	10.2
86	82	Record Ridgway 10pc Pref.	82ad	—	14.1	17.2	—
81	80	Robert Jenkins	80	—	—	—	3.5
129	42	Scrutens	120	—	—	—	—
193	141	Torday and Carlisle	193	—	6.6	3.4	8.4
420	321	Trevlin Holdings	420ad	—	7.9	1.9	8.7
130	73	Uniflock Holdings (SE)	130ad	+8	2.8	2.2	22.9
190	115	Walter Alexander	190	+2	5.9	3.1	14.1
196	190	W. S. Yeates	196ad	—	17.4	8.9	19.5
175	98	West Yorks. Ind. Hoap. (USM)	150	—	5.5	3.7	15.9

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Listed below are just some of the significant deals

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CAPITAL GROUP
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£3.5M
MANAGEMENT BUY-OUT

HOLLIDAY CHEMICAL HOLDINGS
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MANAGEMENT BUY-OUT

THE HOUSE OF CLARKS GROUP
£3.6M
MANAGEMENT BUY-OUT

IMB SYSTEMS
£240,000
MANAGEMENT BUY-OUT

UK COMPANY NEWS

Tyzack Turner's £9.6m bid

BY STEVEN BUTLER

Tyzack Turner, the Sheffield precision engineer, yesterday announced an agreed £9.6m bid for United Packaging, the packaging goods and machinery maker which is 78 per cent owned by Mr Ernest Ascher.

The bid follows a sharp run-up in the share prices of both companies and will be funded by an issue of Tyzack shares that will expand the company's share capital by approximately one-third.

Four Tyzack ordinary shares will be offered for each nine shares of United Packaging, which yesterday closed at 215p.

Hillsdown Dutch venture

BY NIKKI TAIT

Hillsdown Holdings, the acquisitive food to furniture group, said yesterday that its new joint venture with Dutch businessman, Mr Peter Bakker, could possibly lead on a stake to be taken in the Dutch, large packers and distributors of fruit and vegetables to Dutch and German supermarket chains.

For the present, formal links will be restricted to a joint venture company—Hillsdown International B.V., based in Rotterdam—in which the UK company will hold a 52 per cent stake and Mr Bakker and his colleagues, 48 per cent.

The new company has limited capital at present, but this will be made available as it pursues an active acquisition policy. It

The bid values United shares at 228.6p.

Tyzack shares have risen from about 180p in mid-May to yesterday's close of 510p. The shares have been substantially rerated following a board reorganisation in February, when Delight International was acquired.

As a result of the acquisition, Delight owners, Mr John Newman, once acquisition manager of Hanson Trust, and Mr Nicholas Shipp, acquired 40 per cent of Tyzack shares and joined the Tyzack board.

Mr Ascher, who is 76 years old, has opted to accept a cash alternative for the offer, which amounts to 200p for each United share. This is to be funded by an issue of Tyzack shares at 450p each to be offered to Tyzack shareholders on a one for 1.709 basis.

Directors of Tyzack controlling some 46 per cent of the company will not participate in the offer. Other shares are to be placed, with approximately £1.3m raised to cover the cost of the offer and to reduce borrowing.

Sutcliffe Speakman up to £805,000

Sutcliffe Speakman says it is in a strong position to take advantage of expansion opportunities in its fields of activated carbon, environmental engineering and chemical trading.

It intends to return to the dividend list as soon as practicable.

For the year ended March 31 1987 the company continued its improvement and lifted its pre-tax profit from £171,000 to £805,000, despite losses of £351,000 (£184,000) in the brick plant, now sold.

Operating profit from continuing business rose to £1.5m (£1.05m) while there were exceptional charges against £344,000 last time. Earnings for the year were 8.2p (0.8p).

Babcock suspended amid bid rumours

BY CLAY HARRIS

BABCOCK INTERNATIONAL will unveil today the reason for the suspension of its shares yesterday afternoon after a 25p rise to 285p, giving the heavy engineering contractor a market value of £32m.

The company's subsequent silence fuelled speculation of a takeover bid, with attention centring on General Electric Company or BICC, the cables and construction group. Both have been linked with Babcock in recent months, and any comment yesterday.

It appeared possible, however, that Babcock was preparing to take the initiative by announcing an acquisition of new ventures.

Babcock's shares have outperformed the market by 10 per cent during the past three months, even before yesterday's 8 per cent advance in a declining market. One analyst, forecasting earnings of 17.5p for the present year, said that the resulting prospective P/E of 16.5 already contained a large element of bid premium. Like others he estimated that any seller would be unlikely to have to pay more than £500m.

A takeover of Babcock by GEC or BICC would create Britain's second fully integrated power-station contractor, to compete with Northern Engineering Industries, GEC and Babcock have previously co-operated in bidding for contracts.

Babcock's North American activities contributed about 60 per cent of £27.1m in pre-tax profits last year.

Brenner reprieved

City and Westminster Financial has withdrawn its requisition for an extraordinary meeting at Brenner, the property and department store group, after the board's dismissal of the Brenner board and its replacement by a rival team, including CWF's chairman, Mr Andrew Greystoke, which would move the group into financial services.

Brenner has proposed to acquire Carswell, the Glasgow stockbroker, a move which CWF says it welcomes. The acquisition will be discussed at a separate extraordinary meeting on Thursday.

Lonrho

Exclusive marketing of all smallpox vaccines produced in Zambia has been transferred to a company owned 50:50 by Lonrho, the international trading group, and the Government of Zambia.

Hanson Trust seeks approval for increased borrowing limit

BY NIKKI TAIT

Hanson Trust is asking shareholders to alter the company's articles so that its borrowing powers will be substantially increased.

Under the proposed changes, and based on the balance sheet at end-March, Hanson would be able to borrow £4.2bn, compared with the present £2.4bn.

Yesterday, the company refused to comment on whether there were specific acquisitions in view. "This is just house-keeping," said Mr Martin Taylor, a Hanson director, "allowing us to improve flexibility. I don't think we ever comment on what we might be

contemplating."

The proposed changes will bring the company's articles into line with its convertible loan stock deeds, which allow directors to borrow up to 21 times adjusted capital and reserves, but also permit the company to deduct its cash deposits from the amounts already borrowed.

The current articles, by contrast, offer a more generous multiple, three times adjusted capital and reserves, but do not allow for any deduction of cash element is substantial, a little more than £3bn, according

to the interim balance sheet at end-March.

As Hanson points out in its letter to shareholders, US acquisitions have been funded largely out of borrowed money, frequently secured on assets being acquired. This approach, says the company, has been most effective and "we believe it will continue to be advantageous."

An extraordinary meeting is to be held on August 12 to approve the changes.

The company says it has checked the changes with the institutional investment protection committee.

Deritend rejects Carclo bid

BY DAVID WALLER

Deritend Stamping yesterday rejected the £4.6m share-only bid from Carclo Engineering Group, launched late on Friday evening, condemning it as unacceptable in amount, in form and in substance.

The manufacturer of castings and forgings said that the bid represented only an 8 per cent premium to its shares immediately prior to the offer, and that it had been made "on the back of a near 35 per cent rise in the Carclo share price in the last month."

Deritend's shares rose yesterday from 445p to 508p, valuing the company at £28.8m. Carclo's shares rose 15p yesterday to 853p. Its offer of four new shares for every seven Deritend shares values Deritend at 457p per share.

Deritend said that a meeting with Carclo on Saturday had not persuaded its board of the virtues of the proposed merger and the offer should be rejected by every shareholder.

It added that its profits, earnings and dividends had grown every year for the past four years.

Carclo responded by saying that Deritend's earnings per share had grown at a compound rate of less than 8 per cent during the past four years, against annual growth of more than 25 per cent in Carclo's own earnings in the same period.

It added that its offer was worth two-thirds more than Deritend's share price at the beginning of May.

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It added that its offer was worth two-thirds more than Deritend's share price at the beginning of May.

Delta to buy plumbing fittings maker for £20m

BY PHILIP COGGAN

Delta, the Midlands-based electrical and engineering group, currently involved in a £20m contested bid for George H. Scholes, yesterday announced a £20m acquisition.

The companies being purchased are the European subsidiaries of Nibco, a US plumbing fittings manufacturer, for which Delta is paying £4m and assuming £16m of borrowings.

Nibco manufactures the end feed type of tube fitting and will join Delta's other fittings brands—Coner and Delcor—in the fluid controls division.

The European Nibco businesses have annual sales of around £25m and Delta has the right to use the Nibco brand name for ten years.

No details of Nibco's European profits are being revealed. Scholes's shares currently stand at 613p against Delta's cash alternative at 550p.

S & N sells Norfolk stake

Scottish and Newcastle Breweries yesterday disposed of its 4.98 per cent stake in Norfolk Capital, the hotel group. This follows the Kuwait Investment Office's disposal of its 14 per cent holding in Norfolk earlier this month.

Mr Alick Rankin, S & N's chief executive, said that the stake was put out to tender and was bought outright by an unnamed market-maker. He would not disclose the price obtained for the shares.

The disposal prompted mild speculation that S & N might renew its bid for Matthew Brown, the regional brewer for which it made an unsuccessful offer in 1985 and in which it retains a 26 per cent stake.

Mr Rankin said that the sale of Norfolk shares was a "single isolated management decision."

Matthew Brown's shares rose 9p to 678p; Norfolk's shares fell from 513p to 484p and S & N's shares declined 31p to 254p.

Kingston Oil valued at £7m

Kingston Oil & Gas, the US oil company seeking a stock market quotation, has published the prospectus for a placing which will give it a market capitalisation of just over £7m.

The issue has three joint sponsors: Brown Shipley, Laurence Pount and Quayle Munro. They are placing 2.4m new ordinary shares, representing 34 per cent of the com-

pany's enlarged equity, at 100p a share.

Kingston is a newly-formed oil and gas production company so it comes to the market without a trading record or a P/E ratio.

It operates 474 wells in Ohio and plans to use the funds raised through the placing to develop these properties and to acquire new ones.

Unknown suitor in approach to Dominion

BY STEVEN BUTLER

Dominion International, the financial services, property and resources group chaired by Mr Max Lewinson, yesterday said it had received an approach that could lead to an offer for the company at close to its current share price, which yesterday fell 1p to 133p.

City analysts were in the dark about who the suitor might be, but said the financial services side of the business was the most attractive part of the group.

Dominion International is going through a restructuring process. It is expected to be out of UK property development by the end of the year, and is preparing to shed resource interests in due course, while continuing to make acquisitions in financial services.

Mr Michael Woolley, director of investment, said the approach to the company came at the weekend. Dominion decided it should make an early announcement in view of the performance of its shares, which have risen from 108p in the past two weeks.

Dominion shares have long traded at a discount to the market, with a prospective P/E of about nine after the recent price rise, based on earnings forecasts of about £10m. Profits in the year to the end of March were off 22 per cent at £3.56m.

Lanca acquisition and rights issue

Lanca, the handbag manufacturer and wholesaler, announces the £2m acquisition of Frankel & Roth (International) and a one-for-three rights issue.

Frankel and Roth is a character merchandising company which produces goods under licence based on characters such as My Little Pony and Thomas the Tank Engine.

Consideration will be in the form of 1.85m shares, of which 1m will be retained by the vendors and the rest offered to shareholders as part of the rights issue. Just under 2.5m shares are being offered in the rights at 70p each.

Allied-Lyons Toronto listing

Allied-Lyons, the food and drinks group, yesterday announced that it is seeking a listing on the Toronto Stock Exchange. It is offering 17.7m new shares, or 2.48 per cent of its "enhanced" share capital, to Canadian investors at \$9.55 per share. This compares with Allied's closing price of 456p yesterday, down 9p.

TRIBUNE Investment Trust: Net asset value per share 247.2p (181.7p) at end of six months to June 30 1987. Earnings per share 2.17p (1.85p) and unchanged interim dividend of 0.65p.

PHOTAX (LONDON) has requested temporary suspension of its listing because it is in discussions which are expected to lead to significant acquisitions.

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The Council of The Stock Exchange has admitted the above mentioned shares to the Official List.

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21st July, 1987

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THE HORSHAM CORPORATION



Ian W. Delaney

The Board of Directors of The Horsham Corporation of Toronto, Canada, is pleased to announce the appointment of Mr. Ian W. Delaney as President and Chief Executive Officer. Prior to assuming his new position Mr. Delaney was President of Merrill Lynch Canada Inc.

The Horsham Corporation is a newly-formed investment company with a controlling interest in American Barrick Resources Corporation, a major North American gold producer. Under Mr. Delaney's direction the company will actively seek out and invest in businesses with superior long-term growth prospects in Canada, the United States and other international markets.

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Dividends	4.2p	4.8p

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UK COMPANY NEWS

Nikki Tait on the ABI's new guidelines on executive share options
Burton compromise was the model

Sir Ralph Halpern, the flamboyant chairman and chief executive of Burton Group, could be forgiven a wry smile. For the latest guidelines from Britain's largest insurance companies on executive share options, published last week, fall slap in line with what he fought so hard to do.

True, Burton itself made a few vital amendments to its scheme before securing shareholders' backing by a two to one majority last January. But now the Association of British Insurers—one of the major groups of institutional shareholders—has enshrined its key features.

The new guidelines include performance-linking for all share options, higher limits on the amounts of options which can be granted, and the use of independent remuneration committees to oversee schemes' implementation. From maverick to model, it seems, in just six months.

But while the likes of Burton may give thanks for this public support, how will other companies react? Is there a tide of schemes about to embrace the same philosophy—or will companies be deterred from extending share option schemes by the newly-voiced tougher conditions?

Burton's headhaches began when details of its new executive option scheme hit the press in early January. The proposals were mould-breaking in three ways: the scale of the potential options involved, their size relative to Burton's capital, and the degree of performance-linking.

In essence, they proposed

that some 80 senior employees should be eligible for A options, worth up to four times emoluments, and exercisable only if real earnings per share growth reached 30 per cent in the five-year period, plus B options, potentially worth a further four times emoluments, but this time only exercisable if eps growth over a similar period put Burton in the top 25 FT 100-share companies.

In short, the maximum volume of options could be eight times salary. Moreover, it was proposed that up to 10 per cent of Burton's capital could be involved under the executive scheme.

That cut across institutional guidelines. Both the ABI and the National Association of Pension Funds normally stipulate the limit accepted by Inland Revenue if option holders wish to pay capital gains (rather than income) tax on any profit made.

No more than 5 per cent of a company's equity, the old guidelines indicated, should be issued under executive option schemes and no more than ten under option schemes overall. Burton was by no means the first company to challenge those limits. Hanson Trust started the process in 1984, and Dixons had followed suit. In both cases, in going beyond the four times or 5 per cent constraints, they had made exercise of these additional options conditional on performance targets.

But there was an added problem at Burton. Salary levels within the group were high; directors earned £3.5m last year, £2.6m through performance-related payments. Sir Ralph's

EARNINGS PER SHARE
GROWTH RANKINGS
(Over five years to December 31, 1986)

1. BPCC
2. Amstar
3. Woolworth
4. Fisons
5. GKN
6. Satchi & Satchi
7. Burton
8. Dee
9. Glaxo
10. Hanson Trust

Source: William Mercer Fraser



Sir Ralph Halpern, chairman of Burton Group

own share was firm. The multiples began to look very juicy indeed.

What emerged was something of a compromise. Burton agreed to place a £2.5m "cap" on the value of options granted to any single individual under the scheme, and emphasised the 10 per cent limit on equity issued under all schemes. But the eight times multiple and all the performance-linking remained intact.

The insurance companies clearly feel the compromise was a happy one. Broadly, their new guidelines recommend:

- A minimum performance requirement before any options can be exercised—namely, that during the option period there should have been a real growth in the company's p/e.
- That the value of options

granted may exceed four times salary and five per cent of capital, but these "super-options" can only be exercised five years after the date of grant and then only if growth in eps puts the company in the top quartile of Footsie companies.

● That, overall, a limit of 10 per cent for all employee share schemes should rule, as should eight times salary.

● That an independent remuneration committee should oversee the grant and exercise of options.

● And that where the annual remuneration of senior employees already includes a substantial performance-related element, individual options should be considered.

According to Mr Colin Parker, chairman of the ABI's investment protection committee, the requirement that "super-options" can only be exercised if fairly stiff performance criteria are met, is the point on which the insurers will always stick. The rest is a statement of best practice and "something for which we will be pushing."

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London EC4V 5HR

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London EC4R 3TS

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Securities Limited
20 Fenchurch Street
London EC3P 3DB

de Zoete & Bevan Limited
Ebbgate House
2 Swan Lane
London EC4R 3TS

Lloyds Bank Plc
Issue Section
11 Bishopsgate
London EC2N 3LB

and until 23rd July, 1987 for collection from:
The Company Announcements Office
The Stock Exchange London EC2P 2BT

21st July, 1987

Watson and Philip deal

Watson and Philip, the Dundee-based food distributor, is to buy two private companies for a total £4.5m cash. This will be raised by a vendor placing of 2.15m new shares at 230p.

Watson intends to place a further 980,000 shares to raise an additional £274,000, to cover the cost of the transactions and provide additional working capital.

In total, Watson's equity will expand by a fifth, and existing shareholders will be entitled to apply for the shares under a 100 per cent claw-back facility.

The companies being acquired are Turner Brothers Bakers Sundries, supplier to manufacturing bakers, caterers and allied trades, mainly in Yorkshire and Greater Manchester; and Ian Yates, operator of a specialist confectionery and tobacco cash and carry business.

The two companies made pre-tax profits of £592,000 in their last financial years, on turnover of £34.8m. This compares with Watson's pre-tax profits of £1.56m in the year to October 1, 1986 and £227,000 in the half year to May 1.

T. Robinson acquisition

Thomas Robinson Group, the rapidly expanding engineer and machine maker, has acquired Hambro Machinery, a private company, for about £3m. Hambro makes processing and conveying machinery for the tea and tobacco industries. It generated pre-tax profits of £596,000 on £2.88m turnover in the year to March 31, 1987, and has warranted taxable profits of

£1.1m for the 18 months to the end of December 1988. The purchase is to be financed by the issue of 862,000 new Robinson shares, representing under 4 per cent of the enlarged equity. Of these, £12,000 are to be placed by Phillips and Drew and Henry Cooke Lumsden at 688p per share, and the balance is to be retained by the vendors.

SHARE STAKES

Atlantic Computers—Director M. M. Hogg disposed of 68,365 ordinary at 748p.
Greene, King and Sons—Director G. C. Greene purchased 125,000 ordinary at 397p.
Time Products—Director R. G. Baker sold 100,000 ordinary at 206p.
Martins Ford—The following directors have exercised options at 70p: N. Wallace 285,714 ordinary; I. Sellar 142,857 ordinary; M. Morris 142,857 ordinary.
SFP—Chairman J. A. Nutt sold 40,000 ordinary at 149p.
Polly Peck—Director J. Harris and his wife acquired 10,000 shares at 318p and hold

180,000.
Tarmac—Director J. Mawdsley sold 7,000 ordinary at 310p.
Richards (Leicester)—P. G. Richards (Leicester)—P. G. D. Hodgson acquired a further 28,825 ordinary and now holds 393,825 (approximately 19.7 per cent).
Sole Tilney—Director R. T. Scott sold 18,000 ordinary at 337p.
Williams Holdings—Following directors acquired shares pursuant to the recent placing agreement in connection with the acquisition of Crown Paints and Polytell—A. N. Rudd (452,688); B. D. McGowan (201,637); W. W. Rhodes (111,298).

Bank of Greece

US\$150,000,000

Floating Rate Notes

due 1994

Notice is hereby given that the rate of interest relating to the above issue has been fixed at 7½ per cent for the period 21st July, 1987 to 21st October, 1987.

Total interest payable on 21st October, 1987 per US\$10,000 Note will be US\$373.30 and per US\$250,000 Note will be US\$932.47.

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PIONEER ELECTRONIC CORPORATION

Notice is hereby given to holders of GDR's issued by Caribbean Depository Co., N.V. Curaçao, evidencing shares in the above company that the "Semiannual Business Report 1987" of Pioneer Electronic Corporation may be obtained from:

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and
The Bank of Tokyo Ltd.
established in Tokyo,
Brussels, London,
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Amsterdam, July 13th, 1987.

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The Levitt Group Ltd

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Henceforth this subsidiary will trade as

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URGENT

HOGG ROBINSON
SHAREHOLDERS

TSB Group's
600p per share
cash offer
is conditional on the
demerger not being
approved at the EGM
on 27th July.

Hogg Robinson shareholders have been sent a letter from Sir John Read, TSB Group's Chairman, together with a copy of the announcement of the offer and a proxy form.

If you have not received this information by Tuesday 21st July, please telephone 01-606 7070 during business hours. The information will be sent to you immediately.

This advertisement is published by Lazard Brothers & Co., Limited on behalf of TSB Group plc. The directors of TSB Group plc are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The directors of TSB Group plc accept responsibility accordingly.

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£18,500,000

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29th June 1987

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UK COMPANY NEWS

Philip Harris rises to £1.2m

From a turnover increase of 8.6 per cent in the year ended March 31 1987 Philip Harris (Holdings) has lifted its pre-tax profit by almost 9 per cent. The group supplies equipment and materials to the scientific, educational and medical markets.

Sales came to £47.42m (£43.67m) and the profit to £1.19m (£1.08m). From earnings of 23.79p (20.85p) the final dividend is 8.25p for a net total of 10p (9.25p).

The current year should be another one of good progress, the directors said. They were pleased with the growing strength of home based operations.

The scientific supplies company, acquired in August, made useful contribution to trading.

Conditions in the Third World continued to be difficult and routine exports suffered badly. However, there was still good business to be won, including longer term prospects of new major projects.

The Sultan Gaboon University, Muscat, contract with its loan funding already in place has not been constrained. Year's shipment totalled £9.3m, against a £10.4m budget, but the shortfall will be made good before completion of Phase 11 in September.

The medical company had good trading with sales up 16.3 per cent to £27.4m.

Tuskar receives 73% acceptances

Tuskar Resources, the USM-quoted Irish offshore oil exploration group which last month made an agreed £12.2m bid for Ardmore Petroleum, an Irish exploration group quoted on the third market, said it had received acceptances for 73 per cent of Ardmore's shares. The offer document should go out early this week.

Meanwhile director Mr Richard O'Toole has quit Tuskar's board because of what Tuskar described as a difference of opinion between himself and other members of the board.

Speyhawk £7m deal

Speyhawk is paying £7m to purchase J. A. and M. A. Carter (Holdings), a private company developing out of town retail property and which has close associations with leading food and consumer durable retailers.

For the year ended March 31 1987, Carter produced turnover of £18.2m (£9.4m) and pre-tax profits of £214,000 (£1m).

The consideration will be met by the issue of nearly 1.29m shares of Speyhawk, of which 1.2m have been placed to raise £8.5m net.

Hobsons purchase

Hobsons has bought Johnson Publications, a privately-owned publisher of a guide to prestige hotels in Britain, for £1.05m to be satisfied by the issue of 251,498 new ordinary shares. Further consideration of up to £100,000 will depend on JPL's post-tax profits for 1988.

JPL made profits before directors' remuneration of £145,000 on turnover of £275,000 in the year to February 28 1987.

F.T. Share Information

The following securities have been added to the Share Information Service:

Barrett (IL) (Section: Industrials), Bonded Laminated Plastics (Chemicals), Colographic (Paper, Printing), Cresta (Industrials), Far East Resources (Third Market), St Gobain (Industrials), Salsire Insurance (Insurance), UCL Group (Electricals), USF & G Corp (Insurance).

Forster helps Stirling to 49% profits increase

INCLUDING a full year's contribution from B. Forster, sales of the Stirling Group rose 48 per cent and pre-tax profit 49 per cent in the year ended March 31 1987.

Sales came to £39m (£26m) and profits to £3.2m (£2.3m). The acquisition of Forster took the group into new product lines and it now provides Marks & Spencer with a wide range of casual wear, ladies underwear, lingerie and swimwear.

As Forster was more fully integrated into the group the directors were confident that further margin improvements could be obtained.

They said they looked forward to another satisfactory year. First quarter was in line with budget and the financial position remained strong.

The group had recently purchased land adjacent to existing factories as well as additional

warehouse capacity to ensure future expansion.

Forster accounted for some 30 per cent of turnover and 23 per cent of profit in 1986-87. As a result the greater part of the additional consideration will be paid.

Earnings surged to 19.24p (15.35p) pre-tax but worked through at 12.85p (11.35p) after tax of £1.14m (£817,000). To reduce the high levels of dividend cover the final payment is 1.45p for a net total of 2.3p, compared with 1.6p. There is to be a one-for-one scrip issue.

comment

Dependence on one supplier has never been seen as wise management, even when the supplier is Marks and Spencer. But Stirling has consistently improved margins and profits over the past eight years and this time narrowly out-

performed the market's forecast of 23.4m. The benefits of the Forster acquisition came through far quicker than the company expected, but underlying growth is also steady. The conservative approach of its management has resulted in all gearing even in a year of expansion and leaves the board free to fund further acquisitions as it pleases—with cash, paper or a combination of the two. Its long-term aim is to reduce its supplies to M & S to around 85 per cent of its output, which will make it more attractive to the institutions. In the shorter term it is on the lookout for other M & S suppliers, hoping to diversify within its proven area of competence. The City is expecting around 24pm next time, which on yesterday's share price of 200p puts it on an undemanding prospective p/e of just under 13.

Aim accelerates to £2.4m

A SHARP acceleration in the growth rate of Aim Group was seen in the second half of 1986-87 when pre-tax profits surged by 64 per cent and the final outcome for the year as a whole was an improvement of 36.5 per cent from £1.73m to £2.36m.

Mr James Legon, chairman, said that the aviation division had still to reap the full benefit of increased capacity in a market which continued to expand. The new fire regulations, ageing fleet refurbish-

ments and the company's involvement with new generation aircraft should ensure a higher volume next year.

All companies within the aviation division achieved record turnover which in total was 20 per cent above the preceding year.

The property development division also had an excellent year with nearly doubled profits on 37 per cent higher turnover. The division continued to benefit from lower interest

Mr Legon concluded that he was confident that the group would continue to show real growth over the next 12 months. Turnover last year increased from £24.16m to £25.32m; tax took £888,000 (£721,000) leaving available profits of £1.47m (£1.01m) with earnings per share up 46 per cent from 9.6p to 14p.

The dividend is increased from 5.75p to 6p per 10p share with a proposed final payment of 4.1p.

Burns-Anderson makes £2m disposal

BY CLAY HARRIS

Burns-Anderson yesterday sold its steel stockholding subsidiary in a deal worth a total of about £2.1m to the emerging financial services group, KB Reinforcements was bought by Bowmer & Kirkland, a private Derby-based company.

Burns is now on course to raise more than £10m from the disposal of its non-financial interests, Mr Alan Moore, chief executive, said yesterday.

The sale of Lyett and Platt, a shopfitter and interior con-

tractor, to Baine Industries earlier this month is estimated to have netted £6.4m for Burns.

The Knibbs group of motor dealers, the last subsidiary up for sale, is under option to a possible buyer, Mr Moore said.

The three operations being sold contributed pre-tax profits of £860,000 in the year to last September. "We can redeploy the proceeds much more effectively," Mr Moore said. He expected the cash to be used as initial payments on financial

activities which would contribute as much as £5m pre-tax.

Bowmer is paying Burns £1.2m in cash for KB, which adapts, stores and supplies steel reinforcements for the building industry. Burns will also receive £800,000 in inter-group dividends for the current year and the repayment of £268,000 in inter-group debt.

KB achieved profits of £234,456 before tax and central management charges in 1985-86.

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Ordinary dividends	6.2p	(+12.7%)
Net assets per ordinary share	214.2p	(+10.6%)

The Annual Report will be despatched to Shareholders on 27 August 1987. Copies will be available from the Company Secretary, London Shop Property Trust plc, Beaumont House, 179/187 Arthur Road, London SW19 8AR.



London Shop

MANAGEMENT: Small business

Donprint

Putting a marker on a high quality niche

James Buxton reports on the single-minded approach to training and marketing of a Scottish specialist label manufacturer



Desmond Donohoe: Taking a risk with training, but feels "If we can't hold good people there must be something wrong with the company"

A FEW MONTHS ago Donprint, a company which produces label systems at East Kilbride in Scotland, set out to recruit ten new employees. It wanted sales staff, people with secretarial skills, and others with printing experience.

But, after advertising in local newspapers, using two recruitment agencies, scanning job centres and widening the search to cover the entire Glasgow area, the company failed to find anyone who had the required skills combined with the sense of motivation it wanted. "It was painful," says Desmond Donohoe, the company's sole shareholder and managing director. "We wanted people who came to us only seemed to want a job."

Donohoe, however, refused to accept second best. It decided to hire six people fresh from school or college and give them a six-month intensive training course, covering all aspects of the business from printing to accounts, and involving a two-day induction session with the managing director himself.

At the end of the course Donohoe intended to assign the trainees to whatever section of the business they have shown the most aptitude for. Over the next two years it will run further courses for recruits every six months.

Donohoe's attitude to training might appear remarkable even in a medium-sized company. But Donprint only has 33 employees, including the six trainees, and last year it only had about 20. Though its annual sales have risen quickly, this year they are expected to reach only £1.6m. For Donprint is a company with big long-term objectives.

Donohoe provides systems for printing highly durable self-adhesive labels, such as those found on personal computers or power tools. It is one of the first companies in Britain to exploit printing and computer software technology that enables companies to print part or all of their own product labels on metallised polyester, a technique which is gradually replacing the traditional anodised aluminium labels on which serial numbers have to be hammered.

Donohoe is interested only in the high quality segment of the labels market—durable labels for such industries as electronics, aerospace, defence and appliances. It supplies its customers—which include IBM and Digital Equipment—with pre-printed labels containing standard information on the product, and the keyboards,

screens and printers with which the customer can compose and print variable information—such as serial numbers—on to the label.

In a recent innovation, the customer can now print the entire label himself. Donohoe supplies the partially printed or blank labels, and provides maintenance under a service agreement.

Donohoe is in competition with about 25 or 30 other companies in Britain, many of them US-owned, providing computerised label systems. Donohoe, who is now 37, founded it from scratch in 1979 as a one-man business which in its first year had sales of around £20,000. Donohoe, a marine engineer by profession, had earlier worked for a multinational company that makes electro-mechanical label-making machinery. He

decided that the future lay in supplying label-making systems and providing a service rather than making machinery.

Donohoe now believes the total UK label market is worth about £18m. Of this the high technology segment for which it is aiming may be worth between £20m and £25m. The company believes it has about 7 per cent of this segment, but its aim is to reach 20 per cent by 1990, by which time he expects sales to reach £5m. Then it intends to turn to overseas markets.

Donohoe, a friendly but very determined Glaswegian whose father was an Irish immigrant, attributes the company's success so far partly to a determined approach to marketing and partly to high levels of efficiency. "It's a question of looking at opportunities in the market place and being able to

service them profitably on a long-term basis," he says. The company, he says, has made profits every year since it began.

His own specialty is marketing—which he studied in Glasgow—and the day-to-day running of the company is in the hands of Ray Kirk, the general manager, with whom he shares a small office.

Five years ago, after a year of persuasion, IBM approved Donohoe as one of its labelling system vendors to its personal computer plant at Greenock. Both for 1985 and 1986 Donohoe won one of the awards IBM gives its vendors for Quality Excellence. "That entails," Donohoe says, "shipping a zero defect product for 12 months—meeting their standards on all four categories: quality, delivery, administration and response." Donohoe

was also co-winner of the National Small Business Efficiency Award last year. Efficiency, in Donohoe's view, means being able to respond quickly to customers' needs. For example, when a customer has a problem with his labelling system he connects his equipment via the telephone to Donohoe's plant where any fault in the software can be diagnosed. If the fault is in the printer Donohoe sends a replacement printer to the customer within 24 hours.

Donohoe believes that a new software system the company is shortly to start marketing will leapfrog its competitors. He has also strengthened the company's prospects by gaining, at the cost of about £80,000, approval from both US and Canadian standards authorities for almost its entire range of products. These countries set very exacting standards because labels on, for example, electrical goods, have an important safety function.

Donohoe sees gaining these approvals as a "Japanese-style" long-term step. Donohoe does not currently export its products or systems. But with the North American approvals—customers know that products carrying Donohoe labels can in effect be exported worldwide, and the company gains credibility through having achieved the standards.

Donohoe's recruiting and training policy shows the same attitude to building up long-term strengths. "We'd much rather it could be done outside the company," says Donohoe, "but we want a highly able, flexible labour force. He admits he is taking a risk because the trainees are under no obligation to stay with the company, but he says: "If we can't hold good people there must be something wrong with the company."

Donohoe plans to go from 16 hours to 24 hour working when, in a few weeks' time, it moves from its current premises, a 4,500 square foot industrial unit to a purpose-built plant on a science park in East Kilbride.

In addition to the trainees, Donohoe will also be recruiting middle management staff to the company. "All the disciplines it needs" to seek a USM or stock exchange listing when its current objectives are fulfilled by 1990 or 1991. "I'm not saying we're necessarily doing that," says Donohoe, "but if we did it would be to finance expansion abroad." Donohoe is already pondering whether expansion would be through franchising, joint ventures or subsidiaries.

A safer way of exporting

EXPORTING can be exciting and rewarding for any smaller businessman. But moving into overseas markets for the first time can also be a quick route to bankruptcy.

Without a well planned export strategy a small business can easily find that the resources that have been hard won in domestic markets will disappear down a plughole of red tape, late payments and bad debts, misunderstandings, inadequate administration and a host of other problems in overseas markets.

Exporting should never be embarked upon just because it seems like a "good idea" in the face of flattening or declining domestic sales. The step should be taken for a sound reason or combination of reasons: a good product; underused production capacity; to iron out seasonal variations in domestic demand; a home market that is too small. But even if all this is recog-

nised, many small companies hesitate to take the exporting step because of the uncertainties faced and because they do not know how best to embark on their mission and where to go for information and advice. The author of a book which aims to provide a step by step guide to exporting.

The author, Brian Ogley, wrote the guide following an enquiry carried out for the Small Business Research Trust in 1985. The SBRT project was set up to identify the problems facing managers in small UK firms and to offer cost-effective solutions.

Ogley suggests that there is no shortage of resources for budding exporters—but to make them more easily available an "export infrastructure" within a country or region should be established—"that is, a co-ordinating, co-ordinating and co-ordinating of private and public sector organisations which are working together

with the objective of helping small firms with export potential to become profitable exporters."

The book assumes the reader will have little or no experience of working in foreign markets. It therefore starts by asking "why export?" and then proceeds by stages to prompt the reader to analyse whether he or she is sufficiently committed, has the resources and can recognise and resolve any weaknesses in their businesses.

That there is a need for more export oriented small businesses in the UK is unarguable. As Ogley points out, there is evidence that Continental European competitors give a higher priority to exporting than is the practice in the UK, and they also allocate more staff, financial and other resources to it.

Exporting, Step by Step to Success, published by Harper and Row on behalf of the Small Business Research Trust, £9.95.

In brief...

FINDING suitable premises is a problem for many small businesses. When your space requirements fluctuate from month to month because you are storing bulky items before delivering or installing them the difficulties can magnify.

The small businessman who works from his bedroom or his garage will probably not have any extra space at home. Similarly the company which has salesmen or installers covering a large geographical area may want to store goods close to the final customer.

Even if a businessman can find small external storage space it is often damp, leaky, ill-lit or insecure.

Private Access Storage believes it has the answer to these problems with a network of warehouse sites around England containing small short-term storage units for rent. The units, from 60 sq ft and upwards in size, provide secure storage space for periods of a week or more with seven-day access.

Apart from providing storage space Private Access's staff will check goods in and out, keep an inventory, issue receipts and arrange for loading and unloading. A 150-sq ft Selfstore would cost £135

a month rising to £270 if all the additional services were made use of.

Private Access, a venture launched in May 1986 by former Mobil director Frank Squares, currently has seven locations in places such as Basingstoke and Bournemouth but plans for at least 20 by the end of the year. Contact Tel: 0635 523355.

An electrical information network linking Durham University Business School and 11 enterprise agencies in the north-east of England is being set up with the aid of £25,000 worth of equipment donated by ICL, the UK computer group.

The agencies will be able to call up information on special loans and grant schemes, premises, "start-up" opportunities and training programmes as well as being able to make use of ICL's data base. Contact: Mike Scott, Durham University Business School. Tel: 091-574 2244.

THE Industrial Society has completed its first workshop aimed specifically at helping members of an ethnic minority group to launch their own businesses. Eight Vietnamese have taken part in the society's "Head Start" workshop. All

live in North Peckham, within the Government's Task Force zone, and all were in business in Vietnam before coming to the UK eight years ago.

The Head Start course has received backing from businesses including Reuters, Lloyd's Bank, Spicer and Fegler, Deloitte and South-Western. Other organisations involved have been the London Borough of Southwark, the Southwark Adult Education Institute and Wandsworth Enterprise Agency.

All of the eight entrepreneurs have now been given a "Business Mate" to help them find finance and premises and to guide them through their first year of trading. Businesses being established include a frozen food delivery firm, a Vietnamese take-away, a new magazine for Vietnamese women and a women's fashion firm.

The Industrial Society says that it has influenced 3,000 young people during its first eight months' work in six of the Government's Task Force zones. This has been done through both the Head Start programme and schools/industry conferences which have together received support from more than 200 employers.

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COMMODITIES AND AGRICULTURE

Sombre outlook for sugar market

BY CHRIS SHERWELL IN SYDNEY

WORLD SUGAR prices are not about to rise and will only increase if world production is cut, despite current statistical signs of improvement.

This was the sombre forecast given yesterday by delegates from more than 20 countries attending the third conference of world sugar farmers, held near Brisbane.

It came from Mr Patrick du Genestoux, chief economist of Ersuc, the Paris-based commodity trading house, and he offered it despite the fact that sugar prices, at 5-7 US cents per pound (for spot raw sugar, New York), are now holding well above the lowest levels of less than 3 US cents.

The projection underlines the continuing problems being faced by the world's sugar planters.

Over the past six years, they have not only seen world sugar prices drop to the lowest level ever in real terms. They have also suffered intensified competition for malnutrition sweeteners and watched negotiators fail to reach an international sugar agreement.

According to Mr du Genestoux, "unrestrained optimism" stemming from a feeling that a price upsurge had started "will jeopardise or even suppress the expected boom."

Each year the basic statistical situation is showing an improvement," he said, and there could be a move towards more satisfactory price levels. But world production had to drop "by a few million tonnes."

Yesterday's gathering also heard a strong attack on US farm policies by Mr John Kerin, the Australian Minister of Primary Industry, who opened the four-day conference.

Citing a study by the country's independent Bureau of Agricultural Economics, he said US policies in sugar alone had cost Australia US\$80-310m a year, Brazil \$95-285m and Thailand \$50-210m.

Washington's high domestic sugar policy had given the four largest companies subsidies of \$800m in 1985, he said, and meant a price subsidy for major importers like the Soviet Union, China and Japan.

Mr Kerin said he made no apologies for singling out the US, even though other countries had equally damaging policies. The study of the US had highlighted the "major distortions caused by ill-conceived policy," he said.

He nevertheless welcomed the US proposal made earlier this month for the phasing out of agricultural supports, and said Australia and the Cairns group of "fair-trading" countries were now studying "how the initiative can be built upon."

Mr du Genestoux, in cautioning against optimistic interpretations of recent price trends, offered a revealing analysis of the state of the world sugar market.

He acknowledged that the world surplus of sugar, though it had only been halved from 12m tonnes in 1983 to 5.6m tonnes, was not excessive, since it represented less than three weeks of world consumption—no much different from periods when prices were beginning to pick up.

He also accepted that, in terms of exports, the surplus of 2.5m tonnes—equivalent to five weeks' exports, and with two-thirds held by the European Community—was not excessive.

But in his view the stage was not set for a rise in prices, despite the recent stability, because world production was not, as in previous instances, about to drop.

While the white sugar market remained solid, with many buyers and few sellers, the raw sugar market underlying it was sick, he said.

Of the two major buyers 10 years ago, the US had almost halved its intake while Japan had reduced its imports. A new buyer, the Soviet Union, was neither a regular purchaser nor a growing one.

The "practical conclusion," Mr du Genestoux said, was that all available means should be used to halt the continuing growth in production capacity—in fact, to reduce production by 6-8m tonnes.

This was not much compared to world production of 100m tonnes, but it represented more than one third of free market turnover.

A further requirement, he indicated, was a reduction in protection. Sugar producers now had a choice between maintaining the status quo—meaning lower sales, a halt in consumption growth and the disappearance of the world sugar market—and lower domestic sugar prices, which would lead to increased sales and higher average world prices in the longer term.

Brazil reopens coffee exports

BY RIK TURNER IN SAO PAULO

THE BRAZILIAN Coffee Institute (IBC) opened export registrations for the months of August and September yesterday. Registrations for July, as the trade had expected, were not opened because 2m bags registered for June were pushed over into this month.

The contribution quota, or export tax, levied by the IBC has been increased from 27 per cent to 28 per cent. For export pricing the calculation will still be based on the average of the previous five days' prices in New York and London but the price will be multiplied by 1.08.

The price will be multiplied by 1.08 for August and September, compared with the 1.05 applied for June.

As traders had expected, the IBC introduced measures to inhibit registration of huge amounts of coffee which are not subsequently exported, as happened for June. From now on, an exporter registering a volume for export and not carrying out the deal will lose the 50 per cent of the export tax he pays three days after registration, as well as having the registration cancelled.

An IBC spokesman said that exporters would be able to argue force majeure in such cases as flooding or a dock strike, but they would have to comply with stringent rules to prove it.

An innovation this month was the introduction of a price incentive for washed coffee exported via the ports of Ilheus and Salvador, both in the north-eastern state of Bahia. The IBC is keen to compete in this segment of the market, traditionally dominated by Central America and Colombia, because the coffee has a higher added value due to the washing process.

The institute is allowing exports of up to 20,000 bags a month of washed coffee at a premium of 85 per 60-lb bag.

The IBC did not heed the exporters' call for October registrations to be opened at the same time.

By Robert Gibbins in Montreal

COMINCO, the Canadian mining and metals group, said its Trail and Kimberley Zinc-lead mines and smelters in British Columbia remain shut down indefinitely because of a dispute with the two locals of the United Steelworkers Union has not been solved.

Cominco, now controlled by an international group led by Teck Corporation, accounts for about 10 per cent of the world's zinc output and zinc and lead.

Cominco said a new 38-month contract has been ratified by three United Steelworkers branches representing production and technical workers and no negotiations are under way.

The mines and metallurgical plants were shut down May 9 by the contract disputes.

By Raymond Hughes, Law Courts Correspondent

THE UK Government yesterday asked the High Court to order a claim that it was liable to pay a £6m debt owed by the insolvent International Tin Council.

Mr Anthony Grabner, QC, for the UK, asked Mr Justice Millett yesterday to follow last month's ruling by Mr Justice Staughton that the member states could not be held liable for the ITC's debts.

That ruling, which is to be appealed, was made in the action in which J. H. Rayner (Mincing Lane) had sued all 23 member states and the European Community.

Mr Justice Staughton held that the ITC was a separate legal entity which had contracted to buy or sell tin on its own behalf and not as agent for its members.

UK asks High Court to strike out tin claim

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LONDON MARKETS

LAST WEEK'S failure by producing and consuming members of the International Cocoa Agreement to agree on adjustments in the agreement's price support range, which was to be reduced to £1,300-£1,400 a tonne, was the main factor behind the fall in the September futures position closed \$4 down on the day at £1,358.50 a tonne, but the July position gained \$5 to £1,394.50 a tonne, widening the prompt premium to £26. Dealers attributed the July fall to "wariness" over West African crop prospects. Talk of drought-reduced production in the region has been lending support to prices over the past month, but some dealers are now saying that the crops may still be good.

The failure of last week's price support talks evidently came as little surprise to the market, which was difficult by a split between producers and consumers on interpretation of the agreement. Unless a special session is called the subject will not come up for discussion by the full council again until the next scheduled meeting on September 2 to 11. The decision was made by the council to intervene again, having used up its first 75,000 tonnes, buying allocation, now rests with Mr Kobena Ekyem, the International Cocoa Organisation's executive director.

Some prices supplied by Amalgamated Metal Trading.

Aluminium 99.99% (unofficial) + or - High/Low 6 per tonne

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Cotton fell on a combination of trade selling and commission house profit-taking. In the grains and soyabean complex, hot, dry weather over the weekend and short-term forecasts for more prompted professional short-covering to rally the futures markets. In the meats the hot, dry weather was also an influence in pushing hogs and pork bellies sharply higher as a result of curtailed hog runs and higher cash prices. Cattle underwent a technical recovery.

NEW YORK

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Nymex plans August propane launch

By Lucy Kellaway

THE NEW YORK Mercantile Exchange plans to start trading propane futures on August 21. The contract, which will replace a similar one being traded on the New York Cotton Exchange, is still waiting for the approval of the US Commodity Futures Trading Commission.

The first delivery month will be December, and the contract will trade for the next consecutive 15 months. Each contract will be based on 1,000 barrels of propane and the minimum price fluctuation will be \$4.20 and the maximum \$8.40.

The propane contract will join Nymex's existing energy futures based on heating oil, unleaded gasoline and crude oil.

LONDON METAL EXCHANGE WAREHOUSE STOCKS

(Changes during week ended last Friday)

Aluminium standard -3,925 to 40,100

Copper high grade -5,450 to 6,750

Lead -5,100 to 9,750

Nickel -510 to 8,528

Zinc -450 to 28,750

Silver unchanged at 22,552.000

Aredor diamonds

THE AREDOR diamond mine in Guinea, reputed to be the richest in the world, has high quality gemstones accounting for 93 per cent of its production, not 83 per cent as reported in our recent article. The project involved an investment of \$121m, not \$21m.

Avoiding the Michaelmas slaughter

GRASS is the basic feed for cattle and sheep in the British Isles. But it will only grow for about six months of the year and that means that other arrangements have to be made for winter feeding.

Until quite recently the difficulties of achieving this were such that many sheep and cattle were slaughtered in the autumn—Michaelmas (September 29) was the favourite date—and salted for the winter.

The only winter feed available was hay—summer grass dried naturally and stored under cover. A couple of centuries ago, however, the growing of root crops like turnips specifically for winter feed was introduced from the Continent. Cattle and sheep were fattened on these and the Michaelmas slaughter became unnecessary.

In many areas land was not suited to arable cropping, however, and farmers continued to rely on making hay. When I left school I worked on such a farm and the boss impressed on me the importance of good hay-making.

He waited until the grass was mature—when flowering was over and seed was setting. Then the grass was cut, tended by machine or tossed about with pitch forks by hand and eventually loaded onto wagons and hauled away to the barns.

Great care was taken to ensure that it was properly dried—"rattling" was the term used—and the penetrating sweet smell associated with new-mown hay was always present.

This aroma, it has been found, had nothing to do with feed value but was simply the scent of sweet vernal, which the old permanent pastures harboured along with many other weeds.



FARMER'S VIEWPOINT

By John Cherrington

eleven. A most ingenious Wilshire farmer—Mr A. J. Hosier—came up with the idea of combining a light wooden sweep with one of the old high-cumbers which could be picked up for a few pounds at that time. This operation depended on plenty of sunshine to dry the hay, something which never seemed to coincide with my haymaking times.

These crops would dry out quite quickly but thick ones were another matter. There was usually a lower layer of grass in the sweep which would obstinately refuse to dry, however much it was tossed around by machine.

It then became a matter of fine judgement as to how much green material to allow into the rick. This judgement depended very much on the weather forecast. If it looked set fair it was left a day or two longer, but if the prospects were doubtful chances were taken and it was put in the rick.

Sometimes the gamble came off. These stacks heated crops a bit and their cured hay

quite well, but if it was too green the temperature rose until in extreme cases the stacks caught fire. I never had a rick burn but some got very close to it, in many cases the hay was quite spoiled. On the other hand, if it did not heat it often went mouldy.

The next development was the importation from the US of the plastic bales. The advantage of this was that the hay was stored in handy-sized

crop and its dry matter content are critical factors and I think it is almost as difficult to make good silage as it is to make good hay. I have certainly made some very poor and stinking silage at times.

With cows it is commonly said that it is not too easy to feed on in small quantities to sheep. One reason is that exposure to the air will spoil the feed value quite quickly.

The other, though, I have taken the plunge into modernity in quite a big way. The grass was cut and baled straight away by a baler which turns out round bales weighing nearly half a tonne each. These are sealed in black plastic bags immediately, so that no air can get at them.

In theory each bale acts as a miniature silage clamp, which should keep the contents in good condition—provided, of course, no bag has burst, been burrowed into by rats, or sabotaged by children. These bales are far too heavy to be handled manually, so that no air can get at them.

We made this silage in perfect weather during the past fortnight and finished up with about 8,000 bales of perfect hay for feeding to stock inside at lambing. I must say that this baled silage was one of the easiest farming jobs I have ever done.

According to the meteorologists the small number of farmers who had not completed hay or silage-making when the rains came towards the end of last week will not have long to wait before favourable conditions return. I am glad, nevertheless, to number myself among those who have winter feed safely gathered in.

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Weak tone in gilts and bonds

slightly above the close of 123-08, compared with 124-23 on Friday.

US Treasury bonds opened weaker, following selling in the Fast East, and closed at 91-23 for September delivery, compared with 92-08 previously, with traders suggesting the contract is more likely to weaken with a fall in the dollar than rally when the dollar strengthens.

Japanese Government bond futures were also depressed. Apart from rumours of a rise in the Japanese long term prime rate, there are also fears that rising oil prices will hit the Japanese economy and be bad for inflation.

LIVE FIVE AND TEN INDEX FUTURES SPREADS		
Strip	Call Ask	Put-Bid
Five	100.00	99.99
Ten	100.00	99.99

Price	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444
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JAPANESE YEN (MM)				
¥22.5m vs ¥100				
	Low	High	Low	Prev.
Sept.	0.6617	0.6699	0.6566	0.6567
Dec.	0.6614	0.6630	0.6611	0.6608
Mar.				0.6650
June				0.6720

DOLLAR MARK (MM)				
\$83.25,000 vs ¥100				
	Low	High	Low	Prev.
Sept.	1.5936	1.5409	0.5391	0.5392
Dec.	1.5947	1.5447	0.5431	0.5432
Mar.	0.5475	0.5488	0.5475	0.5472

THREE-MONTH EURO/DOLLAR (MM)				
	Low	High	Low	Prev.
Sept.	0.6617	0.6699	0.6566	0.6567
Dec.	0.6614	0.6630	0.6611	0.6608
Mar.				0.6650
June				0.6720

3000 points for 100%				
Sept.	Low	High	Low	Prev.
Oct.	92.58	92.90	92.85	92.79
Nov.	92.58	92.59	92.55	92.60
Dec.	92.58	92.59	92.55	92.60
Jan.	92.58	92.59	92.55	92.60
Feb.	92.58	92.59	92.55	92.60
Mar.	92.58	92.59	92.55	92.60
Apr.	92.58	92.59	92.55	92.60
May	92.58	92.59	92.55	92.60
June	92.58	92.59	92.55	92.60
STANDARD & POORS 500 INDEX				
5000 times				
Sept.	Low	High	Low	Prev.
Oct.	33.75	34.40	33.40	33.70
Nov.	33.75	34.40	33.40	33.70
Dec.	33.75	34.40	33.40	33.70
Jan.	33.75	34.40	33.40	33.70
Feb.	33.75	34.40	33.40	33.70
Mar.	33.75	34.40	33.40	33.70
Apr.	33.75	34.40	33.40	33.70
May	33.75	34.40	33.40	33.70
June	33.75	34.40	33.40	33.70

Rate of exchange for the pound against the dollar

WORLD VALUES	
Sept.	Low
Oct.	92.58
Nov.	92.58
Dec.	92.58
Jan.	92.58
Feb.	92.58
Mar.	92.58
Apr.	92.58
May	92.58
June	92.58

VALUE OF STERLING	COUNTRY	CURRENCY
20	Ghana	Cedi
2011	Gibraltar	Gibraltar
9930	Greece	Drac
2250	Greenland	Danish
4,40	Guernsey	E. C.
9155	Guatemala	Quetz
13	Guam	U. S.
8236	Guinea	Franc
1745	Guinea-Bissau	Escudo
960	Guyana	Peso
2.50	Guyana	Guyana

0020	Haki	Lem
0660	Mondurati	Gaw
0730	Hong Kong	H.K.
1310	Hongkong	Fortin
2221	Iceland	
a) 61.80	India	Indie
0240	Indonesia	Rupia
0940	Iran	Reals
15.25.25	Iraq	Iraai
3.32.13	Ireland	Punt
2.50	Israel	Sheke
1850	Italy	Lira
0020	Jaenica	C.F.A.
0310	Jamaica	Janna
0330	Japan	Yen
0334	Jordan	Jord
02.25	Kampuchea	Riel
8865	Kenya	Kenye
2.50	Kiribati	Austn

(11.00 a.m. July 20) 3 months U.S. dollars		6 months U.S. dollars	
bid 6%	offer 7	bid 6 1/2	offer 7 1/2

The fixed rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11.00 a.m. each working day.

Treasury Bills and Bonds				
	5.0%	Three year		7.63
	5.23	Four year		7.85
	5.67	Five year		7.97
	5.84	Seven year		8.23
	6.51	10 year		8.41
	7.35	30 year		8.61

Two Months	Three Months	Six Months	Limited Intervention
3.0-3.25	3.70-3.85	3.80-3.95	5.0
2-7 1/2	7 1/2-7 3/4	8 1/4-8 1/2	7 1/2
	3 1/2-3 3/4		
	5 1/2-5 3/4		

—	3.71875	—	—
—	10 ₄ -11 ₄	—	—
—	6 ₂ -6 ₃	—	—
1-2 ₂	9 ₂ -9 ₃	10-10 ₄	—

[illegible][illegible][illegible][illegible]

slightly above the close of 123-09, compared with 124-29 on Friday.

US Treasury bonds opened weaker, following selling in the Past East, and closed at 91-23 for September delivery, compared with 92-08 previously with traders negotiating the contract is more likely to weaken with a fall in the dollar than rally when the dollar strengthens.

Japanese Government bond futures were also depressed. Apart from rumours of a rise in the Japanese long term prime rate, there was also talk of a rising oil price, will hit the Japanese economy and be bad for inflation.

DATE	FT-30	100 INDEX	FUTURES	SPRING
	Surf	Call	Call	Put
12-12-79	123-09	91-23	92-08	91-23

Oct.		Dec.		Per-Less	
Oct.	Dec.	Oct.	Dec.	Oct.	Dec.
10,770	12,990	0.20	0.30	0.70	1.10
2,500	2,500	0.35	0.25	0.65	0.75
3,250	3,795	1.25	0.40	3.40	4.40
2,650	3,000	0.75	0.75	2.25	2.25
0.50	1.20	14.90	10.70	11.40	16.50
10,770	12,990	0.20	0.30	0.70	1.10

in \$175 PMS

JAPANESE YEN (¥M)				
	Y192.5m p Y2000		p Y2000	
	Lowest	High	Low	Prev.
Sept.	0.6596	0.6599	0.6594	0.6597
Oct.	0.6614	0.6630	0.6611	0.6608
Nov.	—	—	—	0.6650
Dec.	—	—	—	0.6720
Mar.	—	—	—	—
DEUTSCHE MARK (DM)				
	DM12.5m p Y2000		p Y2000	
	Lowest	High	Low	Prev.
Sept.	0.5396	0.5409	0.5391	0.5392
Oct.	0.5407	0.5423	0.5403	0.5405
Nov.	0.5475	0.5488	0.5475	0.5472
THREE-MONTH EURO/DOLLAR (¥M)				

	Lowest	High	Low	Prev.
Sept.	92.58	92.90	92.85	92.29
Oct.	92.58	92.59	92.55	92.60
Nov.	92.34	92.35	92.32	92.66
Dec.	92.10	92.12	92.09	92.12
Jan.	91.88	91.89	91.87	91.91
Feb.	91.87	91.88	91.86	91.70
Mar.	91.46	91.46	91.46	91.49
Apr.	91.26	91.26	91.25	91.29

	Lowest	High	Low	Prev.
Sept.	33.75	34.40	33.40	34.70
Oct.	31.50	31.65	31.55	32.00
Nov.	318.50	318.70	318.50	317.80
Dec.	320.70	320.90	320.85	321.60

WORLD VALUE

rate of exchange for the pound against

VALUE OF STERLING	COUNTRY	CURRENCY
80	Ghana	Cedi
20	Gibraltar	Gibraltar
930	Greece	Drachma
250	Greenland	Danish
40	Guatemala	E. Ca
1.3	Guinea	Leone
523	Guam	U.S.
523	Guatemala	Quetz
745	Guinea	Franc
50	Guinea-Bissau	Peso
50	Guyana	Guyana

020	Haiti	Guatemala
060	Honduras	Laos
100	Hong Kong	Lebanon
140	Hungary	Malaysia
180		Maldives
220	Iceland	Mali
260	India	Malta
300	Indonesia	Mexico
340	Iran	Moldova
380	Iraq	Monaco
420	Ireland	Morocco
460	Israel	Mozambique
500	Italy	Nicaragua
540	Italy	Niger
580	Ivory Coast	Nigeria
620	Jamaica	North Macedonia
660	Japan	Norway
700	Jordan	Oman
740		Pakistan
780	Kampuchea	Panama
820	Kenya	Paraguay
860	Kiribati	Peru
900		Poland
940		Portugal
980		Romania
020		Russia
060		Saudi Arabia
100		Senegal
140		Seychelles
180		Slovakia
220		Slovenia
260		South Africa
300		Spain
340		Sweden
380		Switzerland
420		Taiwan
460		Tanzania
500		Thailand
540		Togo
580		Tonga
620		Trinidad and Tobago
660		Tunisia
700		Turkey
740		Ukraine
780		United Kingdom
820		United States
860		Uruguay
900		Uzbekistan
940		Venezuela
980		Yemen
020		Zambia
060		Zimbabwe

[illegible]

01	Madagascar	Madagascar
01	Mali	S.A. n.
01	Mauritania	Autumn
01	Mauritius	Autumn
01	Mexico	Autumn
01	Moldova	Autumn
01	Mongolia	Autumn
01	Morocco	Autumn
01	Mozambique	Autumn
01	Nepal	Nepal
01	Netherlands	Netherlands
01	Netherlands Antilles	Netherlands Antilles
01	New Zealand	N.Z. S.
01	Nicaragua	Nicaragua
01	Niger Republic	C.F.A.
01	Nigeria	Nigeria
01	North Korea	North Korea
01	Norway	Norway
01	Oman	Oman
01	Pakistan	Pakistan
01	Panama	Panama
01	Paraguay	Paraguay
01	Peru	Peru
01	Philippines	Philippines
01	Pink	Pink
01	Poland	Poland
01	Portugal	Portugal
01	Romania	Romania
01	Russia	Russia
01	Saudi Arabia	Saudi Arabia
01	Senegal	Senegal
01	Singapore	Singapore
01	Slovakia	Slovakia
01	Slovenia	Slovenia
01	South Africa	South Africa
01	South Korea	South Korea
01	Spain	Spain
01	Sweden	Sweden
01	Switzerland	Switzerland
01	Taiwan	Taiwan
01	Tanzania	Tanzania
01	Thailand	Thailand
01	Togo	Togo
01	Tonga	Tonga
01	Trinidad and Tobago	Trinidad and Tobago
01	Tunisia	Tunisia
01	Turkey	Turkey
01	Uganda	Uganda
01	Ukraine	Ukraine
01	United Kingdom	United Kingdom
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01	Zimbabwe	Zimbabwe

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CURRENCY	VALUE OF £ STERLING
Bahoa	1.6020
Kina	1.4673
Guarani	512.96 (10)
	1,258.56
	(excl) 0.25, 47
Intd	(F) 49.69
	(Fm) 31.86
Philippine Peso	32.00
£ Sterling	—
New Zealand \$	2.6480
Zenry	425.00
Escudo	232.50

U.S. \$	1,6020
Qatari Ryal	5.8505
French Franc	9.9250
Lei	(N/C) 16.24
Rwanda Franc	130.05
E. Caribbean \$	4.33
St. Helens £	1.00
E. Caribbean \$	4.33
Local Franc	9.9250
E. Caribbean \$	4.33
U.S. \$	1,6020
Italian Lira	2155.00
D.R.	57.26
Saudi Ryal	6.0208
C.F.A. Franc	495.00
S. Rupee	9.00
Leone	(to) 47,258
Singapore \$	3.9150
Solomon U. \$	3.9177
Somali Shilling	192.56

Rand	1/200 3,350
Peseta	3,350
	204.40
Peseta	204.40
S.L. Rupee	27.00
Sudan £	4.005
S. African	2.554
Litangeni	3,320
Swedish Krona	10.3650
Sri Lanka Franc	2.4800
Syrian £	0.6/278
New Taiwan \$	49.25
Tan. Shilling	104.00
Sh. Shilling	92.00
C.F.A. Franc	49.25
Palanga	2,2745
Yugoslav & Tan. \$	49.25
Tunisian Dinar	1,3917 (sq)
Turkish Lira	1408.40
U.S. \$	1.6420
Australian \$	2,2745
Uganda Shilling	96.00
U.S. \$	1.6620
Uganda Shilling	93.25
U.A.E. Dirham	5.8970
Roubie	1.0318
Vanu	174.00
Uganda Lira	92.00

Bolivar	{(4) 6.99 (5) 12.02}
Dong	{(6) 46.97 (7) 123.36}
U.S. \$	1.6020
Tala	(A) 3.35
Ryol	(A) 16.45 (sg)
S. Yemen Dinar	0.5503
New Y. Dinar	1,100.00
Zaire	197.538
Kwacha	12.63 (17)
Zimbabwe \$	2.7225

addends. (4) Preferential rate for Public
del rate. (5) Base rate. (6) Rate
ano, worth 1m Pesos Jan 1 1987.

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WORLD MARKETS

FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL STOCK MARKETS	MONDAY JULY 20 1987					FRIDAY JULY 17 1987					DOLLAR INDEX	
	US Dollar Index	Dop's Closing %	Pound Sterling Index	Local Currency Index	Gros. Dif. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping												
Australia (947)	147.19	-0.6	136.22	138.77	2.86	148.14	136.54	138.73	148.14	99.92	76.04	
Austria (16)	97.02	+4.0	89.79	93.69	2.22	92.28	85.98	89.70	101.62	85.93	87.67	
Belgium (482)	116.57	-0.1	116.17	119.80	4.00	126.49	115.85	119.80	126.49	98.19	91.85	
Canada (1382)	138.23	-0.3	127.92	131.97	2.12	138.59	127.74	132.32	138.59	100.00	96.05	
Denmark (39)	112.96	-0.5	104.54	108.46	2.56	113.57	104.68	108.94	124.10	98.18	94.30	
France (121)	106.64	-0.6	98.69	101.73	2.73	104.69	98.69	101.73	122.32	98.18	94.30	
Germany (92)	99.17	+0.4	91.78	96.00	1.97	96.79	91.06	95.45	100.33	98.04	78.97	
Hong Kong (45)	135.36	+1.3	125.27	135.71	2.66	133.61	123.15	133.95	135.36	96.89	71.23	
Ireland (Q4)	146.12	-0.3	131.58	139.82	3.33	142.60	131.49	139.82	153.49	98.18	82.25	
Italy (36)	121.91	+1.3	97.92	102.65	2.55	121.91	98.61	96.71	112.11	95.47	85.23	
Japan (458)	127.05	-3.1	117.58	122.71	0.55	131.12	120.86	126.61	161.28	98.04	88.26	
Malaysia (36)	188.61	-0.1	171.78	182.21	0.50	186.38	171.97	183.16	188.61	98.24	91.85	
Netherlands (149)	301.54	+4.4	279.72	301.74	2.67	301.74	267.72	297.19	301.74	98.18	91.85	
Norway (38)	127.41	-0.4	117.92	121.83	3.63	127.97	117.96	122.16	127.97	95.45	90.95	
New Zealand (26)	109.30	+0.8	100.15	95.79	2.93	108.38	99.90	94.91	109.30	85.93	72.85	
Norway (26)	121.58	-0.4	120.14	124.14	3.96	123.14	120.14	124.14	127.05	98.18	91.85	
Sweden (37)	163.35	+0.8	151.17	159.78	1.54	162.00	149.32	158.49	163.35	99.29	78.63	
South Africa (61)	177.15	+0.3	163.95	129.10	3.19	176.57	162.74	129.68	186.78	98.18	73.64	
Spain (43)	128.90	+1.3	119.29	121.26	2.35	128.90	122.38	121.26	128.90	98.18	85.93	
Switzerland (53)	119.41	-1.2	110.61	114.27	2.69	119.51	110.16	114.20	124.68	90.85	89.67	
Switzerland (53)	102.81	+1.5	95.15	98.83	2.03	101.30	93.37	97.19	104.06	92.01	83.48	
United Kingdom (336)	157.38	-1.7	145.84	145.62	3.00	160.01	147.49	147.49	162.87	99.65	88.26	
USA (591)	127.09	-0.7	117.62	127.09	2.85	128.24	127.09	128.24	127.09	100.00	98.04	
Europe (933)	126.31	-0.6	116.89	120.00	2.72	127.09	117.14	120.39	126.31	99.65	88.13	
Pacific Basin (68)	128.09	-2.8	118.54	123.67	0.73	131.84	121.52	127.21	158.77	100.00	87.27	
Europe-Pacific (1619)	127.43	-2.0	117.93	122.22	1.52	129.99	119.82	124.49	143.65	100.00	87.63	
North America (723)	127.69	-0.9	130.17	127.39	2.81	128.80	118.72	126.49	128.80	100.00	90.69	
World Ex. U.K. (97)	107.69	-0.7	107.69	107.69	1.46	107.69	107.69	107.69	107.69	100.00	98.04	
Pacific Ex. Japan (225)	140.96	-0.2	135.45	135.17	2.70	140.72	133.71	134.45	140.96	99.92	74.74	
World Ex. US (1826)	128.47	-1.9	118.89	122.87	1.56	130.91	120.66	125.03	143.38	100.00	87.74	
World Ex. UK (2081)	123.59	-1.2	113.69	123.59	2.56	123.59	113.69	123.59	123.59	100.00	92.01	
World Ex. So. Afr. (2356)	127.57	-1.5	118.06	124.53	2.05	129.13	119.39	126.33	135.02	100.00	82.18	
World Ex. Japan (1959)	128.32	-0.7	118.75	125.50	2.77	129.24	119.12	126.26	129.24	100.00	93.89	
The World Index (2417)	127.89	-1.5	118.35	124.60	2.06	129.83	119.66	126.38	135.15	100.00	92.07	

Base values: Dec 31, 1986 = 100
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Belgian markets closed for public holiday.

EUROPEAN OPTIONS EXCHANGE[illegible]**FT CROSSWORD PUZZLE No 6,383**

DANTE

A crossword puzzle grid is shown, consisting of a 10x10 array of squares. Some squares are black, and others are white. The white squares form the crossword puzzle grid. The grid is numbered as follows:

- 1: Top-left corner (Row 1, Column 1)
- 2: Row 1, Column 2
- 3: Row 1, Column 3
- 4: Row 1, Column 4
- 5: Row 1, Column 6
- 6: Row 1, Column 7
- 7: Row 1, Column 8
- 8: Row 1, Column 10
- 9: Row 2, Column 1
- 10: Row 2, Column 7
- 11: Row 2, Column 8
- 12: Row 3, Column 1
- 13: Row 3, Column 4
- 14: Row 3, Column 6
- 15: Row 3, Column 7
- 16: Row 3, Column 8
- 17: Row 3, Column 9
- 18: Row 4, Column 1
- 19: Row 4, Column 2
- 20: Row 4, Column 4
- 21: Row 4, Column 6
- 22: Row 4, Column 10
- 23: Row 5, Column 1
- 24: Row 5, Column 2
- 25: Row 5, Column 7
- 26: Row 6, Column 1
- 27: Row 6, Column 4
- 28: Row 7, Column 1
- 29: Row 7, Column 4

ACROSS

- | | | | |
|----|--|----|--|
| 5 | Prime minister (3) | 7 | City of Arabs (5) |
| 6 | Director in habit of fighting (6) | 8 | Hills split internally by floods (8) |
| 9 | Bad spellers have test in city (8) | 11 | Aged? By jove, it might be (6) |
| 10 | Steer awkwardly round a difficult problem (8) | 15 | Improperly dressed on parade? (3, 2, 4) |
| 12 | Vessel carrying fuel from Loire (3) | 17 | One is glad to be so close (8) |
| 13 | Dream of Black Bess? (9) | 18 | Fireproof this party (3) |
| 14 | Improvement seen in Religion class (5) | 20 | Take off a ring, we hear (4) |
| 16 | Walked back around a man asleep (7) | 21 | Can turn on speed to make the land more productive (7) |
| 19 | Stage at which one may get out of a fix (5) | 22 | Emphasise it may be caused by overthinking (5) |
| 21 | He brought fresh weight to laws of motion (6) | 24 | Shouts out agreement about a fifty-fifty arrangement (5) |
| 23 | Possibly stayed for Sunday (3, 2, 4) | 25 | Gloomy doctor has a listener (5) |
| 25 | Understand it is a number less than 10 (5) | | |
| 26 | Cake made by Claire (6) | | |
| 27 | You may lose a whole day going over it (4-4) | | |
| 28 | Love dictated translated and put out (6) | | |
| 29 | Perfect lady about fifty (8) | | |
| | DOWN | | |
| 1 | Grubby residence (6) | | |
| 2 | Dangerous revolutionaries (9) | | |
| 3 | Victor loses his head going round the ball (5) | | |
| 4 | Invited companion in the morning (7) | | |

BASE LENDING RATES

[illegible]

INVESTING FOR BEGINNERS

By Daniel O'Shea

This book is based on a complete series of articles published in the *Investors Chronicle* under the heading "Beginners Guide to the Stockmarket". It analyses the basic principles of stockmarket investment, discusses the different categories of quoted investment, examines the whole range of related essentials such as the interpretation of company accounts and gives an up-to-date review of relevant tax rules.

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 - 5 Earnings and dividends — and how to measure them
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 - 7 Putting the figures to work
 - 8 Movements in markets
 - 9 Building a portfolio
 - 10 Manufacturing companies: the problem areas
 - 11 Success among the retailers
 - 12 Banking and Insurance
 - 13 Investment trusts offer a spread
 - 14 How to evaluate property companies
 - 15 Understanding the oil market
 - 16 Thrills and spills in mining shares
 - 17 Overseas trading companies
 - 18 Investing abroad: high risks for high rewards
 - 19 What scrip dividend are all about
 - 20 When a company makes a rights issue — the shareholder's sums
 - 21 Thrills and spills of the takeover
 - 22 New issues — how companies get a quote
 - 23 More about gilts — and other fixed interest stocks
 - 24 Warrants, options and traded options
 - 25 Investing the unit trust way
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مكتبة ابن الأثير

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MINES—Continued						
Lot	Stock	Price	Ch Net	Dr Net	Ytd Cw	Ytd P/E
67	Wheat	100				
145	Wheat & Grain	100				
146	Wheat & Grain	100				
147	Wheat & Grain	100				
148	Wheat & Grain	100				
149	Wheat & Grain	100				
150	Wheat & Grain	100				
151	Wheat & Grain	100				
152	Wheat & Grain	100				
153	Wheat & Grain	100				
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155	Wheat & Grain	100				
156	Wheat & Grain	100				
157	Wheat & Grain	100				
158	Wheat & Grain	100				
159	Wheat & Grain	100				
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173	Wheat & Grain	100				
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191	Wheat & Grain	100				
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193	Wheat & Grain	100				
194	Wheat & Grain	100				
195	Wheat & Grain	100				
196	Wheat & Grain	100				
197	Wheat & Grain	100				
198	Wheat & Grain	100				
199	Wheat & Grain	100				
200	Wheat & Grain	100				

1972 Time Holdings	82	1	1.8	1.7
1971 Unit Gross	1409	1	1.8	2.5 4.5 GDB

NOTES

1. All other estimates, prices and net dividends are in Pence and cents. Dividends are 25¢. Estimated price/earnings ratios and covers are on latest annual reports and accounts, and where available, are based on the figures in the company's latest annual report. Dividends per share being computed on profit after taxation and minority interest. Dividends are based on the "maximum" or "no more difference" if calculated on "full" distribution. Covers are on "maximum" distribution. This compares gross dividend costs with the maximum possible earnings. Dividends are based on the net return of eligible stock. Yields are based on middle prices, and are calculated at 27 per cent and allow for value of declared dividend and rights.

2. "Up Stock".

3. The following are marked thus have been adjusted to allow for rights issues for cash.

4. Dividends since increased or resumed.

5. Dividends since reduced, paused or deferred.

6. Dividends since increased or resumed.

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LONDON STOCK EXCHANGE

Further setback for share prices as Government securities suffer heavy falls

Account Dealing Dates
Option
First Declared Last Account
Dealing Date Dealing Date
Jun 23 July 9 July 20 July 20
Jul 13 Jul 23 Jul 24 Aug 3
Jul 27 Aug 6 Aug 17
Note: time dealing may take place
from 9.00 am two business days earlier.

The technical setback in the UK equity market received a further downward push yesterday from a whole range of domestic and international factors. Shares opened lower in the face of a weak Tokyo market and the growing tensions in the Gulf, and later reacted sharply to a fall in Government bonds after the news that UK bank lending and retail sales rose strongly in June.

The equity sector tried to rally towards the close of trading but bargain hunters were restrained by the jump in yields at the longer end of the gilt-edged range.

The FT-SE 100 index closed 28.0 down at 2,400.7, after showing a 37 point fall at mid-session. At 1,888.6 the FT Ordinary index was 27.3 down.

Selling was not heavy but buyers had clearly backed away as the City's technical analysts warned that the equity market was showing signs of being overbought, and vulnerable to a correction of perhaps 5 per cent to 10 per cent.

Investors were clearly unsure how to read the developments in the Iran-Iraq situation. Success for the UN attempts to settle the conflict could weaken oil prices, and therefore sterling. But attacks on Gulf shipping could have the opposite effect.

Oil shares were easier, although Japanese funds were believed to have picked up lines of stock in the leaders. British Petroleum and Shell closed lower, as did British Gas. But turnover in these heavyweight stocks was modest.

The market's weakness brought heavy falls in shares offering investors substantial profit opportunities over the past few weeks. Glaxo, Bass, Guinness and Fisons were all lower for this reason.

However, insurance shares stood out against the trend, and Imperial Chemical Industries moved up as the rumours of an impending rights issue died away. GEC again moved higher as a major US house continued to buy aggressively.

The gilt-edged market had an unhappy session, and closed with net losses of more than a point at the long end and the 23.00 jump in June bank lending, together with surging retail sales, reawakened inflation fears.

Little retail selling was reported, however, and it was left to the trading houses to back away from the UK trade figures which are due tomorrow. The jump in yields put teeth into warnings

From some analysts that interest rates could be forced higher by this end of the year.

The new market for Gilt warrants opened with Salomon Bros offering warrants on Treasury 89, followed today with warrants on Treasury 114 per cent 03-07.

GEC shares continued to buck the market trend and settled a further 4 up at 251p following renewed strong buying by Chase Manhattan Securities.

Brian Newman, electricals analyst at Chase who upgraded their GEC profits forecast this year from 270m to 277m, said yesterday that the shares had moved through a significant chart point at 240p and were still undervalued by 20p a share.

The banks sector, extremely active over the past couple of months on news of third world debt provisions, and bid situation in the merchant banks grouping, took a breather.

In the big four clearers Lloyds proved a notable casualty and dropped 9 41sp, after 40sp, on selling prompted by talk that any bid by the bank either for Morgan Grenfell or Standard Chartered moves given credence in the weekend.

Other clearers dipped early on before steadying late in the session. NatWest, due to announce after 22.00, settled 3 off at 780p. Midland, due to report on July 29, eased a shade to 643p and Barclays, results expected on July 30, to 644p.

TSB, whose £224m cash bid for insurance group Hogg Robinson was firmly rejected as inadequate and unacceptable by the Hogg board last week, put on 1 1/2 move to 564p; Hogg were 3 up at 625p, after 22.00 in talk of a counter bid.

Merchants bank spent their quietest trading session for a number of weeks. Hill Samuel, involved in bid discussions with Union Bank of Switzerland, touched 700p before settling a net 9 up at 698p, while Schroders, regarded as a prime bid target, were 4 up at a record 151 1/2p. Morgan Grenfell closed 2 1/2 firmer at 542p, having initially touched 548p on the Lloyds bid talk.

A bout of profit-taking, after the heavy gains triggered by the bids for Hogg Robinson and the proposed merger between Stewart Wrightson and Willis Faber, left insurance brokers with minor falls across the board. Lives showed legal and general exceptions to 20p, and finally 9 lower at 340p, after 332p, as a line of around 1m shares was absorbed by the market.

FINANCIAL TIMES STOCK INDICES											
	July 20	July 17	July 16	July 15	July 14	Year ago	1987	Since Completion			
							High	Low	High	Low	High
Government Secs	90.78	91.20	91.12	90.95	90.70	88.55	93.32	84.49	127.4	93.32	84.49
Fixed Interest	96.53	96.78	96.51	96.29	96.30	95.63	99.12	90.23	205.4	99.12	90.23
Ordinary	1889.6	1916.9	1926.2	1908.6	1892.6	1276.3	1932.2	1529.2	2814.7	1932.2	1529.2
Gold Mines	424.8	429.7	423.0	414.6	413.4	388.4	465.0	288.2	734.7	465.0	288.2
Dr. Div. Yield	3.01	3.01	2.99	3.02	3.05	4.31	3.01	2.99	3.05	3.01	2.99
Earnings Yld (%)	7.40	7.29	7.25	7.32	7.40	10.40	7.40	7.29	7.32	7.40	7.29
P/E Ratio (mtd)	16.61	16.85	16.96	16.78	16.60	17.40	16.61	16.85	16.96	16.78	16.60
SEAG Earnings (5m)	57,964	57,774	61,215	61,528	54,795	—	—	—	—	—	—
Equity Turnover (m)	—	—	227.69	245.30	154.11	435.55	—	—	—	—	—
Equity Turnover (%)	—	—	73.10	72.71	69.03	21.392	—	—	—	—	—
Shares Traded (m)	—	—	—	96.5	82.0	214.3	—	—	—	—	—
Opening	10 a.m.	11 a.m.	Noon	1 p.m.	2 p.m.	3 p.m.	4 p.m.	5 p.m.	6 p.m.	7 p.m.	8 p.m.
1897.6	1895.5	1893.7	1894.0	1893.6	1892.6	1893.4	1893.5	1893.5	1893.5	1893.5	1893.5
Day's High	1898.9	1898.7	1898.7	1898.7	1898.7	1898.7	1898.7	1898.7	1898.7	1898.7	1898.7
Day's Low	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7	1881.7
LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026											

In composite insurance bid speculation drove Royal Insurance up 27 at 567p; Kleinwort, Coopers & Lybrand, and Smith New Court were all strong buyers of the stock.

Market newcomer Graham Motor, the Manchester-based dealer placed at 140p by BZW, made a splendid debut, opening at 191p, the shares subsequently eased to 188p.

The brewery sector was badly hit—dealers said the market was upset by the latest spate of bad weather, as well as market weakness in consumer issues.

Scottish & Newcastle edged up to 258p at the outset, following Press suggestions that Elders may launch a bid for the company, but subsequently fell away to close 3 1/2 off at 254p on news that it had sold its near 5 per cent stake in Norfolk Capital Hotels at 40p a share.

Merchants bank spent their quietest trading session for a number of weeks. Hill Samuel, involved in bid discussions with Union Bank of Switzerland, touched 700p before settling a net 9 up at 698p, while Schroders, regarded as a prime bid target, were 4 up at a record 151 1/2p.

Morgan Grenfell closed 2 1/2 firmer at 542p, having initially touched 548p on the Lloyds bid talk. A bout of profit-taking, after the heavy gains triggered by the bids for Hogg Robinson and the proposed merger between Stewart Wrightson and Willis Faber, left insurance brokers with minor falls across the board.

Hickson International featured in Chemicals, rising 42 to 808p in the wake of the company's expansion into Italy. Hickson is a leading supplier of interior wood lacquers and stains to the Italian market.

Consideration for the deal is £15m cash. Sutcliffe, a leading supplier of interior wood lacquers and stains to the Italian market, is also a leading supplier of interior wood lacquers and stains to the Italian market.

Leading store shares fell away at the outset but steadied during subsequent trading on news that the Government showed retail sales in June up 2.1 per cent, compared with market estimates of a 2.8 per cent rise and last month's 3.5 per cent decline.

Press suggestions that the company could be vulnerable to a bid saw Storehouse open harder at 310p but drift back to close a net 3 down at 304p. The company's share price slipped 5 to 135p following the acquisition and accompanying rights issue of one-for-three at 70p to raise a net £147m.

Reports that Thermo-EMI has built up a 4.9 per cent stake in the good at 60p, and a Lee, 9 dealer at 110p, GM First advanced 9 to 140p in the wake of comment on the preliminary figures and the company's potential net asset value.

Elsewhere in the sector, Delta held relatively steady, closing only a few pence lower at 310p following news of the proposed acquisition of the European operations of Nibco Inc, a leading US manufacturer of plumbing fittings, for a consideration of around £20m. Babcock advanced 2 1/2 to 254p amid talk of expansion moves before the quotation was temporarily suspended at the level pending an announcement. Newspaper mention stimulated Breaks Tool, 7 to the good at 60p, and a Lee, 9 dealer at 110p, GM First advanced 9 to 140p in the wake of comment on the preliminary figures and the company's potential net asset value.

Elsewhere, Rank Organisation continued to give ground in the wake of the recent interim figures and lost 9 further to 77p. Further consideration of last week's acquisition news prompted a revival of 20 to 540p in Kenyon Securities, while Smith Daniels firmed 8 to 148p in response to week-end Press mention. Leg Group, bought recently on property potential, fell 1 1/2 to 135p, following the announcement of a bid approach which may lead to an offer at close to the current market price.

Property issues, among the market's best performers in recent months, moved sharply lower in the wake of widespread profit-taking. NEPCO, despite speculation in the weekend Press that a stake-building operation has been in progress as a prelude to a full-scale bid, fell away to 212p.

The annual results failed to sustain Rank and Tompkins, 15 easier at 328p, but speculative demand boosted Phoenix Property 9 to 212p.

An initial 10 cents rise in crude oil prices failed to hold and oil shares gave ground on nervous selling ahead of the UN Security Council debate on the Gulf conflict. The rise was also in the wake of two recent bearish circulars on the

sector. BP retreated to around the 400p mark, but steadied later in the session—Japanese houses were rumoured to be buyers of BP at the lower levels.

In the second, Ilexon Coal Petroleum rose sharply and closed 10 higher at 124p, with Kleinwort Greaves a strong buyer, amid rumours of an imminent acquisition. North Sea and General added 6 at 85p following a report that the company has invited bids for its oil and gas subsidiary, Ilexon, which were little changed at 85p in the wake of the £12m rights issue and expansion programme.

The Irish exploration minnows attracted strong interest from speculators. Ardmore soared to 70p on buying fuelled by talk of oil discoveries in Turkey but later plummeted to close a net 15 down at 32p as it was revealed that control of the company had passed to Taurus Resources. The latter, up 66p at one point, slumped to end the session a net 8 firmer at 48p. Business in traded options was

Hilldown Holdings, down 8 at 312p failed to benefit from the company's decision to increase its presence in Europe via the formation of a joint venture company, Hilldown International BV, to be based in Rotterdam, Holland.

Among Hotels, Norfolk Capital met with selling and closed 3 lower at 484p amid talk confirmed later, that Scottish and Newcastle may have sold its near 5 per cent stake in the company.

Grand Metropolitan, down to 375p at one stage rallied to end 11 off on balance at 379p following news of the sale of a US subsidiary, Quality Care, for \$120m to Lifetime Corporation.

Leading miscellaneous industrial met with a fair amount of selling pressure in the morning trading session. Among the pharmaceutical issues to give ground, Glaxo gave up 1 1/2 to 121 1/2p, while falls of around 10p were recorded in Fisons, 375p, Wellcome, 481p.

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much quieter. Calls totalling 30,133 and puts 10,043 for a combined total of 40,176 contracts, 41.6 per cent of the limit with 3,304 calls and 800 puts struck.

Traditional Options
• First dealings July 20
• Last dealings July 31
• Last declaration Oct 22
• For Settlement Nov 2

For rate indications see end of London Share Service
Stocks dealt in for the call included Property Trust, Whewy, Bala Resources, Eagle Trust, Polity Peak, Astra Industrial, Amstar, Starmarq, British Aerospace, Fergarack, Polymark, Medical Bar, Waspair, J. Williams, Norfolk Capital, Spong, Dares Estates, Regentstar, Sulgin A, Dinkie Reel, Thoma EMI, Abaco, Central and Shearson, Stratton Securities, Benjamin, Priest, William Beutler, Johnson and Frith Brown, Ineco, Black Leisure, Hawtins, Abaco, Holdings, Resmarco, Boustead, GEC and Britoil. Puts were arranged in Bala Resources and Common Brothers, but no double options were reported.

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FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Index No.	Day's Change	Ex. Dividend Yield (%)	Gross Div. Yield (%)	Est. Div. Yield (%)	Ratio (Net)	Index No.	Index No.	Index No.	Index No.	Year Ago
1	CAPITAL GOODS (212)	1027.14	-1.0	6.67	2.65	18.75	11.21	1037.12	1038.07	1039.27	706.26
2	Building Materials (50)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
3	Contracting, Construction (33)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
4	Electronics (35)	2733.45	+0.1	5.44	2.84	23.70	36.50	2730.81	2736.42	2739.50	1823.11
5	Mechanical Engineering (60)	338.42	-0.6	7.58	3.14	16.74	7.80	341.74	341.14	340.98	390.83
6	Metals and Metal Forming (7)	580.38	-0.9	6.75	2.71	17.25	6.84	585.70	588.17	589.02	534.35
7	Metals (14)	397.70	-1.4	7.64	2.66	15.21	3.42	406.20	406.20	401.65	289.28
10	Other Industrial Materials (21)	1682.60	-1.0	5.74	2.88	21.00	22.53	1699.54	1712.49	1708.64	1251.04
11	CONSUMER GROUP (184)	1381.41	-1.4	5.73	2.45	22.38	14.33	1401.23	1406.32	1395.85	890.03
12	Brewers and Distillers (22)	1240.85	-2.0	7.56	2.87	16.64	17.17	1245.93	1249.35	1252.74	890.03
13	Food Manufacturing (24)	1075.81	-1.2	6.13	2.43	14.40	18.61	1075.19	1072.25	1070.46	662.67
16	Food Retailing (16)	2589.08	-0.9	5.03	2.24	27.07	21.16	2612.79	2619.56	2622.00	1789.34
17	Health and Household Goods (10)	2648.58	-1.6	3.82	1.51	30.63	15.1	2664.74	2671.51	2673.95	1823.11
19	Leisure (31)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
20	Packaging & Paper (15)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
32	Publishing & Printing (14)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
34	Stores (36)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
35	Textiles (16)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
40	OTHER GROUPS (87)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
41	Agencies (16)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
42	Chemicals (22)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
43	Comglomerates (12)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
45	Shipping and Transport (11)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
46	Telephone Networks (2)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
48	Miscellaneous (24)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
49	INDUSTRIAL GROUP (483)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
51	Oil & Gas (17)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
59	500 SHARE INDEX (500)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
61	FINANCIAL GROUP (119)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
62	Banks (8)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
63	Insurance (Composite) (7)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
66	Insurance (Brokers) (9)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
68	Merchant Banks (11)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
69	Financial (Other) (7)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
70	Other Financial (28)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
71	Investment Trusts (92)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
81	Mining Finance (2)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
91	Overseas Traders (10)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
99	ALL-SHARE INDEX (722)	1022.25	-2.0	6.67	2.57	18.72	11.21	1032.61	1033.61	1034.61	706.26
FT-SE 100 SHARE INDEX &											

مكتبة ابن الأثير

CANADA

Sales	Stock	High	Low	Close	Chng
TORONTO					
Closing prices July 20					
12710	AMEX Int	311 1/2	313	313	+
12715	Alco Int	211 1/2	212	212	+
1400	Aclands	181 1/2	181	181	-
12600	Agnico E	330 1/2	331	331	+
12605	Agnico W	330 1/2	331	331	+
12610	Albair	145 1/2	146	146	+
1400	Albair N	145 1/2	146	146	+
22607	Alcan	54 1/4	54 1/2	54 1/2	+
12615	Alco Cent	211 1/2	212	212	+
12620	Algonia St	181 1/2	181	181	-
12625	Algonia W	181 1/2	181	181	-
12630	Algonia E	181 1/2	181	181	-
12635	Algonia S	181 1/2	181	181	-
12640	Algonia W	181 1/2	181	181	-
12645	Algonia E	181 1/2	181	181	-
12650	Algonia S	181 1/2	181	181	-
12655	Algonia W	181 1/2	181	181	-
12660	Algonia E	181 1/2	181	181	-
12665	Algonia S	181 1/2	181	181	-
12670	Algonia W	181 1/2	181	181	-
12675	Algonia E	181 1/2	181	181	-
12680	Algonia S	181 1/2	181	181	-
12685	Algonia W	181 1/2	181	181	-
12690	Algonia E	181 1/2	181	181	-
12695	Algonia S	181 1/2	181	181	-
12700	Algonia W	181 1/2	181	181	-
12705	Algonia E	181 1/2	181	181	-
12710	Algonia S	181 1/2	181	181	-
12715	Algonia W	181 1/2	181	181	-
12720	Algonia E	181 1/2	181	181	-
12725	Algonia S	181 1/2	181	181	-
12730	Algonia W	181 1/2	181	181	-
12735	Algonia E	181 1/2	181	181	-
12740	Algonia S	181 1/2	181	181	-
12745	Algonia W	181 1/2	181	181	-
12750	Algonia E	181 1/2	181	181	-
12755	Algonia S	181 1/2	181	181	-
12760	Algonia W	181 1/2	181	181	-
12765	Algonia E	181 1/2	181	181	-
12770	Algonia S	181 1/2	181	181	-
12775	Algonia W	181 1/2	181	181	-
12780	Algonia E	181 1/2	181	181	-
12785	Algonia S	181 1/2	181	181	-
12790	Algonia W	181 1/2	181	181	-
12795	Algonia E	181 1/2	181	181	-
12800	Algonia S	181 1/2	181	181	-
12805	Algonia W	181 1/2	181	181	-
12810	Algonia E	181 1/2	181	181	-
12815	Algonia S	181 1/2	181	181	-
12820	Algonia W	181 1/2	181	181	-
12825	Algonia E	181 1/2	181	181	-
12830	Algonia S	181 1/2	181	181	-
12835	Algonia W	181 1/2	181	181	-
12840	Algonia E	181 1/2	181	181	-
12845	Algonia S	181 1/2	181	181	-
12850	Algonia W	181 1/2	181	181	-
12855	Algonia E	181 1/2	181	181	-
12860	Algonia S	181 1/2	181	181	-
12865	Algonia W	181 1/2	181	181	-
12870	Algonia E	181 1/2	181	181	-
12875	Algonia S	181 1/2	181	181	-
12880	Al				

Sales	Stock	High	Low	Close	Chng
150	Compot In	325	305	305	-
12210	Comp B Ath	189	20	-	-
10065	Clifford B	420	475	475	+
1668	Clifford C	420	475	475	+
8100	Comp Glass	588 1/2	591 1/2	591 1/2	+
400	Convent B	130	131 1/2	131 1/2	+
1668	Convent C	130	131 1/2	131 1/2	+
10000	Coastal Ltd	112 1/2	124 1/2	124 1/2	+
1668	Coastal W	112 1/2	124 1/2	124 1/2	+
1200	Cromwell	18	18	18	-
37128	Crowder A	358	8 1/2	8 1/2	-
37129	Crowder B	358	8 1/2	8 1/2	-
26213	Danison A	358	7 1/2	7 1/2	-
26214	Danison B	358	7 1/2	7 1/2	-
83008	Danison C	358	7 1/2	7 1/2	-
83009	Danison D	358	7 1/2	7 1/2	-
400	Danison E	112 1/2	124 1/2	124 1/2	+
1668	Danison F	112 1/2	124 1/2	124 1/2	+
1668	Danison G	112 1/2	124 1/2	124 1/2	+
1668	Danison H	112 1/2	124 1/2	124 1/2	+
1668	Danison I	112 1/2	124 1/2	124 1/2	+
1668	Danison J	112 1/2	124 1/2	124 1/2	+
1668	Danison K	112 1/2	124 1/2	124 1/2	+
1668	Danison L	112 1/2	124 1/2	124 1/2	+
1668	Danison M	112 1/2	124 1/2	124 1/2	+
1668	Danison N	112 1/2	124 1/2	124 1/2	+
1668	Danison O	112 1/2	124 1/2	124 1/2	+
1668	Danison P	112 1/2	124 1/2	124 1/2	+
1668	Danison Q	112 1/2	124 1/2	124 1/2	+
1668	Danison R	112 1/2	124 1/2	124 1/2	+
1668	Danison S	112 1/2	124 1/2	124 1/2	+
1668	Danison T	112 1/2	124 1/2	124 1/2	+
1668	Danison U	112 1/2	124 1/2	124 1/2	+
1668	Danison V	112 1/2	124 1/2	124 1/2	+
1668	Danison W	112 1/2	124 1/2	124 1/2	+
1668	Danison X	112 1/2	124 1/2	124 1/2	+
1668	Danison Y	112 1/2	124 1/2	124 1/2	+
1668	Danison Z	112 1/2	124 1/2	124 1/2	+
1668	Danison AA	112 1/2	124 1/2	124 1/2	+
1668	Danison AB	112 1/2	124 1/2	124 1/2	+
1668	Danison AC	112 1/2	124 1/2	124 1/2	+
1668	Danison AD	112 1/2	124 1/2	124 1/2	+
1668	Danison AE	112 1/2	124 1/2	124 1/2	+
1668	Danison AF	112 1/2	124 1/2	124 1/2	+
1668	Danison AG	112 1/2	124 1/2	124 1/2	+
1668	Danison AH	112 1/2	124 1/2	124 1/2	+
1668	Danison AI	112 1/2	124 1/2	124 1/2	+
1668	Danison AJ	112 1/2	124 1/2	124 1/2	+
1668	Danison AK	112 1/2	124 1/2	124 1/2	+
1668	Danison AL	112 1/2	124 1/2	124 1/2	+
1668	Danison AM	112 1/2	124 1/2	124 1/2	+
1668	Danison AN	112 1/2	124 1/2	124 1/2	+
1668	Danison AO	112 1/2	124 1/2	124 1/2	+
1668	Danison AP	112 1/2	124 1/2	124 1/2	+
1668	Danison AQ	112 1/2	124 1/2	124 1/2	+
1668	Danison AR	112 1/2	124 1/2	124 1/2	+
1668	Danison AS	112 1/2	124 1/2	124 1/2	+
1668	Danison AT	112 1/2	124 1/2	124 1/2	+
1668	Danison AU	112 1/2	124 1/2	124 1/2	+
1668	Danison AV	112 1/2	124 1/2	124 1/2	+
1668	Danison AW	112 1/2	124 1/2	124 1/2	+
1668	Danison AX	112 1/2	124 1/2	124 1/2	+
1668	Danison AY	112 1/2	124 1/2	124 1/2	+
1668	Danison AZ	112 1/2	124 1/2	124 1/2	+
1668	Danison BA	112 1/2	124 1/2	124 1/2	+
1668	Danison BB	112 1/2	124 1/2	124 1/2	+
1668	Danison BC	112 1/2	124 1/2	124 1/2	+
1668	Danison BD	112 1/2	124 1/2	124 1/2	+
1668	Danison BE	112 1/2	124 1/2	124 1/2	+
1668	Danison BF	112 1/2	124 1/2	124 1/2	+
1668	Danison BG	112 1/2	124 1/2	124 1/2	+
1668	Danison BH	112 1/2	124 1/2	124 1/2	+
1668	Danison BI	112 1/2	124 1/2	124 1/2	+
1668	Danison BJ	112 1/2	124 1/2	124 1/2	+
1668	Danison BK	112 1/2	124 1/2	124 1/2	+
1668	Danison BL	112 1/2	124 1/2	124 1/2	+
1668	Danison BM	112 1/2	124 1/2	124 1/2	+
1668	Danison BN	112 1/2	124 1/2	124 1/2	+
1668	Danison BO	112 1/2	124 1/2	124 1/2	+
1668	Danison BP	112 1/2	124 1/2	124 1/2	+
1668	Danison BQ	112 1/2	124 1/2	124 1/2	+
1668	Danison BR	112 1/2	124 1/2	124 1/2	+
1668	Danison BS	112 1/2	124 1/2	124 1/2	+
1668	Danison BT	112 1/2	124 1/2	124 1/2	+
1668	Danison BU	112 1/2	124 1/2	124 1/2	+
1668	Danison BV	112 1/2	124 1/2	124 1/2	+
1668	Danison BW	112 1/2	124 1/2	124 1/2	+
1668	Danison BX	112 1/2	124 1/2	124 1/2	+
1668	Danison BY	112 1/2	124 1/2	124 1/2	+
1668	Danison BZ	112 1/2	124 1/2	124 1/2	+
1668	Danison CA	112 1/2	124 1/2	124 1/2	+
1668	Danison CB	112 1/2	124 1/2	124 1/2	+
1668	Danison CC	112 1/2	124 1/2	124 1/2	+
1668	Danison CD	112 1/2	124 1/2	124 1/2	+
1668	Danison CE	112 1/2	124 1/2	124 1/2	+
1668	Danison CF	112 1/2	124 1/2	124 1/2	+
1668	Danison CG	112 1/2	124 1/2	124 1/2	+
1668	Danison CH	112 1/2	124 1/2	124 1/2	+
1668	Danison CI	112 1/2	124 1/2	124 1/2	+
1668	Danison CJ	112 1/2	124 1/2	124 1/2	+
1668	Danison CK	112 1/2	124 1/2	124 1/2	+
1668	Danison CL	112 1/2	124 1/2	124 1/2	+
1668	Danison CM	112 1/2	124 1/2	124 1/2	+
1668	Danison CN	112 1/2	124 1/2	124 1/2	+
1668	Danison CO	112 1/2	124 1/2	124 1/2	+
1668	Danison CP	112 1/2	124 1/2	124 1/2	+
1668	Danison CQ	112 1/2	124 1/2	124 1/2	+
1668	Danison CR	112 1/2	124 1/2	124 1/2	+
1668	Danison CS	112 1/2	124 1/2	124 1/2	+
1668	Danison CT	112 1/2	124 1/2	124 1/2	+
1668	Danison CU	112 1/2	124 1/2	124 1/2	+
1668	Danison CV	112 1/2	124 1/2	124 1/2	+
1668	Danison CW	112 1/2	124 1/2	124 1/2	+
1668	Danison CX	112 1/2	124 1/2	124 1/2	+
1668	Danison CY	112 1/2	124 1/2	124 1/2	+
1668	Danison CZ	112 1/2	124 1/2	124 1/2	+
1668	Danison DA	112 1/2	124 1/2	124 1/2	+
1668	Danison DB	112 1/2	124 1/2	124 1/2	+
1668	Danison DC	112 1/2	124 1/2	124 1/2	+
1668	Danison DD	112 1/2	124 1/2	124 1/2	+
1668	Danison DE	112 1/2	124 1/2	124 1/2	+
1668	Danison DF	112 1/2	124 1/2	124 1/2	+
1668	Danison DG	112 1/2	124 1/2	124 1/2	+
1668	Danison DH	112 1/2	124 1/2	124 1/2	+
1668	Danison DI	112 1/2	124 1/2	124 1/2	+
1668	Danison DJ	112 1/2	124 1/2	124 1/2	+
1668	Danison DK	112 1/2	124 1/2	124 1/2	+
1668	Danison DL	112 1/2	124 1/2	124 1/2	+
1668	Danison DM	112 1/2	124 1/2	124 1/2	+
1668	Danison DN	112 1/2	124 1/2	124 1/2	+
1668	Danison DO	112 1/2	124 1/2	124 1/2	+
1668	Danison DP	112 1/2	124 1/2	124 1/2	+
1668	Danison DQ	112 1/2	124 1/2	124 1/2	+
1668	Danison DR	112 1/2	124 1/2	124 1/2	+
1668	Danison DS	112 1/2	124 1/2	124 1/2	+
1668	Danison DT	112 1/2	124 1/2	124 1/2	+
1668	Danison DU	112 1/2	124 1/2	124 1/2	+
1668	Danison DV	112 1/2	124 1/2	124 1/2	+
1668	Danison DW	112 1/2	124 1/2	124 1/2	+
1668	Danison DX	112 1/2	124 1/2	124 1/2	+
1668	Danison DY	112 1/2	124 1/2	124 1/2	+
1668	Danison DZ	112 1/2	124 1/2	124 1/2	+
1668	Danison EA	112 1/2	124 1/2	124 1/2	+
1668	Danison EB	112 1/2	124 1/2	124 1/2</	

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.....370	-20

RISES: Aberdeen Constr. ... 286 +11 Arien Elec. 240 +14 Babcock Intl. 285 +24 Deritend 506 +65		Goal Petrol. 124 +10 Hickson Intl. 808 +42 Lee (Arthur) 110 +9 Menzies-Swain 245 +8 North Sea & Gen. 6 +6		FALLS: Tr. 12Apr 2003-05 ... £127 -1½ Exch. 12pc 2013-17 ... £129½ -1½ Arab. Petroleum 32 -15 Brit. Land 314 -11		Land Secs. 563 -13 Tuskar Res. 48 +8 Land & Gen. 340 -9 Plessey 219 -6 STC 311 -10 Sutcl. Spkman 138 -22 Thorn EMI 781 -17 Utd. Scientific 350 -10	
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Continued from Page 23

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 4

Nasdaq national market closing prices

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OVER-THE-COUNTER

Nasdaq national market closing prices

Stock										Stock										Stock										
Sales (Units)										Sales (Units)										Sales (Units)										
High	Low	Last	Chg							High	Low	Last	Chg							High	Low	Last	Chg							
AADC	17	340	24	23	23	1/4				immg	29	838	105	10	105	-					Scinde	196	252	113	11	11	11	11	11	11
ASK	23	885	120	13	13	1/4				insamp	29	264	8	8	8	1/4					Scilac	16	93	5	5	5	5	5	5	5
ATC	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
Abbing	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
ACAP	18	125	13	13	13	1/4				insamp	1.28	11	230	20	20	1/4					Scilac	16	93	5	5	5	5	5	5	5
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FINANCIAL TIMES

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FINANCIAL TIMES

WORLD STOCK MARKETS

Optimism over profits cushions downward slide

WALL STREET

UNDER PRESSURE from profit-taking and weak bonds and dollars, Wall Street stock prices pulled back from record levels yesterday, writes Roderick Oram in New York.

Bond prices were about half a point lower, mainly because of the slight slip in the US currency. Most investors stayed on the sidelines because important news and data are due later in the week.

The Dow Jones industrial average closed down 22.32 points at 2,487.72, near its lowest point of the session. Broader market indices performed similarly with the Standard & Poor's 500 losing 3.20 to 311.39 and the New York Stock Exchange composite index falling 1.58 to 175.09.

NYSE volume was moderate at 182.2m shares with the number of issues declining outnumbering those advancing by a hefty two-to-one margin.

Texaco slipped 3/4 to \$45 after Pennzoil, off 5/8 to \$79, filed a bankruptcy plan for Texaco under which the oil group would pay Pennzoil \$4.1bn to settle their protracted lawsuit.

The second most active NYSE issue was Cincinnati Gas & Electric which edged down 3/4 to \$27 1/2, more than 8.6m. The stock, which begins trading ex-dividend today, is yielding 8 1/2 per cent, a high rate compared with the market at large.

Among the earnings reported yesterday were good performances from the computer sector although stock prices did not always reflect higher profits. Unisys fell 1/4 to \$128 1/2 and Lotus Development slipped 3/4 to \$29 1/2 while Wang rose 5/8 to \$17 1/2. Maxtor, a disk drive manufacturer, fell 3/4 to \$14 1/2 on sharply lower profits.

Several chemical stocks also turned in sharply higher profits. Dow put on 5 1/4 to \$87 1/2 and American Cyanamid rose 3/4 to \$52 1/2.

Polaroid fell 3/4 to \$32 1/2 after its modest increase in profits came in at the bottom end of analysts' forecasts.

Among other companies reporting strong earnings growth, Warner Communications added 3/4 to \$35 1/2, SmithKline Beckman rose 3/4 to \$66 1/2 and Eaton gained 3/4 to \$97 1/2.

In the takeover arena, Textron added 1 1/2 to \$38 1/2. It has become

the latest defence contractor to come under the threat of a takeover. In Textron's case Ford Motor, down 5 1/4 to \$106 1/2, was rumoured to be the suitor.

Phillips-Van Heusen, down 5/4 to \$24 1/2, rejected a \$22-a-share takeover offer from Rosewood Financial saying it was inadequate. The clothing manufacturer and retailer instructed its advisers, Shearson Lehman Brothers, to propose financial alternatives.

Credit markets opened weaker following losses abroad overnight and a slightly weaker dollar. The benchmark 8 1/2 per cent Treasury long bond was off 1/4 of a point at 101 1/2 yielding 8.61 per cent by late afternoon.

Short-term rates eased after the cancellation of the Treasury's weekly auction had made T-bills somewhat scarce. The bond equivalent yield on three-month bills slipped one basis point to 5.69 per cent.

The Treasury had to cancel the auction because Congress has yet to raise the federal government's debt ceiling. Analysts forecast the Government has enough money to last until around July 30 without selling more securities.

Retail interest in bonds was light yesterday with most investors taking a cautious stance ahead of a busy week of news and data. Mr Paul Volcker, the retiring Federal Reserve Board chairman, will give Congress today the Fed's semi-annual forecasts. Mr Alan Greenspan, his nominated successor, is expected to shed light on his economic views when his confirmation hearings begin today at Capitol Hill.

CANADA

WALL STREET'S easier opening prompted a broad decline in Toronto share prices.

Miners and metals fell back after having led last week's gains. Inco was off 3/4 to \$25 1/2, Noranda 3/4 to \$23 1/2 and Falconbridge 3/4 to \$23 1/2. Cominco reached a settlement with a key group of striking lead and zinc workers and rose 3/4 to \$20 1/2.

Nova Alberta class A was steady at \$10 1/2. It said first-half net profit had improved due to better performance in its polyethylene and manufacturing businesses.

Montreal eased slightly. Vancouver edged higher.

SOUTH AFRICA

A STEADY rise in golds as they shadowed bullion prices led Johannesburg share prices further into uncharted territory. The overall market index added 5 to 2,534 and the industrial index 8 to 2,079, both records.

Van Rens and Randfontein led firmer golds, adding R8 and R7 respectively to R483 and R437. Freegold was 50 cents higher at R59. Other miners followed golds, but

diamond stock De Beers stayed at R48.25.

Chemicals stocks AECL featured among the slightly firmer industrials with a 25-cent rise to R16.75. It will release what are expected to be strong first-half results on Thursday.

Industrial and mining issue Messina fell 80 cents to R12.50. The fall ended a surge which has seen it rise from R2.50 at the start of the year.

Stockholm to enter deathly hush of high-tech era

BY THE END of next year, Stockholm's graceful stock exchange could be as quiet as a morgue with the normally bustling brokers silenced by a new automated trading system.

Like its Nordic neighbours, Sweden has decided to move with the times and adopt a fully automated trading system which, political powers willing, could even open the door to round-the-clock trading and closer co-operation with the other Nordic exchanges.

The Stockholm Stock Exchange has agreed to buy a fully automated trading system - known as Stockholm Automated Exchange or Sax - for SKr 17m (\$2.7m). Tandem Computers will supply and install the computers and help to tailor the system to the exchange's needs, while

Ericsson Information Systems is expected to provide its Eriplex network for linking up the computers for an estimated SKr 5m.

"We need a really good network between the stock exchange and the brokers so you can literally sit anywhere in Stockholm and still have trading," says Mr Jarl Hellberg, head of information technology at the exchange.

The system is due to start operating by the end of 1988, and over the next few months representatives of the exchange and brokerages will work on the floor details of how the system should work.

With the installation of the new system, in theory brokers would have no need for the exchange: the bids and volumes would

be entered in the system and the trades matched up in the computer.

Mr Hellberg says the exchange opted for a system which could cope with increasing volumes and other forms of information. Moreover, the Swedes are not complete strangers as far as the Tandem system goes since it is already used by one of the options markets.

The system can handle 10 trades per second, which is above the current requirement since the Stockholm stock exchange conducts on average 3,000 to 4,000 trades per day.

At the moment, 10 per cent of trading is done on the call-over when the market opens and prices for the main shares are read out. About 45 per cent of trading is done on the floor in the continuous mar-

ket, while the remaining 45 per cent is done outside the exchange.

The exchange's existing computer system is used as a quotation system with prices fed in by brokers while much of the actual "bargaining" is conducted on the stock exchange floor between brokers.

The existing system is not compatible with those of the other Nordic exchanges. Copenhagen, Oslo and Helsinki have all chosen to use the Tandem system and Copenhagen is due to start with it this autumn.

One of the points in favour of the Tandem system was that it could eventually enable Stockholm to link up with the other Nordic exchanges and create one large trading system, a move which is quite strongly favoured in broking circles even

though there are at present certain restrictions on Swedes buying foreign shares. Nevertheless, if the political moves are made, the exchange should be prepared.

On a more international scale, the new system could open the way to 24-hour trading, although that idea has been greeted with less enthusiasm. Certain Swedish shares can already be traded around the clock because they are listed on the main global exchanges.

As for the brokers, they would prefer not to vacate the exchange floor completely. Aesthetic reasons aside, they say they want to keep it for the bigger and more complicated deals.

Sara Webb

EUROPE

Financials lead field as foreigners re-enter hunt

FINANCIALS led the advance in key European bourses yesterday as the unexpected firmness of the dollar drew in foreign investors and sparked a buying spree.

Meanwhile the smaller bourses of Oslo and Madrid pushed further into record territory on interest-rate factors.

Frankfurt sustained the upward momentum from Friday as turnover swelled and prices rose in response to the dollar's climb above DM 1.86, its highest level for five months.

Buying enthusiasm from both local and overseas investors was also boosted by Wall Street's gains, the weak Tokyo market and the rise in oil prices.

The Commerzbank index added 9.2 to 1,989.9.

The financial sector, which is likely to gain from the market's upturn as commission income rises, headed the day's gains. Deutsche Bank put on DM 9 to DM 674, Dresdner rose DM 4.20 to DM 347 and insurer Allianz advanced DM 20 to DM 1,980.

Siemens, which said Canon would be marketing its Satm data and voice transmission systems in Japan under a three-year agreement, rose DM 3.80 to DM 691.40. AEG picked up DM 6.20 to DM 320 amid speculation that Daimler Benz, its majority owner, may increase its 56 per cent stake.

Preussag, the diversified metals and energy group, climbed DM 7.50 to DM 198, just DM 2 off its 1987 peak, while utility RWE was up DM 4 to DM 241 on its plans to use a cheaper method than planned to reduce nitric waste.

Cars were mixed. Daimler was up DM 4 to DM 1,174 despite having to recall some 86,000 cars for a brake-light fuse alteration. VW lost DM 1.20 to DM 410.80 amid continuing rumours, denied last week, that it would merge with part-time working at some plants.

Bonds fell sharply as the dollar rose, with long-term yields up DM 1 lower in fairly tight trading. The Bundesbank bought DM 164.1m worth of paper after buying DM 92.5m on Friday.

London setback

A TECHNICAL setback in the UK equity market was compounded by a range of domestic and international factors. Shares opened lower on the weak Tokyo market and tensions in the Gulf and later fell sharply on government bond losses.

Equities attempted a late rally, but foreign bidders were restrained by the jump in bond yields. The FT-SE 100 index ended 23.0 lower at 2,400.7, and the FT Ordinary index was down 27.3 to 1,989.6.

Gifts ended with losses of more than 1 point at the long end as a jump in June bank lending and surging retail sales reawakened inflation fears. Details, Page 40

Zurich also attracted considerable foreign buying on the dollar's gains although late profit-taking lifted prices off their highs. The Credit Suisse stock index added 8.5 to 565.5.

Here, too, banks and insurers performed particularly well. Swiss Bank added Sfr 21 to Sfr 583 in the wake of its first-half results. Swiss Re was up Sfr 20 to Sfr 18,000 and Winterthur gained Sfr 75 to Sfr 6,800.

Chemical Ciba-Geigy put on Sfr 80 to Sfr 3,920, and engineer Brown Boveri was up Sfr 30 to Sfr 2,520.

Amsterdam finished little changed after a strong start ran in to profit-taking. Internationals were mainly lower, with KLM off 70 cents at Fl 53.20 and Royal Dutch shedding Fl 1.90 to Fl 289.

In the battle-scarred publishing sector, Elsevier added 30 cents to Fl 55.80 after its chairman told shareholders the company would not mind falling to take control of rival Kluwer provided it had a stake in a merged Kluwer-Wolters Sansom company. Kluwer fell Fl 3 to Fl 408.

Banks and insurers mainly held on to the day's gains, with ABN up Fl 3 to Fl 489 and Aegon 30 cents higher at Fl 97.50.

Paris fell back in reaction to last week's disappointing trade figures

ASIA

Weak yen sends Nikkei into third-biggest dive

TOKYO

A WEAKER yen and the slumping bond market depressed the Tokyo Stock Exchange yesterday and led the Nikkei average into its third-biggest single-day loss, writes Shigeo Nishikawa of Jiji Press.

The market barometer of 225 selected issues shed 894.81 points from last week's close to 23,328.64. Trading was thin, with 388.43m shares changing hands compared with Friday's 534.43m. Declines far outnumbered advances by 774 to 172, with 85 issues unchanged.

The yen fell to a four-month low against the dollar on the Tokyo foreign exchange market, and bond prices tumbled on both cash and futures markets, driving institutional and other investors to the sidelines.

On the trading floor, Tokyo Electric, a market leader since last autumn, slipped below Y8,000 to Y7,850, down Y240. The issue has fallen 38 per cent from its all-time high of Y9,420 last April.

Other power and gas utilities nursed big falls, with Kansai Electric Power falling Y110 to Y2,980 and Tokyo Gas Y41 to Y998.

Large-capital stocks came under small-lot selling pressure. Nippon Steel, though topping the active list in trade of 19.65m shares, closed Y11 lower at Y300 after an one-point fall below Y300 to Y298.

Ishikawajima-Harima Heavy Industries dipped Y20 to Y368, Kawasaki Steel Y5 to Y230 and Mitsubishi Heavy Industries Y23 to Y547.

Securities houses also fared poorly on prospects that the slumping bond market may force them to trim profit estimates for the business year ending in September.

Nomura Securities lost Y280 to Y4,030 and Nikko Y220 to Y2,050. Other financials were lower, with Sumitomo Bank declining Y200 to Y3,480, Sanwa Bank and Bank of Tokyo Y330 to Y3,330, and Tokyo Marine and Fire Insurance Y80 to Y2,060.

Property issues, electric railways

and chemicals also lost ground. Mitsubishi Estate dipped Y190 to Y2,450 while Tokyo Corp and Sumitomo Chemical closed Y180 and Y40 lower at Y1,980 and Y800.

By contrast, some high-technology stocks, notably electricals, were sought on signs of a dramatic improvement in their earnings for the business year ending next March.

Matsushita Electric was the second-busiest issue with 18.45m shares traded, gaining Y30 to Y2,400. Konishiroku Photo advanced Y24 to Y850, Fujitsu Y10 to Y1,180 and NEC Y80 to Y1,960. But Sharp, which touched Y30 at one point, finished Y10 lower at Y1,240.

Toshiba fell Y14 to Y708.

The bond market declined, affected by the yen's continued drop against the dollar. The yield on the benchmark 5.1 per cent government bond, maturing in June 1998, opened at 4.550 per cent, down from Friday's 4.570 per cent.

Later, the Finance Ministry's Debt Consolidation Fund purchased long-term government bonds to prop up the faltering market, sending down the yield to 4.490 per cent.

But the action did not help ease selling pressure, and the yield rose again to end at 4.655 per cent. In inter-dealer trading, the yield on the benchmark issue later climbed to 4.675 per cent.

On the futures market, the yield on the September contract topped 5 per cent, reaching 5.028 per cent, up from Friday's 4.761 per cent.

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Advances were led by an 8.5 per cent surge by Bank of East Asia, up HK\$2.55 to a year's high of HK\$32.25. The share was supported by unconfirmed rumours it was to become a takeover target.

Among similarly buoyant utili-

ties, China Light moved 10 cents ahead to HK\$34.90 and Hongkong Electric picked up 10 cents to HK\$39.55. Hong Kong & China Gas was HK\$1 firmer at HK\$28.20.

Quality commercials and industrials joined the bull run, with Hutchison Whampoa 10 cents to the good at HK\$13.40 and Jardine Matheson up 20 cents at HK\$18.90.

SINGAPORE

STRONG bouts of profit-taking stalled some blue chips but failed to halt Singapore's record-breaking momentum in busy trade. The Straits Times industrial index rose 6.17 to a new peak of 1,398.04.

Among advances, Petliu Plantations rose 35 cents to S\$8.75 following news of its planned merger with Federal Flour Mills and Raza Sayang Beach Hotel. Federal Flour was 20 cents up at S\$5.20.

Some quality issues made ground, with Singapore Land 10 cents higher at S\$9.10, Singapore Press 25 cents up at S\$9.90 and Singapore Steamship up 5 cents at S\$2.55.

AUSTRALIA

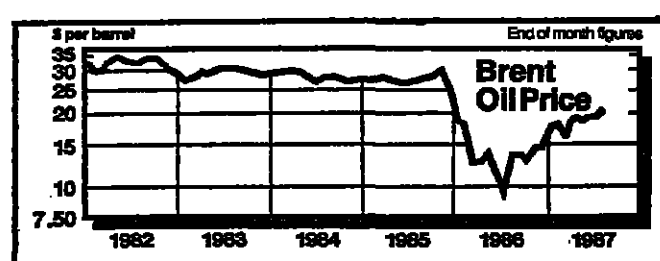
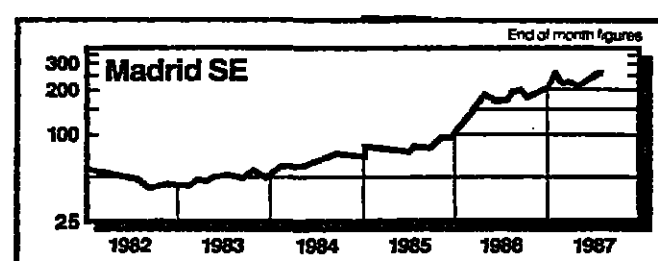
SMALL but widespread gains spurred by Friday's strength on Wall Street and Monday's cuts in prime interest rates took Sydney share prices to a further record close. The All Ordinaries index edged up 2.3 to a peak of 1,977.7.

Gold took an early tumble as the bullion price fell. Some recovered, however, and Consolidated Exploration closed 30 cents firmer at A\$5.30 while Placer Pacific added 13 cents to A\$13.20.

In a mixed resource sector, Bell Resources fell back 8 cents to A\$5.18 after last week's surge on news that it intended to buy 15 per cent of Texaco.

Foreign favourites advanced. News Corp added 30 cents to A\$20.40, and Western Mining was 6 cents stronger at A\$8.45. Oil rose with the rise in crude prices.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	July 20	Prev	Year Ago
DJ Industrials	2,487.72	2,510.04	1,774.00
DJ Transport	1,041.75	1,047.02	721.50
DJ Utilities	203.54	204.97	200.92
S&P Comp.	312.38	314.59	236.36

LONDON FT	July 20	Prev	Year Ago
Ind	1,889.9	1,918.9	1,276.30
SE 100	2,400.7	2,428.7	1,594.40
A All-share	1,219.82	1,234.49	778.58
A 500	1,345.96	1,341.54	849.01
Gilt 10m	424.80	429.70	188.40
A Long Gilt	91.4	91.2	91.61
World Act. Ind	129.83	130.63	92.18

TOKYO	July 20	Prev	Year Ago
Nikkei	23,328.64	23,953.45	17,638.8
TOYO SE	1,509.21	1,596.69	1,368.39

AUSTRALIA	July 20	Prev	Year Ago
All Ord.	1,977.7	1,975.4	1,139.4
Metals & Mins.	1,259.1	1,270.1	501.0

AUSTRIA	July 20	Prev	Year Ago
Credit Aktien	214.80	205.96	234.98

BELGIUM SE	July 20	Prev	Year Ago
	5,089.50	5,067.58	

CANADA	July 20	Prev	Year Ago
TSX 300	3,218.8	3,261.9	1,963.0
Composite	3,976.0	3,984.4	2,892.4
Montreal	2,007.75	2,012.61	1,482.32

DENMARK SE	July 20	Prev	Year Ago
	204.50	207.70	

FRANCE	July 20	Prev	Year Ago
CAC 40	410.60	413.80	389.2
Ind. Tendance	104.50	104.90	87.90

WEST GERMANY

FAZ Aktien	July 20	Prev	Year Ago
Commerzbank	1,969.90	1,960.70	1,910.5

HONG KONG	July 20	Prev	Year Ago
Hang Seng	3,386.09	3,342.13	1,759.80

ITALY	July 20	Prev	Year Ago
Borsa Com.	700.46	691.10	683.91

NETHERLANDS	July 20	Prev	Year Ago
ANP CBS	300.60	319.80	288.5
Gen Ind	271.00	258.40	250.1

NORWAY	July 20	Prev	Year Ago
Osto SE	457.25	458.48	350.95

SINGAPORE	July 20	Prev	Year Ago
Straits Times	1,398.04	1,391.87	748.35

SOUTH AFRICA	July 20	Prev	Year Ago
JSE	2,279.0	2,278.0	1,276.1
Industrials	2,071.0	2,056.0	1,210.3

SPAIN	July 20	Prev	Year Ago
Madrid SE	254.39	250.37	173.23

SWEDEN	July 20	Prev	Year Ago
J & P	2,867.60	2,885.50	2,451.99

SWITZERLAND	July 20	Prev	Year Ago
Swiss Bank Ind	650.80	645.20	529.7

CURRENCIES (London)

US DOLLAR	July 20	Prev	Year Ago
£	1.8620	1.8595	2.3825
DM	1.9280	1.9275	2.4475
FF	6.1950	6.185	9.9475
Sfr	1.5525	1.5475	2.485
Y	2.0870	2.0815	3.385
Scd	1.345	1.344	2.158
BP	38.80	38.50	61.80
CS	1.3185	1.3185	2.1225

STERLING	July 20	Prev	Year Ago
£	1.8620	1.8595	2.3825
DM	1.9280	1.9275	2.4475
FF	6.1950	6.185	9.94